

The Port of Seattle Commission.

## START OF TRANSCRIPT

[00:00:29] GOOD MORNING. THIS IS COMMISSION [00:00:30] PRESIDENT FRED FELLEMAN CONVENING THE [00:00:32] REGULAR MEETING OF NOVEMBER 16, 2021. [00:00:34] THE TIME NOW IS 1030. [00:00:38] WE'RE MEETING REMOTELY TODAY VIA TEAMS [00:00:40] TO COMPLY WITH SENATE CONCURRENT [00:00:41] RESOLUTION 8402, AND IN ACCORDANCE [00:00:45] WITH GOVERNOR INSLEE'S PROCLAMATION [00:00:46] 2028. PRESENT WITH ME TODAY. OUR [00:00:49] COMMISSIONERS CALKINS, CHO AND STEINBREUCK. [00:00:52] COMMISSIONER BOWMAN IS LIKELY TO BE 100:00:531 JOINING US SHORTLY, THEY'RE CURRENTLY [00:00:55] GATHERED IN THE EXECUTIVE SESSION LINE [00:00:58] AWAITING THE OPENING OF THE PUBLIC [00:00:59] MEETING. WE'RE MEETING WILL BE [00:01:02] IMMEDIATELY RECESSING INTO THE EXECUTIVE [00:01:04] SESSION TO DISCUSS TWO ITEMS, ONE [00:01:07] REGARDING LITIGATION OR POTENTIAL [00:01:08] LITIGATION OR LEGAL RISK FOR RCW 42.30.110.1 (i) [00:01:16] REGARDING LITIGATION, POTENTIAL **[00:01:17] LITIGATION OR LEGAL RISK AND NATIONAL** [00:01:20] SECURITY PER RCW 42.30.110.A (i). [00:01:30] THANK YOU FOR APPROXIMATELY 40 MINUTES [00:01:32] AND WE'LL RECONVENE INTO PUBLIC SESSION [00:01:34] AT NOON. WE'LL NOW GO OVER TO EXECUTIVE [00:01:37] SESSION. THANK YOU. [00:01:42] WELL, GOOD AFTERNOON. THIS IS [00:01:44] COMMISSIONERS PRESIDENT FRED FELLEMAN [00:01:45] RECONVENING THE REGULAR MEETING OF [00:01:47] NOVEMBER 16, 2021. THE TIME RIGHT [00:01:50] NOW IS TWELVE OR ONE AND WE'RE MEETING [00:01:52] REMOTELY TODAY VIA TEAMS TO COMPLY WITH [00:01:55] SENATE CONCURRENT RESOLUTION 8402 AND IN [00:01:58] ACCORDANCE WITH GOVERNOR INSLEE'S [00:02:00] PROCLAMATION 2028. PRESENT WITH ME [00:02:03] TODAY. OUR COMMISSIONERS, CALKINS CHO [00:02:04] AND STEINBREUCK. I EXPECT COMMISSIONER [00:02:06] BOWMAN TO BE JOINING US LATER. I'LL ASK [00:02:08] THE DEPUTY CLERK TO DO A ROLL CALL OF [00:02:11] ALL COMMISSIONER CHO ENSURE THAT [00:02:12] EVERYONE IS ON THE LINE. CLERK PAYNE, [00:02:16] COMMISSIONER CALKINS HERE. [00:02:20] COMMISSIONERS CHO, [00:02:26] COMMISSIONER STEINBREUCK. YES, INDEED. 100:02:301 AND COMMISSIONER FELLEMAN PRESENT. [00:02:33] YOU DO HAVE A QUORUM. THANK YOU. [00:02:37] TODAY'S MEETING IS BEING STRUCTURED FOR [00:02:39] OUR VIRTUAL FORMAT. WE'VE MADE SPECIAL [00:02:41] ARRANGEMENTS TO PROVIDE FOR REMOTE [00:02:43] PARTICIPATION FOR ALL OF OUR STAFFING [00:02:45] COMMISSIONERS. LATER, WE'LL TAKE PUBLIC [00:02:47] COMMENT FROM PEOPLE WHO ARE [00:02:48] PARTICIPATING BY TEAMS AND WHO SIGNED UP 100:02:501 TO SPEAK. ALL VOTES TODAY WILL BE TAKEN [00:02:53] BY THE ROLL CALL METHOD. SINCE ALL [00:02:55] COMMISSIONERS ARE PARTICIPATING [00:02:56] REMOTELY, THAT MEANS FOR EACH VOTE, THE [00:02:59] CLERK WILL CALL EACH COMMISSIONER'S [00:03:01] NAME. COMMISSIONERS ON THE TEAM'S CALL [00:03:03] WILL MAKE SURE THEY'RE UNMUTED AND THEN [00:03:05] ANSWER YES OR NO TO BE EQUITABLE. WE'LL



100:03:071 ASK ALL COMMISSIONER CHO SPEAK IN TURN [00:03:09] AND WAIT TO BE RECOGNIZED BEFORE [00:03:11] SPEAKING AS MUCH AS POSSIBLE. WE'RE [00:03:13] MEETING TODAY ON THE ANCESTRAL LANDS AND [00:03:15] THE WATERS OF THE COAST SALISH, PEOPLE WITH [00:03:17] WHOM WE SHARE OUR COMMITMENT TO STEWARD [00:03:19] THESE NATURAL RESOURCES FOR FUTURE [00:03:21] GENERATIONS. THIS MEETING IS BEING [00:03:23] DIGITALLY RECORDED AND MAY BE VIEWED OR [00:03:25] HEARD AT ANY TIME ON THE PORT'S WEBSITE [00:03:28] AND MAY BE REBROADCAST BY KING COUNTY [00:03:30] TELEVISION. PLEASE STAND OR JOIN US FOR [00:03:33] THE PLEDGE OF ALLEGIANCE. [00:03:37] I PLEDGE ALLEGIANCE TO THE FLAG OF THE [00:03:39] UNITED STATES OF AMERICA AND TO THE [00:03:41] REPUBLIC FOR WHICH IT STANDS. ONE NATION [00:03:43] UNDER GOD INDIVISIBLE WITH LIBERTY AND [00:03:46] JUSTICE FOR ALL. THE FIRST ITEM OF [00:03:49] BUSINESS TODAY IS THE APPROVAL OF THE [00:03:51] AGENDA. COMMISSIONERS, PLEASE UNMUTE [00:03:53] YOURSELF. I'M GOING TO ASK EACH [00:03:55] COMMISSIONER IN TURN IF THEY HAVE ANY [00:03:57] MOTIONS TO REARRANGE THE ORDERS OF THE [00:03:59] DAY. AND IF THEY DO, I'LL ASK FOR A [00:04:01] SECOND. PLEASE RESPOND WHEN THE CLERK [00:04:03] CALLS YOUR NAME. IF YOU HAVE NO CHANGES, [00:04:05] JUST SAY NONE. DEPUTY CLERK, PLEASE CALL [00:04:08] THE ROLL FOR ANY CHANGES TO THE AGENDA. [00:04:11] COMMISSIONERS CALKINS. NO CHANGES. THANK [00:04:14] YOU. I DO SEE COMMISSIONER CHO HAS JOINED [00:04:17] US. COMMISSIONER JOE. NO CHANGES FOR ME. [00:04:20] THANK YOU. THANK YOU. COMMISSIONER [00:04:22] STEINBREUCK. NO CHANGES. THANKS. AND 100:04:251 COMMISSIONER FELLEMAN, NO CHANGES. [00:04:31] AND THERE'S NO SIGN THAT COMMISSIONER [00:04:32] BOWMAN HAS JOINED US YET. CORRECT. I DO [00:04:36] NOT SEE HER ON THE LINE. VERY GOOD THEN, [00:04:38] COMMISSIONERS, THE QUESTION NOW BEFORE [00:04:39] US WAS THE APPROVAL OF THE AGENDA. [00:04:41] PLEASE SAY YES OR NO WHEN YOUR NAME IS [00:04:44] CALLED DEPUTY CLERK, PLEASE CALL THE [00:04:46] ROLL FOR THE VOTE. DO WE NEED A MOTION [00:04:48] FIRST TO APPROVE THE AGENDA? [00:04:57] YEAH, I THINK HE'S RIGHT. OF COURSE, [00:05:00] WE HAD NO CHANGES TO THE AGENDA, SO YES, [00:05:02] WE NEED A MOTION. I HOPE TO APPROVE THE [00:05:05] AGENDA SECOND. [00:05:09] YEAH, THAT'S INTERESTING. ALRIGHT. [00:05:12] PLEASE CALL THE ROLL. COMMISSIONERS [00:05:15] CALKINS. HI. THANK YOU. [00:05:18] COMMISSIONER CHO. AYE. COMMISSIONER [00:05:22] STEINBREUCK? YES. AND COMMISSIONER [00:05:24] FELLEMAN. AYE. [00:05:27] YOU HAVE FOUR YESES AND ZERO NOS. WELL, [00:05:30] THEN THE AGENDA IS APPROVED AND BEFORE [00:05:33] WE GO TO THE EXECUTIVES REPORT, [00:05:36] I WOULD LIKE TO PROVIDE MY TWO CENTS [00:05:38] FIRST, AND I'D LIKE TO RECOGNIZE THAT WE [00:05:41] ARE POISED TO PASS OUR BUDGET TODAY, [00:05:43] MAKING THIS THE MOST IMPACTFUL MEETING [00:05:45] OF THE YEAR FOR BOTH US AND THE REGION. [00:05:48] OUR BUDGET REFLECTS OUR COMMITMENT TO [00:05:50] HELP OUR REGION RECOVER ECONOMICALLY,



[00:05:54] IMPACTED CURRENTLY AS WELL AS THOSE BY [00:05:57] INHERENT INEQUITIES THE BUDGET ALSO [00:05:59] REFLECTS OUR COMMITMENT TO THE [00:06:00] ENVIRONMENT AND OUR COMMUNITIES. I'D [00:06:03] LIKE TO EXPRESS MY DEEP APPRECIATION ON [00:06:05] BEHALF OF THE ENTIRE COMMISSION TO [00:06:07] EXECUTIVE METRUCK AND HIS MOST CAPABLE [00:06:08] TEAM FOR THEIR FISCAL STEWARDSHIP AND **[00:06:11] UNWAVERING COMMITMENT TO ADVANCED** [00:06:12] SUPPORT'S VALUES DURING THESE UNCERTAIN [00:06:15] TIMES. I ALSO WANT TO HIGHLIGHT ITEMS [00:06:18] TEN A THROUGH D ON TODAY'S AGENDA, [00:06:20] WHICH ARE SOME SIGNIFICANT ADDITIONS IN [00:06:22] THE FINAL BUDGET THAT FURTHER OUR [00:06:24] VALUES. I GREATLY APPRECIATE THE [00:06:26] ADDITIONAL TIME COMMISSIONERS HAD TO [00:06:28] WORK WITH EXECUTIVE METRUCK AND THE [00:06:30] LEADERSHIP TEAM TO INTEGRATE OUR [00:06:31] PRIORITIES INTO THE FINAL UNIFIED AGENDA [00:06:34] OR BUDGET. WE'RE HONORED TODAY TO HAVE [00:06:37] KING COUNTY COUNCIL MEMBER ROB DENBOWSKI [00:06:40] AND SEATTLE AQUARIUM PRESIDENT AND CEO [00:06:42] BOB DAVIDSON, WHO WILL BE PROVIDING [00:06:44] PUBLIC TESTIMONY TODAY IN SUPPORT OF [00:06:46] SOME OF THOSE ADDITIONAL PROVISIONS. [00:06:49] MOVING TO THE NEWS WHILE POOR CONGESTION 100:06:511 HAS DOMINATED MUCH OF THE NOT SO [00:06:53] POSITIVE PORT RELATED PRESS OF LATE, WE [00:06:55] ARE DELIGHTED THAT PRESIDENT BIDEN [00:06:57] SIGNED THE BIPARTISAN INFRASTRUCTURE [00:06:59] INVESTMENT AND JOBS ACT YESTERDAY, OR [00:07:01] IIIJA. FOR SHORT, NOT ONLY DOES THE IIIJA **[00:07:05] PROVIDE UNPRECEDENTED INVESTMENTS IN OUR** [00:07:07] NATION'S AGING INFRASTRUCTURE, BUT IT [00:07:10] ALSO ACKNOWLEDGES THE IMPORTANCE OF [00:07:12] INVESTING IN PORT INFRASTRUCTURE. THESE [00:07:14] FUNDS WILL NOT ONLY HELP US REDUCE PORT [00:07:16] CONGESTION BY INCREASING EFFICIENCIES, [00:07:18] BUT WILL ALSO HELP US REDUCE IMPACTS TO [00:07:20] THE CLIMATE AND COMMUNITIES. WE NOW CALL [00:07:23] IN CONGRESS TO PASS THE BUILD BACK **100:07:251 BETTER LEGISLATION WHICH WILL MAKE** [00:07:27] NEEDED INVESTMENTS IN HUMAN [00:07:28] INFRASTRUCTURE AS WELL. I'D ALSO LIKE TO [00:07:31] THANK EXECUTIVE METRUCK ON BEHALF OF THE [00:07:33] COMMISSION FOR HIS STEADFAST LEADERSHIP [00:07:35] IN PRIORITIZING THE HEALTH AND SAFETY OF [00:07:37] HIS EMPLOYEES AND THOSE WHO WORK WITH [00:07:39] THE PORT BY MAKING VACCINATION A [00:07:41] CONDITION OF EMPLOYMENT. WHILE WE'RE SAD [00:07:43] TO LOSE SOME MEMBERS OF THE PORT FAMILY, [00:07:45] WE RECOGNIZE THAT IN ORDER FOR THE [00:07:47] ECONOMY TO GET THE NEEDED SHOT IN THE [00:07:49] ARM, SO DO WE. GIVEN THAT OUR NEXT [00:07:53] AND LAST MEETING OF THE YEAR IS NOT FOR [00:07:55] A MONTH. I'D LIKE TO ACKNOWLEDGE THAT [00:07:57] HANUKKAH BEGINS SUNDOWN ON SUNDAY THE [00:07:59] 28TH AND RUNS THROUGH DECEMBER 6. [00:08:02] HANUKKAH IS KNOWN AS THE FESTIVAL OF [00:08:04] LIGHTS, AND THERE'S NO QUESTION WE COULD [00:08:06] USE MORE LIGHT THESE DAYS. IT CELEBRATES [00:08:08] THE REDEDICATION OF THE HOLY TEMPLE IN

**100:05:521 WITH PARTICULAR ATTENTION TO THOSE MOST** 



[00:08:10] JERUSALEM AND IS MOST RECOGNIZED BY THE [00:08:13] LIGHTING OF EIGHT CANDLES OF THE MENORA. [00:08:15] THE SIGNIFICANCE OF LIGHTING EIGHT [00:08:17] CANDLES IS BECAUSE DURING THE [00:08:18] REDEDICATION OF THE [00:08:22] TEMPLE THERE WAS ONLY ENOUGH OIL TO BURN [00:08:24] FOR ONE DAY, BUT IT ENDED UP BURNING FOR [00:08:27] EIGHT. I ALSO VIEW THE IMPORTANCE OF [00:08:29] THIS MIRACLE AS BEING THE FIRST HOLIDAY 100:08:311 CELEBRATING THE IMPORTANCE OF OIL [00:08:33] CONSERVATION AND HOPE THAT IT DOESN'T [00:08:35] TAKE A MIRACLE FOR THE WORLD TO [00:08:36] RECOGNIZE THE IMPORTANCE OF DOING SO AS [00:08:38] WELL. SO ANTICIPATION OF HANUKKAH HAWKS [00:08:42] SAMIA AND NOW I'LL TURN THE MEETING OVER [00:08:44] TO EXECUTIVE METRUCK FOR HIS REPORT. [00:08:46] STEVE, THANK YOU. PRESIDENT FELLA [00:08:50] COMMISSIONERS YESTERDAY MARKED A [00:08:52] SIGNIFICANT MILESTONE IN OUR BATTLE AGAINST [00:08:54] COVID 19. WITH THE IMPLEMENTATION OF OUR [00:08:57] VACCINE REQUIREMENT FOR ALL POOR [00:08:59] EMPLOYEES, I WOULD LIKE TO REPORT THAT [00:09:02] OVER 1900 EMPLOYEES, 1906 EMPLOYEES, OR [00:09:05] 90.5% OF OUR WORKFORCE HAVE VALIDATED [00:09:09] THEY'RE FULLY VACCINATED AGAINST COVID 19 [00:09:12] BUT ANOTHER 69 EMPLOYEES OR 3.3% [00:09:14] HAVE RECEIVED A SHOT HAVE BEEN GREAT AND [00:09:16] EXTENSIONS AND WILL BE ABLE TO RETURN TO [00:09:18] WORK WHEN THEY ARE FULLY PROTECTED. I [00:09:21] WANT TO THANK ALL POOR EMPLOYEES WHO [00:09:22] TOOK THIS IMPORTANT STEP TO PROTECT [00:09:24] THEMSELVES, THEIR FAMILIES, AND THEIR [00:09:25] FELLOW EMPLOYEES. AS WE KNOW, GETTING 100:09:281 THE VACCINE IS THE MOST IMPORTANT STEP [00:09:30] AS PART OF A LAYERED RESPONSE TO [00:09:31] SECURING THE HEALTH AND SAFETY OF OUR [00:09:33] WORKFORCE AND THE COMMUNITY. I DO WANT [00:09:36] TO ACKNOWLEDGE THAT YESTERDAY, AS [00:09:39] PRESIDENT FELLEMAN WAS SAYING, WAS A [00:09:40] CHALLENGING DAY FOR MANY, SINCE EVERY [00:09:44] ONE OF OUR EMPLOYEES IS VALUED. [00:09:46] UNFORTUNATELY, THE VACCINE REQUIREMENT 100:09:481 MEANS THAT SOME OF OUR EMPLOYEES FEEL [00:09:49] THEY HAVE NO CHOICE BUT TO LEAVE THE [00:09:51] PORT. AS OF TODAY, THIS MEANS ACROSS THE [00:09:53] PORT, 3.3% OR 69 INDIVIDUALS [00:09:57] AS OF TODAY HAVE NOT PROVIDED VALIDATION [00:10:00] OF VACCINE NOR MADE OTHER ARRANGEMENTS. [00:10:02] NOW THESE NUMBERS MAY CHANGE SLIGHTLY, [00:10:05] BUT WE'LL CONTINUE TO REPORT ON THOSE. [00:10:07] I RESPECT THESE EMPLOYEES DECISIONS. [00:10:09] THESE EMPLOYEES DECISION AND APPRECIATE [00:10:11] THE POSITIVE IMPACTS DURING YOUR TIME [00:10:13] HERE AT THE PORT. WHETHER THEY HAVE BEEN [00:10:15] HERE FOR A SHORT TIME OR FOR MANY YEARS, [00:10:18] THE LOSS OF THEIR EXPERIENCE AND THEIR [00:10:19] CONTRIBUTIONS WILL BE FELT. SENIOR [00:10:22] LEADERSHIP IS WORKING TO ENSURE THAT OUR [00:10:24] CENTRAL FUNCTIONS AND WORK CONTINUE [00:10:26] UNINTERRUPTED. AFTER ADDRESSING OUR TOP [00:10:29] PRIORITY EMPLOYEES INTERACTING WITH [00:10:31] OTHER EMPLOYEES, WE'RE NOW TURNING OUR [00:10:33] ATTENTION TO LOOKING AT IMPLEMENTATION



100:10:35] OF THE VACCINE REQUIREMENT FOR OUR [00:10:36] CONTRACTORS AND CONSULTANTS WHO INTERACT [00:10:39] WITH POOR EMPLOYEES IN THE WORKPLACE. [00:10:42] AS FEDERAL VACCINE RELATED REQUIREMENTS [00:10:45] BECOME CLEAR, WE'LL CONTINUE TO DEVELOP [00:10:47] OUR PROTOCOLS FOR CONTRACTORS AND [00:10:49] CONSULTANTS WORKING IN AND AROUND PORT [00:10:51] FACILITIES. I GREATLY APPRECIATE THE [00:10:54] COMMISSION'S SUPPORT AND LEADERSHIP AS **[00:10:55] WE WORK THROUGH THESE CHALLENGES AND** [00:10:57] CONTINUE TO DELIVER ON OUR VITAL [00:10:59] MISSIONS TO OUR CUSTOMERS IN THE [00:11:00] COMMUNITY. COMMISSIONERS AS PRESIDENT [00:11:05] FELLEMAN ALSO SAID YESTERDAY, PRESIDENT [00:11:06] BIDEN SIGNED THE INFRASTRUCTURE [00:11:08] INVESTMENT AND JOBS ACT INTO LAW AT A [00:11:10] BIPARTISAN CEREMONY AT THE WHITE HOUSE. [00:11:13] AS I MENTIONED TO YOU ON MY LAST [00:11:14] EXECUTIVE DIRECTOR REPORT, THIS [00:11:16] LEGISLATION CONTAINS BILLIONS OF DOLLARS [00:11:18] FOR AIRPORTS AND SEAPORTS, INCLUDING A [00:11:21] FORMAL ALLOCATION OF APPROXIMATELY 45 [00:11:23] MILLION PER YEAR TO SEATTLE TACOMA [00:11:26] INTERNATIONAL AIRPORT EACH YEAR. FOR THE [00:11:28] NEXT FIVE YEARS, OUR MAIN FOCUS [00:11:30] CONTINUES TO BE POSITIONING THE PORT IN [00:11:32] THE NORTHWEST SEAPORT ALLIANCE TO APPLY 100:11:341 FOR COMPETITIVE GRANT FUNDS FROM THE [00:11:36] INFRASTRUCTURE BILL AS SOON AS THEY [00:11:38] BECOME AVAILABLE. FOR EXAMPLE, THE BIDEN [00:11:40] ADMINISTRATION ANNOUNCED LAST WEEK THAT [00:11:42] THE FIRST ROUND OF PORT INFRASTRUCTURE [00:11:44] GRANTS FUNDED THROUGH THE BIPARTISAN **[00:11:46] INFRASTRUCTURE DEAL WILL BE OPEN WITHIN** [00:11:49] 90 DAYS. WE'LL CONTINUE TO TRACK THE [00:11:51] PROGRESS OF THE BUILD BACK BETTER ACT, [00:11:53] WHICH CONTINUES IMPORTANT CLIMATE [00:11:55] INVESTMENTS AND OTHER PROVISIONS [00:11:56] RELEVANT TO OUR AIRPORT AND SEAPORT, [00:11:59] DEPENDING ON THE CONGRESSIONAL BUDGET [00:12:01] OFF SCORING OF THE LEGISLATION THAT IS [00:12:03] EXPECTED BY FRIDAY, A VOTE IN THE HOUSE [00:12:05] ON THE BUILD BACK BETTER ACT COULD COME AS [00:12:07] SOON AS THIS WEEKEND. LASTLY, [00:12:10] TO DUE THE TIMING OF THE HOLIDAYS AND [00:12:12] ADJUSTING OF COMMISSION MEETING [00:12:14] SCHEDULES. AS PRESIDENT FELLEMAN POINTED [00:12:16] OUT, OUR NEXT COMMISSION MEETING, THE [00:12:18] LAST ONE OF THE YEAR WILL BE ON DECEMBER [00:12:20] 14. AS I LOOK BACK AND REFLECT ON ALL [00:12:23] THAT WE'VE ACCOMPLISHED SO FAR IN 2021. [00:12:26] DESPITE MANY CHALLENGES, I'M [00:12:28] APPRECIATIVE OF WHAT WE HAVE DONE AS AN [00:12:29] ORGANIZATION AND FILLED WITH GRATITUDE [00:12:31] FOR ALL THE EFFORT AND HARD WORK FROM [00:12:33] ALL OF OUR PORT STAFF. I HOPE THAT WE'RE [00:12:37] ALL ABLE TO CONTINUE THIS TO ENJOY THE [00:12:39] SHORT BREAK IN BETWEEN COMMISSION [00:12:40] MEETINGS, SPEND TIME WITH LOVED ONES, [00:12:42] AND CELEBRATE THANKSGIVING HOLIDAY AS [00:12:45] WELL AS REST UP AND RECHARGE FOR OUR [00:12:47] LAST COMMISSION MEETING OF THE YEAR IN [00:12:49] DECEMBER. THANKSGIVING BEGINS THE



[00:12:51] HOLIDAY SEASON, AND I WOULD ALSO LIKE TO [00:12:53] WISH OUR JEWISH BROTHERS AND SISTERS A [00:12:55] HAPPY HANUKKAH AS PRESIDENT FELLEMAN AND [00:12:58] NOTED, WHICH BEGINS ON NOVEMBER 28. [00:13:03] AND LASTLY, BUT PROBABLY IMPORTANTLY, I [00:13:05] ALSO WANT TO RECOGNIZE THAT THE HOLIDAYS [00:13:07] OFTEN INCLUDE HEAVY TRAVEL. I'D LIKE TO [00:13:10] THANK THE MANY FRONTLINE WORKERS [00:13:11] THROUGHOUT THE PORT THAT WILL BE WORKING [00:13:13] DURING THESE HOLIDAYS DURING THIS TIME. [00:13:16] HELPING BUSY TRAVELERS GET SAFELY AND [00:13:18] EFFICIENTLY TO THEIR DESTINATIONS, AND [00:13:20] WE THANK THEM FOR THEIR WORK. MOVING ON [00:13:23] TODAY'S COMMISSION MEETING, I'D LIKE TO [00:13:24] HIGHLIGHT A FEW ITEMS. THE MAJOR ITEM IN [00:13:27] TODAY'S AGENDA, AS POINTED OUT, IS THE [00:13:28] ADOPTION OF OUR 2022 BUDGET AND PROPOSED [00:13:31] TAX LEVY. THE BUDGET I'M RECOMMENDING [00:13:33] FOR ADOPTION REFLECTS OUR EFFORTS TO [00:13:35] CONTRIBUTE TO AN EQUITABLE AND [00:13:36] SUSTAINABLE RECOVERY, BUILD CAPACITY TO [00:13:39] DELIVER A ROBUST CAPITAL PROGRAM AND [00:13:41] OTHER OUTCOMES TO ADVANCE OUR REGION. I [00:13:43] HAVE MORE TO SAY ABOUT THE BUDGET DURING [00:13:45] ITS INTRODUCTION. YOU WILL ALSO GET A [00:13:48] FIRST LOOK AT OUR DRAFT STATE [00:13:49] LEGISLATIVE AGENDA COMMISSIONERS THAT [00:13:52] CONCLUDES MY REMARKS. THANK YOU. [00:13:56] THANK YOU. EXECUTIVE METRUCK ONE THING I [00:13:58] FAILED TO NOTICE TO NOTE AS AN EXAMPLE [00:14:00] OF THE MONEY THAT'S GOING TO BE BREAKING [00:14:03] LOOSE FROM THE IIJA. SENATOR CAMPBELL [00:14:06] JUST SENT ME THIS NOTICE THAT \$20 [00:14:08] MILLION WILL BE GUIDED TO EAST MARGINAL [00:14:11] WAY CARD OR IMPROVEMENT PROJECT THAT [00:14:13] WILL FUND THE ENTIRE PROJECT THAT CAN [00:14:17] IMPROVE ACCESS TO THE WEST SEATTLE [00:14:18] BRIDGE T FIVE AND WILL WIDEN AND [00:14:22] STRENGTHEN THE ROAD. MAKE ROOM FOR [00:14:23] BICYCLISTS AND SHE ATTRIBUTED [00:14:27] SOME OF THE HELP DUE TO US HOSTING [00:14:30] TRANSPORTATION SECRETARY TROTTENBERG AT 100:14:321 T5 IS BEING PART OF OUR SUCCESS IN [00:14:36] GETTING THAT THROUGH. NOT TO MENTION, [00:14:37] OF COURSE, ME GIVING HER MY PHOTOGRAPH [00:14:39] NOW. NONETHELESS, IT'S NOW TIME FOR [00:14:42] COMMITTEE REPORTS. MR. PRITCHARD. [00:14:46] GOOD MORNING, COMMISSIONER. PRESIDENT [00:14:48] FELLEMAN. WE DO HAVE A FEW COMMITTEE [00:14:52] REPORTS. AVIATION COMMITTEE WAS CONVENED [00:14:54] BY COMMISSIONERS CALKINS AND CHILL ON [00:14:55] NOVEMBER 11. DISCUSS NEXT STEPS ON [00:14:58] AIRPORT DINING AND RETAIL EXPANSION AND [00:15:00] MASTER PLAN DEVELOPMENT. NO [00:15:02] RECOMMENDATIONS WERE MADE, BUT [00:15:04] DISCUSSIONS WERE HAD ABOUT FUTURE [00:15:05] FEDERAL FUNDING, THE AGENDA FOR 2022 FOR [00:15:08] THE AVIATION COMMITTEE AND THE NEED FOR [00:15:10] SOME CONTINUITY OF COMMISSIONERS ON THE [00:15:11] AVIATION COMMITTEE, IN PARTICULAR THE [00:15:14] UPCOMING MEETINGS. WE HAVE THE EQUITY [00:15:16] AND WORKFORCE DEVELOPMENT COMMITTEE ON [00:15:18] NOVEMBER 18, WHERE THE COMMITTEE WILL



**[00:15:19] DISCUSS DIVERSITY AND CONTRACTING SOUTH** [00:15:21] KING COUNTY FUNDED PROGRESS ON THE [00:15:23] EQUITY MOTION. WE ALSO HAVE [00:15:25] SUSTAINABILITY, ENVIRONMENT AND CLIMATE [00:15:27] COMMITTEE THAT WILL MEET ON NOVEMBER 18 [00:15:29] TO DISCUSS SINGLE USE PLASTICS AT THE [00:15:32] AIRPORT NORTH MAIN TERMINAL, DELTA [00:15:34] CONCOURSE, A EXPANSION IN MARITIME [00:15:38] BIRTH, SIX AND EIGHT AND SOME NRL [00:15:41] PRELIMINARY FINDINGS. AND THAT CONCLUDES [00:15:43] MY REPORT. THANK YOU. THANK YOU, MR. [00:15:46] PRITCHARD. ARE THERE ANY QUESTIONS OR [00:15:48] FOLLOW UPS REGARDING THE COMMITTEE [00:15:50] REPORTS FOR THE COMMISSION TO ADD? [00:15:53] PLEASE RAISE YOUR HAND IF SO, [00:16:00] OKAY. SO SEEING NONE, WE'LL MOVE ON TO [00:16:02] PUBLIC COMMENT. THE COMMISSION WILL NOW [00:16:04] ACCEPT GENERAL PUBLIC COMMENT FROM THOSE [00:16:06] WHO SIGNED UP TO SPEAK ON ITEMS RELATED [00:16:08] TO THE PORT. WRITTEN MATERIALS PROVIDED [00:16:10] TO THE DEPUTY CLERK WILL BE INCLUDED IN [00:16:12] TODAY'S MEETING RECORD. THE DEPUTY CLERK [00:16:14] HAS A LIST OF THOSE PREPARED TO SPEAK. [00:16:17] AS THE DEPUTY CLERK CALLS. YOUR NAME [00:16:19] WILL OPEN THE LINE AND COMMENTERS WILL [00:16:20] HAVE TO UNMUTE THEMSELVES. THEN PLEASE [00:16:22] REPEAT YOUR NAME FOR THE RECORD. IF 100:16:251 YOU'RE ON THE TEAM'S MEETING AND ARE [00:16:26] ALSO STREAMING THE MEETING, PLEASE MUTE [00:16:28] THE VIDEO STREAM TO AVOID FEEDBACK, [00:16:30] PLEASE NOTE THERE IS A SHORT TIME LAG ON [00:16:32] THE VIDEO STREAM. COMMENT TIME WILL BE [00:16:34] LIMITED TO TWO MINUTES PER PERSON. 100:16:361 DEPUTY CLERK. PLEASE CALL THE FIRST [00:16:39] SPEAKER WHO ARE VERY EXCITED TO HEAR [00:16:41] FROM OUR FIRST SPEAKER IS COUNCIL MEMBER [00:16:45] ROD DAVOSKI. [00:16:48] OKAY. THANK YOU SO MUCH. CAN YOU HEAR [00:16:50] ME? OKAY. YES. THANK YOU. [00:16:53] PRESIDENT FELLEMAN AND COMMISSIONERS FOR [00:16:56] HAVING ME TODAY. MY NAME IS ROD [00:16:58] DUMBOWSKI. I SERVE AS THE DISTRICT ONE [00:17:00] REPRESENTATIVE ON THE METROPOLITAN KING [00:17:01] COUNTY COUNCIL CHAIR, OUR MOBILITY AND [00:17:03] ENVIRONMENT COMMITTEE, AND I WANTED TO [00:17:06] COME TODAY TO EXPRESS MY SUPPORT FOR THE [00:17:08] ADOPTION OF ITEM TEN B BRAVO ON YOUR [00:17:11] AGENDA, WHICH IS THE INTERLOCAL [00:17:13] AGREEMENT BETWEEN KING COUNTY AND THE [00:17:15] PORT OF SEATTLE TO COMMENCE A STUDY TO [00:17:19] LOOK AT WHETHER WE CAN USE OUR MUNICIPAL [00:17:21] SOLID WASTE STREAM, WHICH WE COLLECT [00:17:23] FROM 37 CITIES OUTSIDE OF SEATTLE AND [00:17:26] THE UNINCORPORATED AREA, WHICH GENERATES [00:17:28] ABOUT 900,000 TONS OF MUNICIPAL SOLID [00:17:31] WASTE A YEAR, WHICH WE CURRENTLY SEND [00:17:33] OUT TO CEDAR HILLS LANDFILL AND TAKE [00:17:36] THAT WASTE STREAM AND PUT IT TO USE BY [00:17:38] CREATING SUSTAINABLE AVIATION AND OTHER [00:17:40] FUELS WITH IT. THEY SAY THAT ONE [00:17:43] PERSON'S TRASH CAN BE ANOTHER'S [00:17:45] TREASURE, AND I THINK THAT THAT COULD BE [00:17:47] THE CASE HERE. THE COUNTY HAS COMMITTED



[00:17:49] IN OUR BUDGET A QUARTER MILLION DOLLARS. [00:17:51] AND WE'RE REALLY HONORED THAT THE PORT [00:17:53] HAS COMMITTED AN EQUAL AMOUNT. OUR STAFF [00:17:55] WHO HAVE BEEN TREMENDOUSLY WONDERFUL, I [00:17:58] WILL SAY FROM MY PERSPECTIVE IN THIS [00:18:00] PROCESS, HAVE WORKED TOGETHER TO COME UP [00:18:03] WITH AN AGREEMENT TO REALLY TAKE A DEEP [00:18:05] DIVE AND ASSESS WHETHER OR NOT WE CAN [00:18:07] BRING TECHNOLOGY HERE IN LIGHT OF NEW **[00:18:10] STATE LAWS WITH RESPECT TO THE FUEL** [00:18:13] REQUIREMENTS AND TO HELP US REALLY SOLVE [00:18:16] A PROBLEM. WE'VE GOT OUR LANDFILLS [00:18:18] FILLING UP AND A PROBLEM THAT YOU HAVE [00:18:21] WANTING TO GREEN YOUR AVIATION PROFILE, [00:18:23] DECARBONIZE IT. WE, OF COURSE, RUN KING [00:18:26] COUNTY OR NATIONAL FIELD BOEING FIELD AND [00:18:28] ARE ALSO INTERESTED IN THAT AS WELL. SO [00:18:31] WE DON'T KNOW IF IT WILL WORK. THE [00:18:33] TECHNOLOGY CERTAINLY IS OUT THERE. IT [00:18:34] HAS BEEN PROVEN, BUT WE'VE GOT TO SEE IF [00:18:36] WE CAN DO IT FROM A FEASIBILITY [00:18:38] PERSPECTIVE, A FINANCIAL PERSPECTIVE, [00:18:40] AND IT'S A GOOD INVESTMENT TO CHECK IT [00:18:43] OUT. I'VE REALLY ENJOYED THE PARTNERSHIP [00:18:45] WITH YOUR GOVERNMENT. YOUR STAFF HAS [00:18:47] JUST BEEN TREMENDOUS AND WANT TO THANK [00:18:49] YOU VERY MUCH FOR WORKING WITH US. [00:18:53] WELL, THANK YOU SO MUCH, ROD. I REALLY [00:18:54] DO APPRECIATE THE OPPORTUNITY FOR US TO [00:18:57] PARTNER IN THIS AND OTHER ENDEAVORS. [00:18:59] COMMISSIONERS, DO YOU HAVE ANY QUESTIONS [00:19:01] FOR COUNCIL MEMBER DAMBOWSKI? [00:19:05] I KNOW IT'S BREAKING PROTOCOL, BUT WE [00:19:07] RARELY HAVE SUCH EXALTED GUESTS. [00:19:11] BE NICE TO MEET COMMISSIONER CHOW. [00:19:17] ALL RIGHT. HERE. SO, [00:19:21] COMMISSIONER CALKINS, DID YOU HAVE A [00:19:22] QUESTION? NO FURTHER QUESTIONS. [00:19:25] JUST SAY THANKS FOR POPPING BY. ALL [00:19:28] RIGHT. WELL, THANK YOU AGAIN FOR TAKING [00:19:30] THE TIME, ROD. WE HAVE WORK TO DO. [00:19:32] APPRECIATE IT. LOOKING FORWARD TO IT. [00:19:34] THANK YOU SO MUCH. THANK YOU. [00:19:37] CLERK, OUR NEXT SPEAKER, PLEASE. YES. [00:19:40] OUR NEXT SPEAKER IS BOB DAVIDSON. [00:19:44] EXCELLENT. THANKS. MY NAME IS [00:19:47] BOB DAVIDSON. I'M PRESIDENT AND CEO OF [00:19:49] THE SEATTLE. I'M JOINING YOU TODAY. [00:19:53] HERE MY STRONG SUPPORT FOR THE PROPOSED [00:19:55] ORDER 2020 113 THAT WOULD ADVANCE AN [00:19:59] EXCITING NEW PARTNERSHIP WITH THE [00:20:01] AQUARIUM AND THE FOUR SEATTLE IN OUR [00:20:03] PLANNED OCEAN PAVILION PROJECT. I WANT [00:20:06] TO THANK THE COMMISSION, MR. STEINIBRUECK [00:20:08] FELLEMAN CHO, AS WELL AS CALKINS AND [00:20:10] BOWMAN FOR YOUR LEADERSHIP AND WORK TO [00:20:13] HELP ADVANCE THIS MOTION AND TO [00:20:15] EXECUTIVE METRUCK AND AS WATERFRONT [00:20:19] NAMES. WITH A SHARED COMMITMENT TO [00:20:21] CONSERVATION AND SUSTAINABILITY, A [00:20:23] PARTNERSHIP BETWEEN THE PORT AND THE [00:20:25] AQUARIUM AND OCEAN PAVILION WILL PROVIDE [00:20:27] A MUTUAL BENEFIT FOR BOTH OUR



100:20:301 ORGANIZATIONS AND THE COMMUNITIES WE

[00:20:32] SERVE. THE OCEAN PAVILION REPRESENTS [00:20:35] MUCH MORE THAN A BUILDING. IT PRESENTS A [00:20:38] COMMITMENT TO FIGHTING CLIMATE CHANGE. [00:20:41] WE'RE WORKING TO MAKE THIS ONE OF THE [00:20:43] MOST DEEPLY GREEN AQUARIUMS IN THE WORLD [00:20:46] BY TARGETING BUILDING CERTIFICATION, [00:20:49] THE PROJECT EMBRACES EQUITY THROUGH ITS [00:20:52] DEEP, LONGSTANDING PARTNERSHIP [00:20:55] WITH COAST SALISH AND URBAN INDIGENOUS [00:20:57] COMMUNITIES. ENTER THE AQUARIUM'S [00:20:59] COMMITMENT TO MAKING CONSERVATION, [00:21:01] EDUCATION AND SCIENCE MORE ACCESSIBLE TO [00:21:04] ALL COMMUNITIES. MOST IMPORTANTLY, IT [00:21:07] WILL HELP VISITORS BETTER UNDERSTAND [00:21:09] THEIR CONNECTION TO OUR MARINE [00:21:10] ENVIRONMENT. OUR EXPANSION COMES [00:21:14] AT A KEY MOMENT AS WE REBUILD. AFTER [00:21:17] PANDEMIC, THE EXPANDED AQUARIUM WILL BE [00:21:20] THE ANCHOR OF SEATTLE'S NEW WATERFRONT [00:21:22] AND A FORWARD LOOKING, HOPEFUL CATALYST [00:21:26] FOR REGIONAL TOURISM, WATERFRONT JOB [00:21:28] GROWTH AND OUR GROWING POPULATION. WE [00:21:31] THANK YOU AND URGE PASSAGE OF THE ORDER [00:21:34] THAT'S BEFORE YOU. YOUR PARTNERSHIP [00:21:37] REPRESENTS AN INVESTMENT IN OUR ECONOMY, [00:21:39] OUR COMMUNITY AND ENVIRONMENT THAT WILL [00:21:43] SERVE OUR REGION FOR DECADES TO COME. [00:21:45] THANKS VERY MUCH. WELL, THANK YOU, BOB. [00:21:49] THANK YOU FOR YOUR STEWARDSHIP OF THIS [00:21:51] REALLY GENERATIONAL OPPORTUNITY ON THE [00:21:53] WATERFRONT. AND IT'S REALLY BEEN [00:21:55] REMARKABLE WHAT YOU'VE DONE WITH THIS 100:21:571 GRAM OVER THE YEARS, COMMISSIONERS, DO [00:21:59] YOU HAVE ANY QUESTIONS FOR OUR ESTEEMED [00:22:02] GUEST? [00:22:06] WELL, YOU'RE GETTING OFF EASY, BOB, [00:22:09] BUT YOU HAVEN'T SEEN THE LAST OF US. WE [00:22:12] ARE GOING TO COMMITTEE TO CONTINUE TO [00:22:15] STEWARD THIS PROJECT AND REALLY LOOK [00:22:19] FORWARD TO SEEING THE PROJECT BLOOM ON [00:22:21] THE WATERFRONT. IF I COULD JUST ADD [00:22:25] MY DEEP THANKS AND APPRECIATION, BOB [00:22:28] DAVIDSON, THE AQUARIUM SOCIETY. [00:22:32] I THINK IT'S CALLED THAT NOW AQUARIUM [00:22:34] FOUNDATION. IT'S BOARD MEMBERS AND STAFF [00:22:39] FOR THEIR HARD WORK IN SUPPORTING [00:22:43] THIS EFFORT THAT I THINK IS GOING TO [00:22:47] BEAR UNTOLD FRUIT IN THE FUTURE AS A [00:22:50] LEGACY PROJECT FOR GENERATIONS TO COME. [00:22:53] AND I'M ESPECIALLY APPRECIATIVE OF [00:22:56] PRESIDENT FELLEMAN AND WORK ON THIS AS WELL. [00:22:58] I'LL SAVE COMMENTS FOR THE ACTUAL MOTION [00:23:04] ORDER, BUT I DID WANT TO EXTEND A HUGE [00:23:06] THANKS TO CLARE FOLKS FOR WORKING [00:23:10] WITH US AND OUR STAFF ON THIS. [00:23:14] THANK YOU, COMMISSIONER STEINBRUECK. [00:23:15] YOU'LL HAVE TO WAIT FOR MY COMMENTS FOR [00:23:17] YOU AS WELL. SO THANKS, BOB, SO MUCH [00:23:21] FOR TAKING THE TIME. REALLY APPRECIATE [00:23:22] IT. LOOK FORWARD TO CONTINUED [00:23:24] CONVERSATIONS. THANK YOU. [00:23:27] HEY, CLARKE, OUR NEXT SPEAKER, PLEASE.



[00:23:29] YES, WE HAVE NO, AMY MAXWELL. [00:23:36] HELLO. THANK YOU FOR TAKING MY COMMENTS [00:23:38] TODAY. I EMAILED YOU A PETITION SIGNED [00:23:41] BETWEEN MAY AND AUGUST BY 2400 COMMUNITY [00:23:44] MEMBERS, INCLUDING MULTIPLE ELECTED [00:23:46] OFFICIALS AND TWO CANDIDATES WHO WILL [00:23:47] SOON JOIN THE COMMISSION. THE PETITION [00:23:50] CALLS ON THE PORT TO ONE REMOVED FROM A [00:23:52] SUSTAINABLE AIRPORT MASTER PLAN, OR SAM, 100:23:541 THE PROPOSAL FOR A PARKING LOT THAT [00:23:55] WOULD HAVE DESTROYED ELEVEN ACRES OF [00:23:57] FOREST WITHIN NORTH SEATAC PARK AND TWO [00:23:59] REVALUATE ADDITIONAL STAFF PROPOSALS [00:24:01] THAT WOULD DESTROY LARGE NUMBERS OF [00:24:03] TREES NEAR THIS PARK. THE PORT RESPONDED [00:24:06] TO THE FIRST CALL FOR ACTION. THANK YOU, [00:24:08] BUT IT HAS NOT PUBLICLY RESPONDED TO THE [00:24:10] SECOND. PUBLIC DOCUMENTS SHOW THAT [00:24:14] THE PORT IDENTIFIES FOR POTENTIAL [00:24:15] CONSTRUCTION MORE THAN 100 ACRES OF [00:24:17] FOREST WITH HIGH PERCENTAGES OF [00:24:19] CONIFEROUS TREES INSIDE AND IMMEDIATELY [00:24:21] SURROUNDING NORTH SEATAC PARK ALL [00:24:23] WITHIN A MILE OR SO OF THE AIRPORT. A [00:24:25] 2020 REPORT DELIVERED TO THE STATE [00:24:27] LEGISLATURE BY SEATTLE KING COUNTY [00:24:29] PUBLIC HEALTH SPECIFICALLY RECOMMENDS 100:24:311 INCREASING TREE COVERAGE IN THE [00:24:33] NEIGHBORHOODS WITHIN 10 MILES OF SEATAC [00:24:35] AIRPORT TO CAPTURE PARTICULATE MATTER [00:24:37] GENERATED BY AIRPORT OPERATIONS THAT IS [00:24:40] BELIEVED TO SHORTEN OUR LIVES AND TO [00:24:41] CONTRIBUTE TO A WIDE RANGE OF DISEASES [00:24:44] AND HARM TO NEWBORN BABIES IN OUR [00:24:46] COMMUNITIES. IF THE PORT HAS NOT ALREADY [00:24:49] DEVELOPED ALTERNATIVE PLANS TO THIS [00:24:51] INTENSIVE DEFORESTATION, IT MUST DO SO [00:24:53] NOW. FORD OFFICIALS, INCLUDING CURRENT [00:24:55] COMMISSIONERS AND THOSE JUST ELECTED, [00:24:57] MUST WORK TOGETHER. THE COURT MUST ACT [00:24:59] QUICKLY TO DEVELOP A COMPREHENSIVE [00:25:01] REFORESTATION PLAN AND SECURE THE FUNDS, 100:25:041 TECHNICAL ASSISTANCE AND INTERLOCAL [00:25:05] COLLABORATION NEEDED FOR ITS SUCCESS. [00:25:08] RIGHT NOW, LARGE AMOUNTS OF RESOURCES [00:25:09] FROM THE FEDERAL INFRASTRUCTURE LAW, [00:25:11] EVERGREEN COMMUNITIES ACT, WASHINGTON'S [00:25:13] HEEL ACT WASHINGTON'S CLIMATE COMMITMENT [00:25:15] ACT ARE POTENTIALLY AVAILABLE BECAUSE [00:25:17] THESE NEW LAWS CALL FOR RESTORING AND [00:25:19] EXPANDING URBAN FORESTS AND TREE [00:25:21] CANOPIES AND COMMUNITY. JUST LIKE THOSE [00:25:23] SURROUNDING NORTHEAST PARK, WHERE THESE [00:25:25] TREES ARE NEEDED TO SAVE LIVES, THE PORT [00:25:27] HAS A MORAL OBLIGATION TO ACT WITH HASTE [00:25:30] TO TAKE ADVANTAGE OF SUCH RESOURCES. [00:25:31] NOW TO SAVE LIVES ON LAND IT OWNS TO [00:25:34] HALT ITS INTENSIVE DEFORESTATION PLANS [00:25:36] IN OUR VULNERABLE COMMUNITIES. PLEASE [00:25:38] PRIORITIZE THIS. THANK YOU SO MUCH. [00:25:42] THANK YOU, NAOMI. AND I HOPE YOU HEARD [00:25:45] EXECUTIVE METRUCK COMMENTS AT OUR LAST [00:25:47] MEETING IN RESPONSE TO YOUR ORIGINAL



[00:25:49] PETITION. THANK YOU. [00:25:55] CLERK PAINE, PLEASE. OUR NEXT SPEAKER. [00:25:58] YES. OUR LAST SPEAKER IS ANNE BROKER. [00:26:10] OH, SORRY, I DIDN'T REALIZE I WAS [00:26:12] SUPPOSED TO UNMUTE. YOU'RE PROBABLY [00:26:14] NOT AS EXCITED TO HEAR ABOUT MY THOUGHTS [00:26:18] ABOUT TEN B, BUT I LOVE TO LOVE . [00:26:22] IN ANY CASE, THAT IS WHAT I WOULD LIKE [00:26:25] TO ADJUST. ACTUALLY, I WOULD LIKE TO [00:26:28] COMMEND YOU FOR DOING THAT, BUT ALSO TO [00:26:30] SAY YES. AND SIMPLY BECAUSE REDUCING [00:26:33] SCOPE THREE GREENHOUSE GAS EMISSIONS 50% [00:26:37] BELOW 2007 BY 2030 IS GOING TO TAKE [00:26:40] A LOT MORE THAN AN UNKNOWN [00:26:44] AVIATION FUEL THAT YOU'RE STILL WORKING [00:26:45] ON ALTERNATIVE AVIATION FUEL YOU'RE [00:26:47] STILL WORKING ON. SO I DON'T KNOW WHERE [00:26:50] THE REPORT IS ALSO WORKING EQUALLY HARD [00:26:52] ON INITIATIVES FOR [00:26:56] ELECTRIFICATION OR OTHER ALTERNATIVES [00:27:00] THAT WOULD ACTUALLY REDUCE THE SCOPE [00:27:02] THREE GREENHOUSE GAS EMISSIONS BECAUSE [00:27:04] WHILE THE LIFE CYCLE OF AVIATION [00:27:06] ALTERNATIVE AVIATION FEELS IS REDUCED [00:27:10] AND MAYBE BY AS MUCH AS 80% [00:27:13] IS WHAT WE'RE TOLD THAT THAT'S ONLY IF [00:27:15] YOU CAN GET UP TO SOMEWHERE BETWEEN 50 [00:27:18] AND 100% USE, WHICH A DROP IN WHICH [00:27:21] WE'RE NOT ABLE TO DO YET. AND THAT IS [00:27:24] THAT THE ACTUAL, BUT IT DOESN'T ACTUALLY [00:27:27] CHANGE MUCH THE EMISSIONS AT THE [00:27:30] TAILPIPE, SO THAT STILL PRODUCES GAS [00:27:33] HOUSE GAS EMISSIONS AT THE TAILPIPE. SO 100:27:351 THAT'S REALLY WHAT IS A VERY DIFFICULT [00:27:38] THING TO DO, WHICH IS WHY I WOULD VERY [00:27:40] MUCH HOPE THAT THIS IS A YES AND FULL [00:27:43] STEAM AHEAD ON ALL LEVELS, AND NOT [00:27:47] JUST FOR PINNING ALL THE HOPES ON A [00:27:50] REDUCED PATHWAY THAT STILL USES THE JET [00:27:52] FUEL STYLE OF OPERATION. [00:27:56] SO THANK YOU FOR LISTENING TO MY [00:27:59] COMMENTS TODAY. THANK YOU, ANNE, AND I 100:28:021 HOPE YOU CAN STICK AROUND FOR OUR ITEM [00:28:04] TEN A SPEAKING TO THE MARITIME SIDE OF [00:28:06] OUR GREENHOUSE GAS EMISSION REDUCTIONS [00:28:09] AND OUR EFFORTS AT RNG AND OTHERS AT THE [00:28:12] AIRPORT. CLARK PAYNE, IF YOU HAVE A [00:28:15] SUMMARY OF ANY WRITTEN COMMENTS, IT [00:28:17] WOULD BE GREATLY APPRECIATED IF YOU WANT [00:28:20] TO ASK IF THERE'S ANYONE ON THE LINE WHO [00:28:22] WOULD LIKE TO SPEAK, WE COULD HAVE LAST [00:28:25] MINUTE SIGN UPS. DO WE HAVE ANYBODY ELSE [00:28:28] WHO HAVE CALLED IN SPEAK [00:28:33] NOW OR FOREVER OR AT LEAST UNTIL THE [00:28:35] NEXT MEETING, WHICH IS WILL BE YOUR LAST [00:28:38] OPPORTUNITY ANYWAY. HEARING NONE. [00:28:42] CLARK PAINE, PLEASE SUMMARIZE WHAT WE'VE [00:28:44] GOTTEN IN WRITING. YES. GOOD AFTERNOON. [00:28:48] MEMBERS OF THE COMMISSIONERS AND [00:28:49] EXECUTIVE DIRECTOR METRUCK WE HAVE [00:28:51] RECEIVED THREE WRITTEN COMMENTS FOR [00:28:53] TODAY'S MEETING. ERNEST THOMPSON WRITES, [00:28:56] 1% OF THE MASTER LANDSCAPING PLAN IS



100:28:591 CERTIFIED AS NATIVE PLANTS. [00:29:01] LAURA GIBBONS WRITES, PLEASE, YOU'LL BE [00:29:05] ADOPTING RESOLUTION NUMBER 3792, WHICH [00:29:07] IS ITEM TEN. EIGHT. SHE WOULD ALSO LIKE [00:29:10] FOR THERE TO BE PLANS FOR IMPLEMENTING [00:29:11] YOUR SPOKE THREE GOALS BEYOND [00:29:13] ALTERNATIVE FUELS. NAAMI MAXWELL [00:29:17] WRITTEN COMMENTS IN SUPPORT OF HER [00:29:19] SPOKEN TESTIMONY. A NOTE TO AIRPORT [00:29:22] PARKING IN NORTH SEATAC PARK, A COMMUNITY [00:29:24] PETITION. THANK YOU. [00:29:29] VERY GOOD. SO IF THAT'S [00:29:32] HEARING NO FURTHER PUBLIC TESTIMONY, [00:29:34] WE'LL THEN MOVE ON TO THE CONSENT [00:29:36] AGENDA. ITEM EIGHT ITEMS ON THE CONSENT [00:29:40] AGENDA ARE CONSIDERED ROUTINE AND WILL [00:29:42] BE ADOPTED BY ONE MOTION. ITEMS REMOVED [00:29:45] FROM THE CONSENT AGENDA WILL BE [00:29:46] CONSIDERED SEPARATELY IMMEDIATELY AFTER [00:29:48] ADOPTION OF THE CONSENT AGENDA. ITEMS [00:29:50] WE'VE HEARD OF NO ITEMS TO BE PULLED [00:29:52] TODAY, SO AT THIS TIME THE CHAIR WILL [00:29:55] ENTERTAIN A MOTION TO APPROVE THE [00:29:56] CONSENT AGENDA COVERING ITEMS EIGHT A [00:29:59] THROUGH EIGHT K. [00:30:02] SECOND, THANK YOU. THE ITEM HAS [00:30:06] BEEN MOVED. AND SECONDED, [00:30:08] COMMISSIONERS, PLEASE SAY YES OR NO WHEN [00:30:09] YOUR NAME IS CALLED CLARK PAINE, PLEASE [00:30:12] CALL THE ROLE COMMISSIONERS [00:30:18] CHO. AYE, YOU COMMISSIONER [00:30:22] STEINBREUCK. YES, THANK YOU. AND [00:30:24] COMMISSIONER FELLEMAN. YES, THERE ARE 100:30:281 FOUR YESES AND ZERO NO. WELL. THEN THE [00:30:31] MOTION PASSES. VERY GOOD. SO MOVING ON [00:30:35] IN THE AGENDA, WE HAVE SIX NEW BUSINESS [00:30:38] ITEMS TODAY. DEPUTY CLERK PAINE, PLEASE [00:30:41] READ THE FIRST ITEM INTO THE RECORD AND [00:30:43] WE'LL THEN HEAR FROM EXECUTIVE DIRECTOR [00:30:45] METRUCK TO INTRODUCE THEM. ITEM TEN, [00:30:48] A RESOLUTION NUMBER 3792, A RESOLUTION [00:30:52] TO ADOPT CHARTING THE COURSE TO ZERO [00:30:54] PORT OF SEATTLE'S MARITIME CLIMATE AND [00:30:56] AIR ACTION PLAN COMMISSIONERS [00:31:06] NEXT UP IS A SECOND READING OF A [00:31:08] RESOLUTION TO ADOPT THE PORT OF [00:31:09] SEATTLE'S FIRST EVER MARITIME CLIMATE [00:31:11] AND AIR ACTION PLAN. YOU RECEIVED A [00:31:14] BRIEFING ON THIS ITEM AT OUR OCTOBER 26 [00:31:17] COMMISSION MEETING. THIS PLAN CHARTS THE [00:31:19] COURSE FOR US TO REDUCE MARITIME [00:31:21] EMISSIONS BY 50% BY 2030 AND ACHIEVE OUR [00:31:24] 2050 DECARBONIZATION GOALS AND [00:31:26] IMPLEMENTS THE RECENTLY ADOPTED [00:31:28] NORTHWEST PORT CLEAN AIR STRATEGY. THE [00:31:31] PORT CONDUCTED BROAD PUBLIC INPUT IN THE [00:31:34] PLAN REFLECTS THE PORT'S COMMITMENTS TO [00:31:36] OUR NEAR PORT COMMUNITIES TO [00:31:37] ENVIRONMENTAL STEWARDSHIP AND THE [00:31:39] EQUITABLE MARITIME TRANSITION AWAY FROM [00:31:41] FOSSIL FUELS, BY BUILDING NEW [00:31:44] PARTNERSHIPS AROUND JOINT CLIMATE AND [00:31:46] AIR ACTION, USING RENEWABLE FUELS AT OUR



[00:31:48] AIRPORT AND IN OUR PORT VEHICLES. AND BY [00:31:50] SIGNING UP TO TAKE A GLOBAL SCALE ACTION [00:31:53] BY JOINING THE GETTING TO ZERO [00:31:55] COALITION, WE ARE TAKING CLIMATE CHANGE [00:31:57] SERIOUSLY AND MAKING STEPS TOWARDS STEPS [00:32:01] FORWARD IN OUR EFFORTS TO MAKE THE PORT [00:32:03] OF SEATTLE THE GREENEST, MOST ENERGY [00:32:04] EFFICIENT PORT IN NORTH AMERICA. I'M [00:32:06] GOING TO TURN IT OVER TO SANDY KILROY, 100:32:091 SENIOR DIRECTOR OF ENVIRONMENTAL STAFF [00:32:11] ENGINEERING TO KICK US OFF. SANDY, [00:32:14] THANK YOU, EXECUTIVE DIRECTOR, METRIC [00:32:16] AND GOOD AFTERNOON, COMMISSIONERS. I AM [00:32:19] VERY PLEASED TO REQUEST THE SECOND [00:32:21] READING OF RESOLUTION 3792 AND YOUR VOTE [00:32:25] TO ADOPT CHARTING THE COURSE TO ZERO THE [00:32:28] PORT OF SEATTLE'S MARITIME CLIMATE AND [00:32:30] AIR ACTION PLAN. COMING ON THE HEELS OF [00:32:33] COP 26, THIS PLAN CLEARLY SIGNALS THE [00:32:37] PORT OF SEATTLE'S COMMITMENT TO DOING [00:32:39] OUR PART TO ADDRESS CLIMATE CHANGE AND [00:32:41] AIR POLLUTION FROM OUR MARITIME [00:32:43] INDUSTRY. THIS PLAN IS THE FIRST OF ITS [00:32:46] KIND FOR THE PORT. AS EXECUTIVE [00:32:48] DIRECTOR METRUCK STATED, AND STAFF HAVE [00:32:51] WORKED DILIGENTLY OVER THE LAST THREE [00:32:53] YEARS TO INCLUDE SIGNIFICANT INDUSTRY [00:32:55] AND PUBLIC INPUT ON IDENTIFYING ACTIONS [00:32:58] THAT NOT ONLY WILL ACHIEVE A 50% [00:33:01] REDUCTION IN EMISSIONS BY 2030 BUT ALSO [00:33:04] DO IT IN A WAY THAT IS A MODEL OF [00:33:06] EQUITY, DIVERSITY, AND INCLUSION. I AM [00:33:10] VERY EXCITED HONESTLY TO BE LAUNCHING [00:33:12] THIS PLAN, AT THIS TIME, THE PORT HAS [00:33:16] BECOME A STRONG INFLUENCER IN THE [00:33:19] JOURNEY TO REPOWER OUR PORT AND MARITIME [00:33:21] INDUSTRY, AND THIS PLAN LAYS OUT A CLEAR [00:33:24] ROADMAP FOR US TO FOLLOW. ALEX ADAMS [00:33:27] HAS BEEN THE LEAD PROJECT MANAGER FOR [00:33:30] CREATION OF THIS PLAN AND I WILL NOW [00:33:32] PASS IT TO HIM TO BASICALLY SUMMARIZE [00:33:35] THE WORK BEFORE WE TAKE YOUR QUESTIONS (00:33:37] AND COMMENTS, ALEX, THANKS, SANDY, [00:33:41] AS YOU HEARD DURING THE FIRST READING ON [00:33:43] OCTOBER 26, THE PORT IS TAKING BIG [00:33:46] ACTIONS TO ADDRESS OUR SEAPORT AND [00:33:47] AIRPORT CLIMATE EMISSIONS. THE MARITIME [00:33:50] CLIMATE AND AIR ACTION PLAN IS ONE OF [00:33:52] THESE ACTIONS. THE MCAP IS PORT OF [00:33:56] SEATTLE'S IMPLEMENTATION PLAN FOR THE [00:33:57] NORTHWEST PORTS CLEAN AIR STRATEGY AND [00:33:59] THAT STRATEGY'S VISION TO PHASE OUT [00:34:00] SEAPORT RELATED EMISSIONS BY 2050. WITH [00:34:03] YOUR APPROVAL TODAY, WE ARE PREPARED TO [00:34:05] GET TO WORK ON IMPLEMENTING THESE [00:34:06] EFFORTS AND LEADING A JUST FAIR AND [00:34:09] EQUITABLE TRANSITION TO A ZERO MISSION [00:34:11] MARITIME INDUSTRY HERE IN SEATTLE IN THE [00:34:14] MCAFT, WE'RE PROPOSING SIGNIFICANT NEW [00:34:16] INVESTMENTS IN PROJECTS, PROGRAMS AND [00:34:18] TECHNOLOGY THAT COMBINED CAN REDUCE [00:34:20] NEARLY 40,000 TONS OF CO2 BY 2030. [00:34:23] A FEW KEY EXAMPLES INCLUDE TRANSITIONING



[00:34:26] AWAY FROM FOSSIL FUELS. IMPORT BUILDINGS [00:34:28] AND FLEET VEHICLES, INSTALLING SHORE [00:34:30] POWER AT ALL OF OUR CRUISE BERTHS AND [00:34:32] REQUIRING SHIPS TO CONNECT, LAUNCHING [00:34:35] NEW PLANNING EFFORTS AND PROGRAMS IN [00:34:37] 2022 TO ACCELERATE DEVELOPMENT OF ZERO [00:34:39] MISSION, CRUISE SHIPS AND OTHER OCEAN [00:34:41] GOING VESSELS, AND WITH OUR UTILITY [00:34:43] PARTNER, SEATTLE CITY LIGHT, THE SEAPORT [00:34:45] ALLIANCE AND INDUSTRY, WE'RE TAKING A [00:34:47] HOLISTIC APPROACH TO WATERFRONT ENERGY [00:34:49] PLANNING TO BUILD A CLEAN, RESILIENT [00:34:51] ENERGY GRID TO SUPPORT FUTURE ZERO [00:34:53] MISSION EQUIPMENT. EXTENSIVE ENGAGEMENT [00:34:56] ACROSS INTERNAL PORT DEPARTMENTS AND [00:34:58] WITH EXTERNAL COMMUNITY, GOVERNMENT AND [00:35:00] INDUSTRY STAKEHOLDERS MADE THIS PLAN [00:35:02] STRONGER, AND WE KNOW THAT [00:35:06] WE WILL NEED ONGOING HELP FROM OTHERS [00:35:08] ACROSS SECTORS TO BE SUCCESSFUL, [00:35:10] INCLUDING ONGOING SUPPORT FROM THE PORT [00:35:12] COMMISSION TO LEAD AND FUND THE PORTS [00:35:15] TRANSITION TO ZERO MISSIONS IN THE YEARS [00:35:17] TO COME THROUGH, COMMITMENTS TO ONGOING [00:35:20] COMMUNITY ENGAGEMENT AND CAPACITY [00:35:22] BUILDING, TRANSPARENT REPORTING AND [00:35:24] REGULAR COMMUNICATIONS, AND A FOCUS ON **[00:35:26] USING THE BEST AVAILABLE DATA TO ADDRESS** [00:35:28] ENVIRONMENTAL HEALTH DISPARITIES. THE [00:35:29] MCAP ADVANCES THE PORT'S COMMITMENT IN [00:35:32] THE DUWAMISH VALLEY COMMUNITY BENEFITS [00:35:34] COMMITMENT. WE ARE EXTREMELY PROUD OF [00:35:36] AND GRATEFUL FOR THE COLLABORATIVE [00:35:38] EFFORTS BY MANY WHO HAVE HELPED DEVELOP [00:35:40] THIS COMPREHENSIVE APPROACH TO TAKE [00:35:42] EQUITABLE MARITIME CLIMATE AND AIR [00:35:43] ACTION HERE IN SEATTLE. WE KNOW THAT [00:35:46] THERE IS ALWAYS MORE THAT CAN BE DONE [00:35:48] AND THAT THIS PLAN MAY NEED TO CHANGE IN [00:35:50] THE FUTURE AS NEW TECHNOLOGY COMES TO [00:35:52] MARKET OR PORT AND REGIONAL PRIORITIES [00:35:54] CHANGE STAFF WILL CONTINUE TO ENGAGE [00:35:56] WITH NEARPORT COMMUNITIES, GOVERNMENT [00:35:58] AGENCIES AND MARITIME INDUSTRIES TO [00:36:00] PLAN, IMPLEMENT, TRACK AND ADAPT ACTIONS [00:36:02] TO ENSURE ONGOING EMISSION REDUCTIONS, [00:36:05] AND THAT OUR ACTIONS ARE HELPING ADDRESS [00:36:06] ENVIRONMENTAL HEALTH DISPARITIES. THIS [00:36:09] PLAN REPRESENTS AN AMBITIOUS BUT [00:36:11] ACHIEVABLE COURSE TO SIGNIFICANTLY [00:36:13] REDUCE OUR EMISSIONS ACROSS THE PORT [00:36:15] MARITIME LINES OF BUSINESS, AND WE ARE [00:36:17] REALLY EXCITED TO GET TO WORK. SO, [00:36:19] COMMISSIONERS, I WOULD NOW WELCOME YOUR [00:36:20] QUESTIONS OR COMMENTS BEFORE REQUESTING [00:36:22] ADOPTION OF CHARTING THE COURSE OF ZERO. [00:36:24] THANK YOU, [00:36:29] CLEERK PAINE, WOULD YOU PLEASE CALL THE [00:36:31] ROLL? YES. COMMISSIONER CALKINS, [00:36:39] CAN YOU HEAR ME? OH, NO. SORRY, I MISSED [00:36:41] YOU, HI.

[00:36:44] YEAH. SO I JUST WANT TO SAY TO SANDY AND [00:36:47] YOUR WHOLE TEAM, THIS IS A REMARKABLE

[00:36:49] DOCUMENT YOU PUT TOGETHER AND PLAN. [00:36:51] AND AS YOU READ THROUGH IT, ONE OF THE [00:36:54] THINGS THAT COMES TO MIND IS THAT I [00:36:57] WOULD HOPE THAT OTHER PORTS THAT MAYBE [00:36:58] AREN'T AS FAR ALONG AS WE ARE IN TERMS [00:37:00] OF SETTING AND ACTING UPON CLIMATE [00:37:02] GOALS, WOULD SEE THIS AS A BLUEPRINT FOR [00:37:05] MODELING THEIR OWN EFFORTS. OBVIOUSLY, [00:37:07] EVERY PORT IS IDIOSYNCRATIC HAS ITS OWN [00:37:11] NEEDS AND FROM HABITAT TO [00:37:15] NEIGHBORS TO PARTICULAR POLITICAL [00:37:19] JURISDICTIONS. BUT WHETHER PORTS [00:37:22] HAVE FIGURED IT OUT OR NOT, YET, [00:37:25] CLIMATE CHANGE IS GOING TO BE THE ISSUE [00:37:27] THAT WE'RE ALL GOVERNING AROUND FOR THE [00:37:30] FORESEEABLE FUTURE. AND SO HAVING [00:37:33] SOMETHING LIKE THIS TO BE ABLE TO MODEL [00:37:35] FOR OTHER PORTS AROUND THE COUNTRY, I [00:37:36] THINK, IS QUITE REMARKABLE. AND SO I DO [00:37:39] HOPE THAT THROUGH OUR INDUSTRY [00:37:41] RELATIONSHIPS THAT WE ARE, [00:37:44] THIS IS MORE THAN JUST A PLAN FOR US, [00:37:47] BUT SOMETHING THAT OTHER PORTS CAN MODEL [00:37:49] THEIR OWN AFTER. SO VERY PROUD OF THE [00:37:51] WORK, AND I LOOK FORWARD TO VOTING FOR [00:37:52] IT. THANK YOU. [00:37:58] THANK YOU. I JUST WANT TO ECHO 100:38:021 THOSE SENTIMENTS, I THINK WE REALLY ARE [00:38:03] AT THE FOREFRONT OF KUDOS TO SANDY [00:38:06] AND ALEX. AND OF COURSE, WE HAVE TO GIVE [00:38:09] A SHOUT OUT TO BIZ, WHO HAS SINCE [00:38:12] RETIRED. BUT I THINK THIS DOCUMENT THAT [00:38:14] YOU PUT TOGETHER IS A GREAT RESOURCE, [00:38:17] NOT JUST FOR OTHER PARTS, BUT ALSO FOR [00:38:18] THE PUBLIC. I THINK ONE OF THE THINGS [00:38:21] THAT MAYBE WE DON'T DO AS WELL IS [00:38:23] SIGNALING TO THE PUBLIC ABOUT ALL THE [00:38:26] GREAT THINGS THAT WE ALREADY DO. I THINK [00:38:29] CASE IN POINT. WE HAD SOMEONE TESTIFIED [00:38:31] TODAY WHO REALLY ADMITTED THAT THEY [00:38:33] WEREN'T SURE WHAT ELSE WE WERE DOING. [00:38:35] SO I'M REALLY GLAD THIS DOCUMENT IS OUT [00:38:37] THERE. I REALLY ENCOURAGE THOSE OF THE [00:38:39] PUBLIC, MAYBE STILL WITH US TO TAKE [00:38:43] A LOOK AT THIS REALLY, REALLY PRETTY [00:38:45] LONG DOCUMENT, BUT IT'S WORTH THE READ. [00:38:47] AND SO THANK YOU SO MUCH THIS TIME FOR [00:38:49] PUTTING TOGETHER, AND I LOOK FORWARD [00:38:53] TO SEEING THE FRUITS OF YOUR NEIGHBOR. [00:38:58] THANK YOU, COMMISSIONER STEINBREUCK. [00:39:01] SOMEWHERE IN HERE, I HAVE AN AMENDMENT, [00:39:03] ACTUALLY, TO THE RESOLUTION, TWO [00:39:06] AMENDMENTS, SMALL ONES. AND I APPRECIATE [00:39:08] THAT ALEX ADAMS ALREADY REFERENCED THE [00:39:11] JUST FAIR AND EQUITABLE LANGUAGE. DO WE [00:39:14] HAVE THE AMENDMENT LANGUAGE AND ITS [00:39:16] PLACEMENT IN THE EXHIBIT? [00:39:22] DID YOU HAVE A SEPARATE DOCUMENT WE WILL [00:39:24] PULL UP WHEN WE GET TO THEM. OKAY. I [00:39:26] THOUGHT SO. WELL, I THINK THIS IS MAYBE [00:39:30] AFTER THE INITIAL COMMENTS OF [00:39:33] COMMISSIONERS HERE, AND I'LL JUST ADD MY [00:39:36] STRONG, VIGOROUS SUPPORT FOR

**[00:39:38] ACCELERATING OUR CLIMATE PROTECTION** [00:39:41] GOALS, DEMONSTRATING ONCE AGAIN THAT [00:39:44] THE PORT OF SEATTLE IS LEADING THE WAY [00:39:47] AS THE GREENEST CLEANEST PORT IN NORTH [00:39:50] AMERICA WITH REGARD TO OUR FACILITIES [00:39:53] AND OPERATIONS AND EFFORTS TO CURTAIL [00:39:57] SCOPE THREE EMISSIONS FROM SOURCES [00:40:00] INDEPENDENT OF THE PORT OF SEATTLE, BUT [00:40:03] IN PARTNERSHIP IN OUR LINES 100:40:071 OF BUSINESS. I THINK WE INITIALLY [00:40:10] WERE MET WITH COMMISSIONERS I'VE BEEN [00:40:13] ASKING FOR CAN WE DO THIS FOR SOME TIME? [00:40:17] CAN WE ACCELERATE 2050 IS SUCH A LONG [00:40:20] TIME BEYOND SOME OF OUR LIFETIMES, [00:40:24] I THINK, IN THAT REGARD, BUT NOT [00:40:26] CERTAINLY OUT [00:40:31] OF REACH. AND CERTAINLY THE IMPORTANCE [00:40:33] OF THIS, GIVEN WHAT WE'VE JUST SEEN AT [00:40:37] THE INTERNATIONAL LEVEL WITH COPE [00:40:40] 26, COP 26. [00:40:43] HOWEVER, IN GLASGOW, A RENEWED [00:40:46] COMMITMENT, NOT AS VIGOROUS AS WE'D LIKE [00:40:49] TO SEE, GETTING ALL THOSE COUNTRIES [00:40:51] INVOLVED AND SIGNING ON TO THOSE [00:40:55] AGREEMENTS TO REDUCE METHANE GASSES [00:40:59] IN PARTICULAR, WHICH ARE PARTICULARLY [00:41:02] HARMFUL BY 2030 **[00:41:07] PHASING OUT COAL PRODUCTION. THIS** [00:41:10] COUNTRY, UNFORTUNATELY, HAS NOT SIGNED [00:41:12] ONTO THAT PARTICULAR AGREEMENT TO PHASE [00:41:16] OUT COAL REDUCTION TO MY KNOWLEDGE. BUT [00:41:18] WE DON'T HAVE TO WAIT FOR COUNTRIES [00:41:21] HERE, THE UNITED STATES OR ELSEWHERE TO **[00:41:24] ADVANCE CRITICALLY IMPORTANT CHANGES** [00:41:28] THAT WE KNOW ARE NECESSARY TO PROTECT [00:41:32] THE FUTURE FOR FUTURE GENERATIONS. SO [00:41:36] I'M TREMENDOUSLY PLEASED THAT WE HAVE [00:41:38] FOUND A WAY TO COMMIT OURSELVES TO [00:41:42] ACCELERATING OUR CLIMATE EMISSIONS [00:41:47] REDUCTION GOALS TO 2040. AND I WANT TO [00:41:50] OFFER HUGE THANKS TO SANDY KILROY [00:41:55] AND OUR ENVIRONMENTAL STAFF, ALL OF YOU [00:41:57] WHO WORKED ON THIS AND TOOK ANOTHER HARD [00:42:00] LOOK AT WAYS AND MEANS TO ACHIEVE THIS. [00:42:04] SO I FEEL MORE CONFIDENT [00:42:07] WHEN GOALS THAT WE SET ARE NOT IN SUCH A [00:42:11] DISTANT FUTURE THAT WE WILL NEVER REACH [00:42:14] THAT POINT IN OUR LIVES. AND WE KNOW [00:42:17] THAT TIME IS A CRISIS MORE THAN A [00:42:20] CRISIS, AN EXISTENTIAL CRISIS AFFLICTING [00:42:23] THE ENTIRE WORLD. SO WE HAVE TO DO OUR [00:42:25] PART AND NOT WAIT FOR OTHERS. AND I'M [00:42:27] TREMENDOUSLY PLACED AT THE PORT OF [00:42:29] SEATTLE IS DEMONSTRATING ONCE AGAIN THAT [00:42:31] STRONG LEADERSHIP AMONG PORTS OF NORTH [00:42:34] AMERICA, IF NOT THE WORLD. THANK YOU. [00:42:38] I JUST WANT TO ADD THAT WE DO HAVE [00:42:42] SKILLS AND PASSIONATE ENVIRONMENTAL [00:42:45] STAFF HERE AT THE PORT OF SEATTLE. BUT I [00:42:48] WOULD SAY THAT THE LEADERSHIP OF THE [00:42:51] COMMISSION HAS BEEN A HUGE FACTOR IN [00:42:54] BRINGING OUT, I THINK, THE BEST WORK OF [00:42:57] OUR TEAM, AND WE GREATLY APPRECIATE



The Port of Seattle Commission.

[00:43:00] WORKING UNDER THE STRONG LEADERSHIP AND [00:43:03] THE STRONG VALUE FOR ENVIRONMENTAL WORK. [00:43:09] THANK YOU. [00:43:13] THANK YOU VERY MUCH. AND I'D LIKE TO [00:43:15] ACKNOWLEDGE JUST THE UNIQUE CHALLENGES [00:43:17] ABOUT DOING A FANTASTIC PIECE OF WORK [00:43:19] LIKE THAT IN THE NORTHWEST GATEWAY. [00:43:23] I MEAN, WE'RE DEALING WITH THIS UNIQUE [00:43:26] NATURE WITH THE SEAPORT ALLIANCE THAT WE **[00:43:27] HAVE WATERFRONT ASSETS THAT ARE BETWEEN** [00:43:30] DIFFERENT JURISDICTIONS, AND WE'RE [00:43:33] PLANNING ASSOCIATED WITH TACOMA AND [00:43:35] VANCOUVER AS WE IMPLEMENT OUR OWN PLAN. [00:43:38] SO I REALLY HATS OFF TO THE STAFF HAVING [00:43:41] TO PARSE OUT AND COLLABORATE WITH THESE [00:43:44] DIFFERENT ENTITIES WITH THE SHARED GOAL. [00:43:46] AND THIS IS NOT TO BE UNDERESTIMATED [00:43:49] THAT THE CHALLENGES ASSOCIATED WITH THIS [00:43:51] ALSO THE FACT THAT NOT ALL PORTS ARE [00:43:54] SORT OF EMBEDDED INTO A COMMUNITY AS [00:43:57] MUCH AS WE ARE, WE ARE ENCROACHED UPON [00:44:00] TO THE DETRIMENT OF BOTH THE COMMUNITIES [00:44:03] AND THE PORT AND OUR ABILITY TO [00:44:06] COLLABORATE AND TO BE ABLE TO OPERATE [00:44:10] WITHOUT SIGNIFICANTLY IMPACTING EACH [00:44:13] OTHER. AND THE EXTENT TO WHICH THE PLAN [00:44:17] REALLY LOOKS TO THE IMPACT ON HUMAN [00:44:19] HEALTH AS WELL AS TO THE ENVIRONMENT. [00:44:21] IT'S ALSO GREATLY APPRECIATED, AND ALSO [00:44:24] HAVING A PLAN OF THIS DEPTH AND BREATH [00:44:27] IS REALLY NEEDED RIGHT NOW MORE THAN [00:44:29] EVER, AS THESE FUNDS ARE GOING TO BE [00:44:31] COMING AVAILABLE. WE HAVE RIGHT HERE A [00:44:34] GREAT GRANT PROPOSAL OR MANY GREAT GRANT [00:44:36] PROPOSALS. AND I SEE THE FORTUITOUS [00:44:40] NATURE OF THIS TIMING TO BE JUST [00:44:42] FANTASTIC. AND HAVING THE VISION THAT [00:44:44] YOU GUYS HAVE TO DO THIS TO HAVE AN [00:44:46] ENTIRE CENTER FOR ENVIRONMENTAL [00:44:49] EXCELLENCE AT OUR PORT, IT MAKES US ALL [00:44:51] INCREDIBLY PROUD. THE ONE THING I ASK, [00:44:53] THOUGH, AND I DO ALSO APPRECIATE THE [00:44:56] FACT THAT SANDY GAVE ME THIS ADDITIONAL [00:44:58] PIECE OF ANALYSIS, TRYING TO SEE THE [00:45:00] PIECE OF THE PORT OUT OF THE WHOLE [00:45:01] MARITIME PIE. AND WE'D LOVE TO SEE THAT [00:45:04] GRAPHIC INCORPORATED INTO THIS SOMEDAY. [00:45:07] BUT THE ONE THING I HAVE A [00:45:11] DIFFICULT TIME UNDERSTANDING, WE FIRST [00:45:13] HAD TO DO AN INVENTORY TO TAKE STOCK OF [00:45:16] WHAT WE HAVE, AND THEN WE MAKE A PLAN [00:45:19] AND WE DO THIS EVERY FIVE YEARS. RIGHT. [00:45:21] AND WE SEE WHERE'S THE BEST [00:45:25] BANG FOR THE BUCK, AND THEN WE TARGET [00:45:27] THOSE THINGS. WE MAKE A PLAN, AND THEN [00:45:28] WE DO A NEW ASSESSMENT WE MAKE A PLAN. [00:45:31] BUT RIGHT NOW, HOW IS IT THAT WE ARE [00:45:34] WORKING OFF LIKE THE 2016 EMISSION [00:45:38] LEVELS RIGHT NOW IF WE HAD TO START WITH [00:45:41] THE INVENTORY OF THE TIME FOR THE FIRST [00:45:45] PLAN, DOES THAT MAKE SENSE? IT SEEMS TO [00:45:47] ME THAT WE'RE ALWAYS SORT OF LOOKING [00:45:49] BACKWARDS RATHER THAN GOING FORWARD.



[00:45:53] YEAH. I'M GOING TO LET ALEX TAKE THE [00:45:56] FIRST STEP OF THAT. WE HAVE GOOD [00:45:58] ANSWERS. BUT YOU'RE RIGHT. I MEAN, THE [00:45:59] DATA IS NOT PERFECT, ESPECIALLY THE [00:46:01] BROADER DATA FOR OUR SCOPE THREE. BUT [00:46:04] ALEX CAN GIVE YOU A GREAT RESPONSE. [00:46:07] YEAH, COMMISSIONER, IT'S A GOOD POINT [00:46:09] AND UNDERSTOOD THAT WE ARE A [00:46:13] LITTLE BIT OUT OF ALIGNMENT IN OUR **[00:46:14] EMISSIONS INVENTORIES AND OUR PLANNING** [00:46:16] EFFORTS. AND I'LL JUST SAY THAT WE [00:46:18] STARTED THIS A LONG TIME AGO WITH OUR [00:46:20] FIRST EMISSIONS INVENTORY, AND WE FIND [00:46:23] OURSELVES HERE IN THE PRESENT IN [00:46:26] DIFFERENT CIRCUMSTANCES. AND I THINK [00:46:27] IT'S IMPORTANT THAT STAFF THINK [00:46:31] ABOUT WAYS THAT WE CAN GET OURSELVES [00:46:34] BACK IN ALIGNMENT, SUCH THAT THE [00:46:35] INVENTORY INFORMS FUTURE VERSIONS OF THE [00:46:38] NORTHWEST PORTS CLEAN AIR STRATEGY AND [00:46:41] UPDATES TO THE MCAP AND OTHER PLANS. SO [00:46:45] I HEARD COMMENTS MADE TO THAT [00:46:50] EXTENT AT THE MANAGING MEMBERS MEETING, [00:46:52] AND WE'VE BEEN TALKING WITH THE [00:46:54] NORTHWEST SEAPORT ALLIANCE STAFF ABOUT [00:46:56] WHAT WE CAN DO AND HOW WE CAN SORT OF [00:46:58] FIND ALIGNMENT IN THE FUTURE. AND SO [00:47:01] IT'S ON OUR RADAR, SO TO SPEAK, AND [00:47:03] WE'LL BE SURE TO REPORT BACK TO YOU AS [00:47:05] WE GET A LITTLE FURTHER ALONG. THERE'S [00:47:07] ALSO ALIGNMENT NEEDED WITH PORT OF [00:47:09] VANCOUVER, WHICH ALSO COMES UP TO ITS [00:47:11] OWN INVENTORY ON A SEPARATE TIMELINE [00:47:14] FROM US. AND SO THERE'S A LOT OF PIECES [00:47:16] TO ALIGN HERE, AND WE'RE WORKING ON [00:47:18] THAT. THAT'S GREAT. IT JUST WOULD SEEM [00:47:20] TO MAKE AN EASIER DASHBOARD. SO WHEN YOU [00:47:22] ASK FOR FUNDING TO PUSH ON THAT BUTTON, [00:47:25] WE KNOW WE CAN MOVE THAT BAR. RIGHT. [00:47:28] BUT THANK YOU FOR THE GRAPHICAL [00:47:29] REPRESENTATION OF IT. IT REALLY MAKES IT [00:47:33] UNDERSTANDABLE. AND ALSO, I THINK HELPS [00:47:35] US SELL IT WHEN WE COME TO TRY TO CHASE [00:47:38] AFTER BUILDING BACK BETTER MONEY. SO [00:47:41] THANKS AGAIN. AND I'M MORE THAN EXCITED [00:47:43] ABOUT HAVING FOR US TO BE ABLE TO PASS [00:47:45] THIS MOTION OR RESOLUTION. [00:47:50] ACTUALLY, WOULD YOU PUT UP THE [00:47:53] RESOLUTION? I'D LIKE TO ASK FOR A MOTION [00:47:57] IN A SECOND TO HAVE THE FURTHER [00:48:00] DISCUSSION ON IT. DO WE [00:48:04] HAVE THE ACTUAL LANGUAGE TO PUT UP THE [00:48:11] AMENDMENT IS ALL WE HAVE. I'LL BRING UP [00:48:14] THE AMENDMENT. THIS IS THE SECOND BOAT [00:48:17] ON THE MAIN MOTION. RIGHT. [00:48:21] BUT DON'T WE NEED I'LL MOVE TO PASS [00:48:25] ON THE SECOND READING OF THE MCAP, [00:48:31] AND I WILL SECOND IT AND WE'LL PROCEED [00:48:34] WITH A PROPOSED AMENDMENT. ALL RIGHT. [00:48:37] DO WE HAVE ANY AMENDMENTS SUGGESTED AT [00:48:39] THIS TIME? YES, WE DO. AND I WANT TO [00:48:42] RELY ON AUBREE TO GET THAT LANGUAGE PUT [00:48:44] UP IN THE TEXT OF THE RESOLUTION.



100:48:511 IT'S PRETTY SIMPLE IN TWO LOCATIONS IN [00:48:54] THE RESOLUTION, ARE WE ABLE TO THAT [00:48:57] PICTURE FOR THE PUBLIC OR NO YEAH. [00:49:00] LET'S BLOW THAT UP A BIT. IT MAKES IT A [00:49:02] LITTLE BIT. THAT'S MUCH, MUCH BETTER. [00:49:04] BETTER. [00:49:10] CAN YOU HELP SHOW WHERE THESE AMENDMENTS [00:49:12] ARE OCCURRING OR PROPOSED AMENDMENTS? [00:49:15] NUMBER ONE LINE. WELL, I CAN READ IT. [00:49:18] LINE 58. WHICH STATES IN [00:49:23] THE WHEREAS CLAUSE TO STRIKE THE WORD [00:49:25] EQUITABLE FROM THE SENTENCE, AND WE'RE [00:49:29] NOT GETTING RID OF EQUITABLE TO INSERT [00:49:33] AT THE END OF THE SENTENCE TO ADVANCE A [00:49:36] JUST FAIR AND EQUITABLE TRANSITION TO [00:49:39] ZERO EMISSION MARITIME OPERATIONS. DO WE [00:49:42] NEED TO VOTE SEPARATELY ON LET'S MOVE [00:49:45] THIS AS AS ONE MODE. OKAY, THAT'S THE [00:49:47] FIRST ONE SEEMS TO BE CUMBERSOME TO HAVE [00:49:50] TO VOTE TWICE, BUT THAT IS THE [00:49:54] MOTION TO AMEND THAT LINE. [00:49:57] AMENDMENT NUMBER TWO IS [00:50:02] LINE AD 12TH, WHEREAS CLAUSE [00:50:06] TO STRIKE THE WORD STRIKE V AFTER [00:50:10] THE WORD LEADING AND TO INSERT THE [00:50:12] PHRASE JUST FAIR AND EQUITABLE FOLLOWING [00:50:15] THE WORD LEADING. SO THOSE ARE THE [00:50:18] TWO SIMPLE AMENDMENTS, AND I'D LIKE TO [00:50:21] OFFER AN EXPLANATION AS TO WHY I FEEL [00:50:23] THIS IS IMPORTANT AND MEANINGFUL. THESE [00:50:26] ARE NOT EMPTY TERMS. THEY ARE WELL [00:50:30] UNDERSTOOD BROADLY WITH REGARD TO ISSUES [00:50:33] OF ENVIRONMENTAL JUSTICE, COMMUNITIES [00:50:36] AND TO LABOR. WE KNOW THAT THE [00:50:40] TRANSITION TO CLEAN ENERGY IS NOT AN [00:50:43] EASY COURSE. WE ALSO KNOW THERE'S [00:50:47] JUST PROPORTIONALITIES BETWEEN [00:50:50] COMMUNITIES THAT ARE MORE DEPENDENT [00:50:54] ON FOSSIL FUEL USAGE AND [00:50:59] THEREFORE MORE VULNERABLE WITH CHANGES [00:51:02] THAT ARE NOT JUST FAIR AND EQUITABLE. [00:51:06] AND SO THIS IS TO DRAW FURTHER ATTENTION [00:51:10] BOTH TO THOSE COMMUNITIES AS WELL AS TO [00:51:13] LABOR, WHICH ALSO MUST MAKE ADJUSTMENTS [00:51:17] IN TRADE PRACTICES AND ALSO [00:51:22] DESERVING OF JUST FAIR AND EQUITABLE [00:51:24] TRANSITION SO THAT NOBODY'S LEFT BEHIND [00:51:27] IN AN UNFAIR AND UNJUST WAY. [00:51:31] THAT'S BASICALLY IT. AND IT DOES REQUIRE [00:51:34] SOME EVALUATION OF IMPACTS. AND I'M [00:51:38] HOPING THAT THE OFFICE OF EQUITY, [00:51:41] DIVERSITY AND INCLUSION IN THE FUTURE [00:51:44] WILL PROVIDE THE NECESSARY DATA [00:51:48] COLLECTION AND EXAMINATION WHEN PROPOSED [00:51:52] CHANGES ARE MADE TO TRANSITION [00:51:56] TO CLEAN FUELS TO DO AN ANALYSIS [00:52:00] OF THOSE CHANGES AND WHO MAY BE [00:52:03] DISPROPORTIONATELY IMPACTED AND HOW WE [00:52:06] CAN RECTIFY THAT DISPROPORTIONATE [00:52:12] IMPACT. THIS REALLY ADDRESSES EXISTING [00:52:16] ECONOMIC AND SOCIAL INEQUITIES, AND THE [00:52:18] GOAL IS TO ENSURE AN INCLUSIVE, [00:52:20] TRANSPARENT PROCESS THAT IS INTENTIONAL



100:52:241 PURPOSEFUL AND WITH THE [00:52:28] FULL RESOURCES AVAILABLE TO DO THE [00:52:31] NECESSARY ANALYSIS AS WE GO FORWARD IN [00:52:35] TRANSITIONING. I'LL STOP THERE. [00:52:39] THANK YOU, COMMISSIONER STEINBREUCK, FOR [00:52:40] THOSE IMPORTANT AND INSIGHTFUL [00:52:43] INCLUSIONS. I WILL ASK FOR A MOTION TO [00:52:47] AMEND RESOLUTION 37 92, AS DESCRIBED [00:52:50] AND PRINTED IN THIS AMENDED MOTION. 100:52:571 I WILL SECOND IT SO THE MOTION [00:53:01] HAS BEEN MOVED. AND SECONDED, COULD WE [00:53:02] HAVE A VOTE ON THE AMENDMENT? I THINK [00:53:06] YOU CALL FOR COMMENT. FIRST, [00:53:08] DISCUSSION, COMMENT QUESTIONS. IF THERE [00:53:10] ARE ANY. OKAY, DO WE [00:53:13] HAVE WITH THE RAISE OF THE HANDS ANY [00:53:16] COMMENTS WITH REGARDS TO THIS? I THINK [00:53:17] YOU MADE IT VERY SELF EXPLANATORY AND [00:53:20] NON CONTROVERSIAL. IS THERE A COMMISSION [00:53:22] PRESENT? WE WILL NEED A VOTE ON BOTH [00:53:24] AMENDMENTS, BUT WE CAN JUST DO A RAISE [00:53:27] OF HAND FOR DISCUSSION FOR BOTH, BUT WE [00:53:29] WILL STILL NEED THE VOTES AS WELL. [00:53:32] OKAY. I THOUGHT WE WERE GOING TO MOVE IT [00:53:34] AS ONE AMENDMENT BECAUSE IT REALLY IS [00:53:37] THE SAME SENTIMENT IN BOTH PLACES. [00:53:41] I DIDN'T SEE IT AS STRUCK AS LISTED [00:53:45] AS BEING TWO AMENDMENTS, BUT IF YOU FEEL [00:53:49] THAT IS NECESSARY, WE WILL DO THAT. SO [00:53:53] WE HAVE A MOTION AND AMENDMENT. LET'S [00:53:55] SAY FOR THE FIRST AMENDMENT. [00:54:01] PAINE, WOULD YOU PLEASE CALL THE VOTE ON [00:54:04] THE FIRST AMENDMENT TO RESOLUTION 37, 100:54:071 92. WHICH IS THE FIRST LINE. [00:54:11] DO WE WANT TO REREAD THAT? COMMISSIONER [00:54:14] STEINBREUCK, THE FIRST LINE. [00:54:19] I DON'T KNOW IF THAT'S NECESSARY. ALL [00:54:21] RIGHT. OKAY. I CAN JUST START WITH BOTH. [00:54:25] MR. COMMISSION PRESIDENT, COMMISSIONER [00:54:28] CALKINS. AYE. [00:54:32] COMMISSIONER CHO. AYE. COMMISSIONERS [00:54:35] STEINBREUCK, YES. AND COMMISSIONER [00:54:38] FELLEMAN AYE. YOU HAVE FOUR YESES [00:54:41] AND ZERO NOS. WELL, THEN THE FIRST [00:54:44] AMENDMENT PASSES. COULD WE HAVE A MOTION [00:54:47] IN A SECOND FOR THE SECOND AMENDMENT TO [00:54:49] 37 92? I WILL MOVE AMENDMENT NUMBER [00:54:52] TWO TO THE RESOLUTION. [00:54:55] SECOND, THE MOTION HAS BEEN MOVED. [00:54:58] AND SECONDED, CLERK PAINE, PLEASE CALL [00:55:01] THE VOTE FOR THE SECOND AMENDMENT. [00:55:06] COMMISSIONER CALKINS AYE, [00:55:08] COMMISSIONER CHO. AYE. [00:55:10] COMMISSIONER STEINBREUCK. YES. [00:55:12] AND COMMISSIONER FELLEMAN. AYE. [00:55:15] THERE ARE FOUR [00:55:16] YESES AND ZERO NOS. OKAY, [00:55:19] THEN THE MOTION PASSES. SO NOW CAN WE [00:55:21] HAVE A VOTE ON THE MOTION AS AMENDED FOR [00:55:24] RESOLUTION 37, 92? [00:55:28] PRIMARY AMENDMENT. DO WE NEED TO MOVE [00:55:32] THE MAIN MOTION WITH THE AMENDMENTS? [00:55:35] THAT'S WHAT I'M JUST SAYING RIGHT NOW.



The Port of Seattle Commission.

[00:55:36] YEAH, I MOVED THE MAIN MOTION WITH THE [00:55:39] TWO APPROVED AMENDMENTS. [00:55:42] I'LL SECOND THAT SO [00:55:45] THE MOTION HAS BEEN MOVED. AND SECONDED, [00:55:48] CLARK PAYNE, PLEASE CALL THE ROLL FOR [00:55:51] THE PASSAGE OF RESOLUTION 37 92 AS AMENDED. [00:55:57] COMMISSIONER CALKINS AYE. [00:55:59] COMMISSIONER CHO AYE. [00:56:00] COMMISSIONERS STEINBREUCK. YES. 100:56:041 AND COMMISSIONER FELLEMAN AYE. [00:56:07] YOU HAVE FOUR YESES AND ZERO NOS [00:56:09] TO THE SIDE OF. [00:56:11] WELL, THEN THE MOTION PASSES. THAT WAS [00:56:13] EASY. MR. COMMISSION PRESIDENT MAIN [00:56:17] MOTION AS AMENDED PASSES. [00:56:20] AS YOU SAY, MAIN MOTION AS AMENDED [00:56:23] PASSES. THAT IS RESOLUTION 3792. [00:56:27] ALL RIGHT, SO MOVING ON TO [00:56:30] THE NEXT ITEM ON THE AGENDA. THANK YOU. [00:56:35] THANK YOU SO MUCH. REALLY APPRECIATE ALL [00:56:37] YOUR WORK, GUYS. [00:56:39] OKAY, SO WE HAVE ITEM TEN C. [00:56:43] I'M SORRY. TEN B. YES. I CAN [00:56:47] GO AHEAD AND READ THEM TO THE RECORD. [00:56:48] ITEM TEN B. AUTHORIZATION FOR THE [00:56:51] EXECUTIVE DIRECTOR TO ENTER INTO A [00:56:53] MEMORANDUM OF UNDERSTANDING WITH KING [00:56:55] COUNTY TO JOINTLY MANAGE A TECHNICAL AND [00:56:58] ECONOMIC FEASIBILITY STUDY OF REGIONAL [00:57:00] INSTALL SOLID WASTE MSW CONVERSION TO [00:57:03] LIQUID FUELS, INCLUDING SUSTAINABLE [00:57:05] AVIATION FUEL, AND TO AUTHORIZE THE [00:57:08] EXECUTIVE DIRECTOR TO ADVERTISE THE [00:57:10] BOARD AND EXECUTE A CONTRACT ON BEHALF [00:57:12] OF THE PARTIES IN THE MOU TO CONDUCT THE [00:57:14] MSW TO FUEL USABILITY STUDY. [00:57:19] COMMISSIONERS INVESTING IN THE CLEAN [00:57:21] ENERGY ECONOMY CONTINUES TO BE ONE OF [00:57:23] THE MOST IMPORTANT STRATEGIES TO PROTECT [00:57:25] OUR COMMUNITIES AND BUSINESSES AGAINST [00:57:27] THE CATASTROPHIC IMPACTS OF CLIMATE [00:57:29] CHANGE CONSISTENT WITH THE PORT'S [00:57:31] MISSION TO PROMOTE ECONOMIC [00:57:32] OPPORTUNITIES AND QUALITY OF LIFE. I'M [00:57:35] PLEASE BRING FORWARD WITH THIS NEW [00:57:36] INITIATIVE WITH OUR PARTNERS AT KING [00:57:38] COUNTY TO STUDY THE POSSIBILITIES OF [00:57:40] DEVELOPING A RENEWABLE PRODUCTION [00:57:41] FACILITY HERE IN OUR REGION. MOST [00:57:44] IMPORTANTLY, THIS PARTNERSHIP HELPS US [00:57:46] TO STUDY HOW SOLID WASTE GENERATED IN [00:57:49] OUR COMMUNITIES COULD BE FEEDSTOCKED FOR [00:57:51] RENEWABLE FUELS, NOT JUST FOR ON ROAD [00:57:54] VEHICLES, BUT FOR OUR AVIATION SECTOR AS [00:57:56] WELL. THROUGH THIS PARTNERSHIP, KING [00:57:58] COUNTY AND THE PORT WILL WORK TOGETHER [00:58:00] TO STUDY THE TECHNICAL AND ECONOMIC [00:58:01] FEASIBILITY OF A FACILITY THAT CONVERTS [00:58:04] MUNICIPAL SOLID WASTE TO LIQUID FUELS. [00:58:07] USE OF THESE FUELS WOULD REDUCE BOTH [00:58:09] GREENHOUSE GASES AND THE POLLUTION THAT [00:58:12] CAUSES GLOBAL WARMING IN THE FINE [00:58:14] PARTICULATE MATTER THE POLLUTION THAT



The Port of Seattle Commission.

100:58:16] CAN CAUSE HEALTH IMPACTS FOR OUR [00:58:17] CITIZENS. I WANT TO THANK OUR [00:58:19] COMMISSIONERS AND LEADERS FROM KING [00:58:21] COUNTY FOR CREATING THIS PARTNERSHIP AND [00:58:23] RECOGNIZING THE IMPORTANT ROLE OUR [00:58:25] PUBLIC ORGANIZATIONS HAVE IN BUILDING [00:58:27] OUR CLEAN ENERGY FUTURE. THE PRESENTERS [00:58:30] THIS AFTERNOON ARE STEPHANIE MINE, [00:58:32] SENIOR ENVIRONMENTAL PROGRAM MANAGER, [00:58:35] AND MORGAN JOHN, PROGRAM MANAGER FROM [00:58:36] KING COUNTY SOLID WASTE DIVISION. [00:58:38] STEPHANIE, [00:58:42] GOOD AFTERNOON, COMMISSIONERS AND [00:58:44] EXECUTIVE DIRECTOR METRUCK AGAIN, MY NAME [00:58:48] IS STEPHANIE MINE, AND IT'S MY PLEASURE [00:58:49] TODAY TO BRING FORWARD TWO ACTION ITEMS [00:58:52] RELATED TO THIS MEMORANDUM OF [00:58:54] UNDERSTANDING WITH KING COUNTY THAT WILL [00:58:56] PROVIDE A GREAT BOOST TO OUR SUSTAINABLE [00:58:58] FUEL EFFORTS. I'M JOINED TODAY BY MORGAN [00:59:01] JOHN FROM KING COUNTY SOLID WASTE [00:59:02] DIVISION, AND HE'LL SPEAK SHORTLY ABOUT [00:59:04] THE VALUE OF THIS MOU TO THE COUNTY, [00:59:07] AND HE'LL PROVIDE AN OVERVIEW OF THE [00:59:09] ELEMENTS OF THE MOU AGREEMENT. COULD WE [00:59:12] PUT THE SLIDES UP SO WE CAN MOVE [00:59:15] TO THE NEXT SLIDE? **[00:59:20] SO THERE ARE TWO RELATED ACTIONS** [00:59:23] REQUESTED TODAY THAT WE'VE BASICALLY [00:59:26] BUNDLED TOGETHER. THE FIRST IS TO [00:59:28] AUTHORIZE THE EXECUTIVE DIRECTOR TO [00:59:30] ENTER INTO THE MEMORANDUM OF [00:59:32] UNDERSTANDING OR MOU WITH KING COUNTY TO 100:59:351 JOINTLY MANAGE THIS STUDY OF MUNICIPAL [00:59:38] SOLID WASTE CONVERSION TO LIQUID FUELS. [00:59:40] AND THE SECOND ACTION IS TO AUTHORIZE [00:59:42] THE EXECUTIVE DIRECTOR TO ADVERTISE [00:59:45] AWARD AND EXECUTE A CONTRACT ON BEHALF [00:59:47] OF THESE TWO PARTIES IN THE MOU TO [00:59:49] CONDUCT THIS MSW TO FUEL FEASIBILITY [00:59:52] STUDY AND AS A REMINDER TO THE [00:59:54] COMMISSION, THE PORT'S FUNDING **[00:59:56] CONTRIBUTION TO THIS STUDY WAS** [00:59:58] AUTHORIZED IN THE 2021 BUDGET AND HAS [01:00:01] BEEN INCLUDED AGAIN IN THE 2022 BUDGET. [01:00:05] NEXT SLIDE, AND BY WAY [01:00:08] OF BACKGROUND, THIS EFFORT IS PART OF [01:00:11] WHAT IS NOW A DECADES LONG INITIATIVE TO [01:00:14] INCREASE THE SUPPLY OF SUSTAINABLE [01:00:16] AVIATION FUEL OR STAFF, AS I'LL BE [01:00:18] REFERRING TO IT TO OUR AIRPORT AND TO [01:00:21] MEET OUR GOAL OF HAVING 10% STAFF AT [01:00:24] THIS AIRPORT BY 2028. AND AS WE LEARNED [01:00:27] IN THE STUDY THAT WAS CONDUCTED FOR THE [01:00:29] PORT BY WASHINGTON STATE UNIVERSITY, [01:00:31] MSW IS AN ABUNDANT FEEDSTOCK IN THIS [01:00:34] AREA TO MAKE SUSTAINABLE FUELS, AND IT [01:00:38] MAY BE ONE OF THE MOST COST EFFECTIVE [01:00:40] WE'VE SEEN FROM THE CALIFORNIA AIR [01:00:42] RESOURCES BOARD DATA THAT FUELS MADE [01:00:44] FROM WASTE HAVE AN EXTREMELY LOW CARBON [01:00:46] INTENSITY AND THEY REDUCE THE LIFE CYCLE [01:00:49] GREENHOUSE GAS EMISSIONS AT LEAST 80% OR



[01:00:51] MORE COMPARED TO FOSSIL JET FUEL ON A [01:00:54] PER GALLON BASIS. AND I DO WANT TO POINT [01:00:56] OUT WITH RESPECT TO EARLIER PUBLIC [01:00:59] TESTIMONY THAT THE GREENHOUSE GAS [01:01:01] EMISSIONS THAT ARE ALSO COMING FROM THE [01:01:03] TAILPIPE EMISSIONS FROM THE JET ARE [01:01:06] RENEWABLE CARBON OR RECYCLED CARBON. SO [01:01:08] IT IS DIFFERENT FROM USING FOSSIL JET [01:01:11] CARBON. KING COUNTY'S ROLE IN THIS, OF [01:01:14] COURSE, IS THAT THEY REALLY DO SHARE, [01:01:16] AS YOU HEARD FROM COUNCIL MEMBER [01:01:17] DAMBOWSKI, THE SAME CARBON GOALS AND [01:01:20] INTEREST IN LOWERING EMISSIONS THAT WE [01:01:22] DO. AND THEY ALSO OWN AND OPERATE THE [01:01:24] CEDAR HILLS LANDFILL THAT IS NEARING ITS [01:01:26] CAPACITY. SO WE REALLY SEE THIS AS A [01:01:30] VERY HARMONIOUS PARTNERSHIP. AND FOR [01:01:32] THIS REASON, AND THANKS REALLY TO THE [01:01:34] LEADERSHIP OF THIS COMMISSION AND THE [01:01:36] KING COUNTY COUNCIL, EACH ENTITY HAS [01:01:38] COMMITTED UP TO \$250,000 TO CONDUCT THIS [01:01:41] TECHNO ECONOMIC FEASIBILITY STUDY OF [01:01:44] CONVERTING THE REGION'S WASTE TO LIQUID [01:01:46] SUSTAINABLE FUELS. SO I'D LIKE TO NOW [01:01:49] HAND IT OVER TO MORGAN JOHN FROM KING [01:01:51] COUNTY SOLID WASTE DIVISION TO SAY A FEW [01:01:54] WORDS ABOUT THE VALUE OF THIS MOU TO THE **[01:01:56] COUNTY AND TO DESCRIBE THE PURPOSE OF** [01:01:58] THE MOU. SO IF YOU'RE ABLE TO PUT UP THE [01:02:01] NEXT SLIDE, THAT WOULD BE GREAT. [01:02:07] GOOD AFTERNOON, EVERYONE. I'M MORGAN [01:02:10] JOHN. I'M WITH THE KING COUNTY SOLID [01:02:11] WASTE DIVISION, AND I'LL GIVE YOU JUST A [01:02:14] REAL QUICK OVERVIEW OF MY AGENCY AND [01:02:16] WHERE WE'RE COMING FROM. WE HANDLE WASTE [01:02:18] DISPOSAL FOR ALL OF KING COUNTY EXCEPT [01:02:21] FOR THE CITY OF SEATTLE. THAT'S ABOUT [01:02:23] 900,000 TONS OF TRASH PER YEAR VARIES [01:02:27] YEAR TO YEAR, OF COURSE. BUT CURRENTLY, [01:02:29] ALL THAT TRASH GETS BURIED AT A [01:02:30] LANDFILL, AND THERE'S A PICTURE OF IT [01:02:32] THERE ON THE SLIDE. BUT WE ESTIMATE THAT [01:02:35] ABOUT 70% OF THAT TRASH, OR MSW, AS WE [01:02:39] CALL IT, MUNICIPAL SOLID WASTE. ABOUT [01:02:40] 70% OF THAT IS SOME SORT OF USABLE [01:02:43] RECOVERABLE MATERIALS, AND IT'S TIME TO [01:02:45] STOP THROWING ALL THAT GOOD STUFF AWAY. [01:02:48] WE HAVE A LOT OF RECYCLING AND WASTE [01:02:49] PREVENTION PROGRAMS GOING ON, BUT WE [01:02:52] RECENTLY RELAUNCHED WITH VIGOR [01:02:57] AND SOME NEW PROGRAMS TO GET MORE [01:03:00] OF THOSE RESOURCES OUT OF THE WASTE AND [01:03:02] GET US TO OUR 70% DIVERSION GOALS. [01:03:06] THAT MEANS SOME NEW PROGRAMS AND [01:03:07] HOPEFULLY SOME BIG CHANGES AT OUR AGENCY [01:03:09] EMPHASIZING RECOVERING THOSE RESOURCES, [01:03:12] RATHER THAN EMPHASIZING BURYING GARBAGE. [01:03:16] AND ONE SIDE OF THAT RESEARCH IS LOOKING [01:03:19] INTO WASTE TO FUEL, [01:03:22] AND ONE SPECIFIC ANGLE OF THAT IS [01:03:25] POTENTIALLY TURNING WASTE INTO AVIATION [01:03:27] FUEL. AND THAT'S WHERE THE COUNTIES AND [01:03:30] THE PORT INTERESTS COME TOGETHER.



**[01:03:36] AND ANOTHER NOTE ABOUT THE DIVISIONS** [01:03:37] INTERESTS. WE'RE DOING A LOT OF WORK IN [01:03:40] EVALUATING WHAT OPTIONS WE HAVE FOR [01:03:42] DIVERTING THOSE RESOURCES. ONE OF THOSE [01:03:45] THINGS IS LOOKING INTO WHETHER MAKING [01:03:48] FUEL IS THE RIGHT THING TO DO. [01:03:52] BUT THERE ARE OTHER OPTIONS, TOO, [01:03:53] INCLUDING TRYING TO KEEP RESOURCES OUT [01:03:56] OF THE WASTE STREAM IN THE FIRST PLACE, [01:03:58] AND THEN WHEN THOSE RESOURCES DO [01:04:01] INEVITABLY GET INTO THE WASTE, HOW TO [01:04:04] GET THEM OUT AND KEEP THEM IN A CIRCULAR [01:04:06] ECONOMY WHERE THESE RESOURCES ARE USED [01:04:09] REPEATEDLY. SO JUST TO POINT OUT THAT [01:04:12] WASTE OF FUEL IS ONE REALLY IMPORTANT [01:04:16] FOCUS WE'RE LOOKING AT, AND WE HAVE [01:04:19] OTHERS THAT WE AND OUR REGIONAL WASTE [01:04:21] PARTNERS ARE CONSIDERING AS WELL. SO ON [01:04:24] TO THE MOU THAT'S UP FOR REVIEW TODAY BY [01:04:27] THE COMMISSIONERS. THIS IS THE FIRST [01:04:29] FORMAL STEP IN CARRYING OUT THIS STUDY, [01:04:32] THIS JOINT STUDY, IT HELPS EACH OF OUR [01:04:35] AGENCIES PURSUE OUR SUSTAINABILITY AND [01:04:37] OUR CLIMATE GOALS, AND IT CLARIFIES THAT [01:04:41] THE PORT COMMISSION AND THE COUNTY [01:04:42] COUNCIL HAVE BOTH DIRECTED THIS WORK TO [01:04:44] HAPPEN. THE MOU SETS OUT A SHARED [01:04:47] PROJECT MANAGEMENT STRUCTURE, INCLUDING [01:04:50] JOINTLY HIRING A CONSULTANT AND MANAGING [01:04:53] THE CONSULTANT'S WORK, REVIEWING THE [01:04:55] WORK PRODUCTS, KEEPING OUR AGENCIES AND [01:04:59] OUR PARTNERS INFORMED OF THE STUDY [01:05:00] PROGRESS. AND AS [01:05:05] STEPHANIE MENTIONED, WE'VE AGREED TO [01:05:06] SPLIT THE PROJECT COSTS BECAUSE THE [01:05:08] STUDY SHOULD BENEFIT BOTH OF OUR [01:05:09] AGENCIES GREATLY AND HOPEFULLY OTHERS IN [01:05:12] OUR REGION, TOO. [01:05:17] I'D LIKE TO THANK THE PORT FOR AGREEING [01:05:18] TO HANDLE THE REQUEST FOR PROPOSAL AND [01:05:20] ALL THE RELATED PROCUREMENT WORK IN [01:05:24] GETTING THE CONSULTANT ON BOARD. THAT'S [01:05:27] A HUGE AMOUNT OF WORK AS A LOT OF US [01:05:29] KNOW, AND I THINK THAT'S [01:05:33] PRETTY MUCH A SUMMARY OF THE MOU. [01:05:35] STEPHANIE IS GOING TO EXPLAIN SOME MORE [01:05:38] ABOUT THE ACTUAL STUDY AND THE SCOPE OF [01:05:40] WORK AND THE CONSULTANT STUDY THAT WE'RE [01:05:42] PROPOSING. GREAT. THANK YOU, [01:05:45] MORGAN, AND ON TO THE NEXT SLIDE. [01:05:48] AND WHILE I HAVE THE OPPORTUNITY WITH [01:05:51] MORGAN HERE, I REALLY APPRECIATE HOW [01:05:53] GREAT IT'S BEEN TO WORK WITH YOU ON THE [01:05:55] EFFORT AND WITH RESPECT TO THE SCOPE OF [01:05:58] WORK. I SHOULD MENTION THAT TOGETHER [01:06:01] KING COUNTY STAFF AND OURSELVES, WE'VE [01:06:03] DEVELOPED IN YOUR FINAL SCOPE SO THAT [01:06:05] WE'RE READY TO ADVERTISE THE RFP [01:06:07] QUICKLY. BUT IN ORDER TO PROTECT THE [01:06:09] COMPETITIVE NATURE OF THE WORK AND AVOID [01:06:11] GIVING ANYONE AN UNFAIR ADVANTAGE, I'LL [01:06:14] JUST BE GOING OVER THE SCOPE TODAY. IN [01:06:15] GENERAL TERMS, THE STUDY WILL HAVE TWO



**[01:06:18] MAIN GEOGRAPHIC FOCUS AREAS. ONE** [01:06:21] SPECIFICALLY ADDRESSING THE WASTE AT [01:06:22] CEDAR HILLS LANDFILL. BUT WE ALSO WANT [01:06:24] TO FOCUS ON THE OTHER WASTE STREAMS OF [01:06:26] THE LARGER PUGET SOUND PORTLAND URBAN [01:06:29] CORRIDOR THAT WAS HIGHLIGHTED IN THE WSU [01:06:32] STUDY AS WELL. TO JUST UNDERSTAND THE [01:06:34] FULL SCOPE. SO FROM A TECHNICAL [01:06:36] STANDPOINT, THE STUDY WILL EXAMINE **[01:06:38] CONVERSION TECHNOLOGIES, ALL THE** [01:06:40] SPECIFIC WASTE STREAMS PRETREATMENT [01:06:42] NEEDS, ALL THE THINGS THAT MORGAN ALSO [01:06:44] DESCRIBED ABOUT. WELL, DEPENDING ON WHAT [01:06:46] THE QUALITY AND THE QUANTITY OF THE [01:06:47] DIFFERENT TYPES OF WASTE ARE, HOW CAN [01:06:49] THAT BE CONVERTED FROM AN ECONOMIC [01:06:51] STANDPOINT? THE STUDY WILL GO INTO THE [01:06:53] CAPITAL AND OPERATIONAL EXPENDITURES OF [01:06:56] A PRODUCTION FACILITY, INCLUDING SIDING [01:06:58] AND TRANSPORTATION COSTS OF THE FINISHED [01:07:00] FUEL TO OUR AIRPORT. WE ALSO RECOGNIZE [01:07:03] THAT WE DON'T WANT TO CREATE ANY [01:07:04] PERVERSE INCENTIVES FOR CITIZENS TO [01:07:07] GENERATE MORE WASTE. SO WE'LL WANT TO [01:07:09] EXAMINE THE IMPACT OF THIS EFFORT ON [01:07:10] WASTE MANAGEMENT PLANS AND EXAMINE ALL [01:07:13] OF THIS IN RELATION TO POLICIES AND [01:07:14] REGULATIONS WITHIN THE COUNTY AS WELL AS [01:07:17] THE LARGER STATE GOVERNMENT. AND THEN [01:07:19] FINALLY, WITH RESPECT TO THE CEDAR HILLS [01:07:21] LANDFILL RELATED STUDY SCOPE, WE'LL HAVE [01:07:24] THEM LOOK AT THE DIFFERENT OPTIONS FOR [01:07:26] FACILITY OWNERSHIP AND OPERATIONS, **[01:07:28] SPECIFICALLY TO THAT LANDFILL AND THE** [01:07:30] POTENTIAL IMPACT THAT COULD BE ON KING [01:07:32] COUNTY'S OPERATIONS AND FINANCES. AND [01:07:35] ADDITIONALLY, I DID WANT TO MENTION THAT [01:07:36] TO HELP GUIDE THE STUDY, WE ANTICIPATE [01:07:38] FORMING A TECHNICAL ADVISORY COMMITTEE [01:07:40] OF FUEL AND WASTE SORT OF PRODUCTION [01:07:43] EXPERTS WHO DON'T HAVE A CONFLICT OF [01:07:46] INTEREST WITH THE POTENTIAL RESPONDENTS [01:07:48] TO THE ADVERTISEMENT. AND THIS APPROACH [01:07:50] IS REALLY SIMILAR TO THE SUSTAINABLE [01:07:51] AVIATION FUELS INFRASTRUCTURE STUDY THAT [01:07:53] WE DID BACK IN 2016, WHERE WE HAD [01:07:56] EXPERTS FROM BOEING, ALASKA AIRLINES, [01:07:58] AND EVEN THE PRESIDENT OF OUR FUEL [01:08:00] CONSORTIUM ON BOARD TO ADVISE [01:08:03] TECHNICALLY AND MAKE SURE THAT WE ARE [01:08:05] ASKING THE RIGHT KIND OF QUESTIONS THAT [01:08:07] THOSE WHO ARE USING THE RESULTS OF THE [01:08:08] STUDY CAN UTILIZE AND HELP [01:08:12] US ALL MAKE A GOOD, COLLECTIVE AND [01:08:15] INFORMED DECISION. SO FINAL SLIDE. [01:08:19] SO THE SCHEDULE FOR THIS WORK IS LARGELY [01:08:21] GOVERNED BY THE PORT SCHEDULE FOR A [01:08:23] CATEGORY THREE PROCUREMENT DUE TO THE [01:08:25] PROJECT VALUE. SO IF AUTHORIZED TODAY BY [01:08:28] THE COMMISSION, WE WILL COMPLETE THE [01:08:30] PROCUREMENT AND RFP PAPERWORK RIGHT [01:08:32] AWAY, FINALIZED THE SCOPE BY THE END OF [01:08:34] THE YEAR, AND BE READY TO ADVERTISE ON



**[01:08:37] THE FIRST BUSINESS DAY IN JANUARY, SO** [01:08:39] FOLLOWING THAT SCHEDULE, WE EXPECT TO [01:08:41] AWARD AND EXECUTE THE CONTRACT THE [01:08:43] FOLLOWING QUARTER. AND WHILE THE [01:08:46] REMAINDER OF THE SCHEDULE ADMITTEDLY [01:08:48] WILL BE SOMEWHAT GOVERNED BY THE AWARDED [01:08:50] CONTRACTORS, WE HOPE TO HAVE THE BULK OF [01:08:52] THE RESEARCH AND ANALYSIS DONE IN 2022 [01:08:55] WITH THE FINAL REPORT PUBLISHED IN EARLY [01:08:57] 2023. BUT AGAIN, WE HAVE A LOT OF EFFORT [01:09:00] ONGOING TO CONTINUE TO KEEP THE [01:09:02] COMMISSION AND STAFF UPDATED ON THE [01:09:04] PROGRESS. SO WE KNOW WE'LL HAVE OTHER [01:09:06] CHECKPOINTS WITH YOU AS WELL TO KEEP YOU [01:09:08] UPDATED ON THIS SCHEDULE. AND WITH THAT, [01:09:10] MORGAN AND I ARE AVAILABLE TO ANSWER [01:09:12] YOUR QUESTIONS BEFORE YOU VOTE ON THIS [01:09:14] ACTION. THANK YOU. [01:09:23] I LOVE TALKING TO MYSELF. THANK YOU, [01:09:26] MORGAN AND STEPHANIE, FOR YOUR [01:09:28] COLLABORATION AND THE COUNTY'S ONGOING [01:09:31] WORK TOGETHER FOR THIS MUTUAL CHALLENGE. [01:09:34] AND I WOULD ASK CLERK PAINE TO [01:09:40] GO AROUND THE ROOM TO SEE IF MY [01:09:41] COLLEAGUES HAVE ANY QUESTIONS OF OUR [01:09:43] STAFF. YES, COMMISSIONERS, [01:09:46] CALKINS. [01:09:49] NO QUESTIONS, MORE OF A COMMENT ABOUT [01:09:51] THE NATURE OF THIS KIND OF WORKING ONE. [01:09:53] I THINK IT'S ESPECIALLY INTERESTING FOR [01:09:54] THE PORT OF SEATTLE. I THINK FROM A [01:09:58] KIND OF HEADLINE PERSPECTIVE, ONE MIGHT [01:10:00] THINK THAT THIS IS ANOTHER INITIATIVE [01:10:03] DRIVEN BY A BUNCH OF ENVIRONMENTALISTS. [01:10:05] WHICH I'LL SELF DESCRIBE AS ANY DAY [01:10:09] BECAUSE WE'RE CONCERNED ABOUT LARGE [01:10:11] ISSUES RELATED TO CLIMATE CHANGE OR [01:10:13] OTHER THINGS. BUT I WANT TO SHARE THE [01:10:16] STORY OF HOW I FIRST HEARD ABOUT THIS [01:10:18] IDEA, AND IT ACTUALLY CAME FROM SOMEBODY [01:10:23] WHO REPRESENTS A VERY DIFFERENT [01:10:26] MINDSET AND CONSTITUENCY THAN I DO IN A [01:10:29] LOT OF SENSES. AND THAT'S COUNCIL MEMBER [01:10:31] LAMBERT ON THE KING COUNTY COUNCIL WHO [01:10:33] BROUGHT IT TO MY ATTENTION WITHIN A [01:10:35] COUPLE OF MONTHS OF MY HAVING BEEN [01:10:36] ELECTED AND SHARED [01:10:40] WITH ME THE CONCERNS THAT HER [01:10:41] CONSTITUENTS HAS REPRESENTING THE [01:10:44] DISTRICT THAT INCLUDES THE LANDFILL, [01:10:47] AND SHE BROUGHT IT BOTH AS OUT OF [01:10:49] ENVIRONMENTAL CONCERNS, BUT ALSO BECAUSE [01:10:53] LANDFILLS ARE NOT GREAT NEIGHBORS. AND [01:10:56] SO TO THE EXTENT THAT WE'RE JUST [01:10:58] LITERALLY BURYING THIS STUFF AND TRYING [01:10:59] TO COVER IT OVER. THE PRESENTATION [01:11:03] BY STAFF DEMONSTRATES THAT THAT IS A [01:11:05] WASTE COMING AND GOING, REALLY AND A [01:11:08] NUISANCE THAT WE CAN OVERCOME. AND SO [01:11:10] I'M EXTRAORDINARILY GRATEFUL THAT WE GET [01:11:12] TO PARTICIPATE IN THIS. HOPEFULLY, WHEN [01:11:15] I FIRST HEARD ABOUT THIS, THINKING ABOUT [01:11:17] HOW THE PORT OF SEATTLE COULD SERVE AS A



The Port of Seattle Commission.

[01:11:18] SORT OF ANCHOR CUSTOMER FOR THE PRODUCE [01:11:21] OF A FACILITY LIKE THIS AT [01:11:25] THE NEXUS OF THE AVIATION AND MARITIME [01:11:29] INDUSTRIES, WE OBVIOUSLY HAVE A HUGE [01:11:30] DEMAND FOR LIQUID FUELS. AND SO THIS [01:11:34] PROJECT IS SOMETHING THAT COULD SPAN [01:11:38] POLITICAL BARRIERS. URBAN AND RURAL [01:11:40] BARRIERS COULD ADDRESS REAL [01:11:43] INEFFICIENCIES IN OUR SYSTEM OVERALL AND [01:11:45] CREATE NEW EFFICIENCIES USE A RESOURCE [01:11:47] THAT'S OTHERWISE UNDERUTILIZED. I JUST [01:11:51] THINK IT IS SO IMPORTANT ON SO MANY [01:11:53] LEVELS. AND SO JUST A QUICK NOD TO [01:11:55] COUNCIL MEMBER LAMBERT AND HER DOG IN [01:11:58] THIS AND PURSUING THE IDEA OF A WASTE [01:12:02] ENERGY FACILITY, WHICH FOR ME TRANSLATED [01:12:04] TO SOMETHING LIKE THIS, WHERE WE WILL BE [01:12:06] ABLE TO STUDY THE MSW AND THEN ALSO, OF [01:12:09] COURSE, TO THE WORK THAT COMMISSIONER [01:12:11] FELLEMAN HAS DONE ON THE K4C BODY, [01:12:14] THE KING COUNTY CITIES [01:12:20] COLLABORATIVE CLIMATE COLLABORATIVE. I [01:12:21] THINK IT'S CALLED WHICH HAS BEEN THIS [01:12:24] MECHANISM COUNTYWIDE TO GET CITIES [01:12:27] WORKING ALONGSIDE THE COUNTY TO ACHIEVE [01:12:30] SHARED CLIMATE GOALS. I KNOW THAT FRED'S [01:12:34] PARTICIPATION IN THAT HAS BEEN [01:12:35] INSTRUMENTAL IN FOSTERING THE KIND OF [01:12:38] RELATIONSHIPS WE NEED TO PULL THIS THING [01:12:40] OFF. SO LOTS OF CUDDLES ALL AROUND, AND [01:12:43] I WISH WE COULD ACCELERATE THE TIMELINE. [01:12:44] HONESTLY, THAT'S MY ONLY GRIPE ABOUT [01:12:46] THIS IS I WISH, AND I THINK THAT'S [01:12:50] CERTAINLY NOT STAFF'S FAULT, JUST [01:12:52] PROCESS STUFF. BUT IT'D BE GREAT TO GET [01:12:54] THIS AS SOON AS POSSIBLE. SO THANK YOU [01:12:56] ALL SO MUCH. THANK YOU, [01:12:59] COMMISSIONER CHOW. YEAH. SINCE WE'RE [01:13:03] SHARING STORIES, I'LL JUST SAY THAT THE [01:13:06] FIRST TIME I HEARD ABOUT THIS WAS [01:13:08] ACTUALLY FROM ROD, AND IT WAS BEFORE [01:13:12] I EVEN GOT ONTO THE POOR COMMISSION. HE [01:13:15] WAS PITCHING ME ON THIS IDEA OVER TWO [01:13:17] YEARS AGO. AND SO I JUST WANT TO GIVE [01:13:19] HIM A SHOUT OUT AND SAY THANK YOU FOR [01:13:21] THE PERSISTENCE IN GETTING THIS [01:13:25] TO US. AND I'M REALLY HAPPY THAT WE ARE [01:13:27] PARTNERING WITH KING COUNTY, AND I'M [01:13:29] REALLY EXCITED TO SEE WHAT THE RESULTS [01:13:32] OF THE FEASIBILITY STUDY ARE. I [01:13:34] SINCERELY HOPE IT'S IN OUR FAVOR AND [01:13:37] THAT WE CAN MOVE FORWARD AFTER THE STUDY [01:13:38] IS PUBLISHED. BUT THANK YOU SO MUCH TO [01:13:41] OUR STAFF AS WELL FOR WORKING WITH THE [01:13:43] COUNCIL WITH THE COUNTY ON THIS. [01:13:47] THAT'S IT. THANK YOU, COMMISSIONER [01:13:51] STEINBREUCK. YEAH. I HAVE A COUPLE OF [01:13:54] QUESTIONS HERE. FIRST ONE IS THE [01:13:58] COUNTY EXECUTIVE ENGAGED IN THIS [01:14:00] PROCESS? I SAY THAT THINKING WITH THE [01:14:04] HOPE THAT THE ANSWER IS YES, BUT I [01:14:06] HAVEN'T HEARD ANY MENTION OF COUNTY [01:14:09] EXECUTIVE DOWN CONSTANTINE. I THINK

[01:14:12] THIS REQUIRES LEADERSHIP AT THE TOP IN

[01:14:15] TERMS OF GUIDING THIS WORK. AND MAYBE [01:14:20] SOMEBODY KNOWS WHAT ROLE OR MONITORING [01:14:23] OR PARTICIPATION IN TERMS OF ENGAGEMENT [01:14:26] FROM THE EXECUTIVE'S OFFICE. I'VE BEEN [01:14:29] SPEAKING TO DOWD DIRECTLY. RACHEL [01:14:31] BROMBAUGH HAS BEEN INVOLVED WHEN I SHOP [01:14:35] THIS AROUND FOR FUNDING IN THE FIRST [01:14:36] PLACE. OF COURSE, I WOULD GO THROUGH ALL [01:14:39] THOSE CHANNELS. YEAH. OKAY. WELL, I SAID [01:14:42] ON THAT I WANTED TO ASK I RECALL FROM [01:14:45] THE WSU STUDY THAT IT WAS A 40% [01:14:49] DIVERSION RATE THAT WAS POTENTIAL [01:14:52] FEEDSTOCK FOR SAF, [01:14:55] NOT 70. SO I WAS SURPRISED TO HEAR THE [01:14:58] 70% OF THE WASTE DIVERSION. [01:15:02] CAN SOMEBODY RESPOND TO THAT? AM I [01:15:05] MISTAKEN THAT IT WAS ACTUALLY CLOSER TO [01:15:08] 40%? [01:15:12] YEAH, I CAN SPEAK TO THAT. THE 70% THAT [01:15:17] INCLUDES A LOT OF OTHER RESOURCES THAT [01:15:18] AREN'T NECESSARILY CONVERTIBLE TO FUELS. [01:15:23] SO, FOR EXAMPLE, [01:15:27] GLASS, CONCRETE DEBRIS, [01:15:30] THINGS LIKE THAT MATERIALS WASTE. [01:15:33] YEAH. I THOUGHT THAT WAS RATHER HIGH [01:15:37] TO HAVE A DIRECT FEEDSTOCK [01:15:46] THAT THERE WOULD BE A LOT OUT OF JUNK IN [01:15:48] THERE. MOST OF THE MATERIAL THAT [01:15:51] IS ACTUALLY SUITABLE FOR MANUFACTURING [01:15:56] CONVERTING TO FUEL IS WHAT TYPES OF [01:15:59] MATERIALS. SO I CAN BRIEFLY SPEAK TO [01:16:02] THIS THAT THE WASHINGTON STATE **[01:16:04] UNIVERSITY STUDY USED ONLY ONE** [01:16:06] TECHNOLOGY WHEN THEY EVALUATED THAT. [01:16:08] AND THAT WAS THE FISHER TRUCK CONVERSION [01:16:10] TECHNOLOGY THAT RELIES REALLY ON [01:16:13] ORGANICS AND USUALLY MORE OF THE DRY [01:16:15] ORGANIC FRACTION. SO A LOT OF THE PAPER [01:16:17] AND THOSE TYPES OF PRODUCTS THAT WE'D [01:16:19] HOPE WOULD GET RECYCLED, BUT ALSO SOME [01:16:21] CONSTRUCTION WASTE AND THINGS LIKE THAT. [01:16:23] THERE ARE OTHER TECHNOLOGIES THAT ARE [01:16:25] EMERGING THAT ARE LOOKING AT BOTH THE [01:16:27] WET ORGANICS AS WELL AS USING THE [01:16:30] BIO GAS, WHICH CURRENTLY AT THE CEDAR [01:16:33] HILLS LANDFILL GETS CONVERTED AND [01:16:35] CLEANED INTO RENEWABLE NATURAL GAS. BUT [01:16:37] THERE ARE PROCESSES THAT LOOK AT [01:16:39] CONVERTING THAT GAS, WHICH IS BASICALLY [01:16:42] THEN UTILIZING THE ENTIRE WASTE STREAM [01:16:44] AND THE GAS COMING OFF OF THAT AND [01:16:46] CONVERTING THAT TO FUEL SO THAT 40% [01:16:49] RELATES TO ONE TECHNOLOGY. BUT WE ARE [01:16:51] MAKING SURE THAT THIS STUDY LOOKS AT ALL [01:16:53] OF THE TECHNOLOGY. ALL RIGHT. SO I [01:16:55] WASN'T QUITE MISTAKEN IN REFERENCING THE [01:16:57] 40%. SOMETIMES NUMBER STICKS [01:17:01] IN YOUR HEAD. AND SO THE OTHER QUESTION [01:17:04] I HAVE I DIDN'T SEE IN THE MEMO IS WHAT [01:17:08] POTENTIAL GREENHOUSE GAS REDUCTION OF [01:17:11] THE CURRENT AND FUTURE VOLUMES OF [01:17:13] MUNICIPAL SOLID WASTE IS ACHIEVABLE



[01:17:16] THROUGH THIS, THAT'S THE MAGIC NUMBER [01:17:19] SEEMS TO ME. AND I MEAN NET REDUCTION [01:17:24] THROUGH THE CONVERSION. I THINK EACH OF [01:17:27] THOSE WOULD AGAIN BE RELIANT ON THE [01:17:29] PARTICULAR TECHNOLOGY. THIS FEASIBILITY [01:17:32] STUDY WILL LOOK AT THAT. BUT IT IS THE [01:17:35] SORT OF HIGHER LEVEL OR HIERARCHY OF [01:17:37] UNDERSTANDING THE FEASIBILITY IS REALLY [01:17:39] UNDERSTANDING SORT OF THE TECHNOLOGY AND [01:17:41] THE ECONOMICS. BUT WE'LL ALSO MAKE SURE [01:17:44] THAT WE UNDERSTAND USING THE METHODOLOGY [01:17:47] THAT CALIFORNIA HAS REALLY PERFECTED IN [01:17:50] TERMS OF DEVELOPING WHAT THE CARBON [01:17:52] INTENSITY IS RELATIVE TO THE JET FUEL, [01:17:54] THE FOSSIL JET FUEL. BUT IT DOES REQUIRE [01:17:57] UNDERSTANDING THAT ENTIRE CHAIN FROM THE [01:18:00] PRODUCTION OR THE OFFSET OF WHAT THOSE [01:18:02] EMISSIONS MIGHT HAVE BEEN FROM THAT [01:18:04] SOLID WASTE, AND THEN CONVERTING THAT [01:18:06] AND MOVING THAT ALL THE WAY INTO OUR [01:18:07] AIRPORT. OKAY. THANK YOU. AND LASTLY, [01:18:10] WILL THERE BE CONTINUING ENGAGEMENT ON [01:18:13] THE PORT OF THE ELECTED LEADERSHIP IN [01:18:16] THE FORM OF AD HOC COMMITTEE. I SERVED [01:18:19] ON THAT AND WILL NO LONGER BE SERVING, [01:18:21] OF COURSE, BUT I ASSUME THAT THERE WILL [01:18:23] BE MAYBE QUARTERLY OR REPORT [01:18:27] OUT, OR MAYBE NOT UNTIL THE REPORT IS [01:18:30] COMPLETED OR THE DRAFT REPORT. [01:18:34] COMMISSIONER FELLEMAN MAY WANT TO SPEAK [01:18:36] TO THIS AS WELL, BUT WE HAD A RECENT [01:18:38] MEETING WHERE WE ALSO SPOKE WITH KING [01:18:41] COUNTY COUNCIL MEMBERS WHERE WE THINK WE **[01:18:43] MIGHT ACTUALLY CREATE A SEPARATE WEBSITE** [01:18:44] WHERE WE CAN KEEP UPDATES ON THIS [01:18:47] PARTICULAR PROJECT BECAUSE WE KNOW [01:18:48] THERE'S SO MUCH INTEREST, BUT WE WILL [01:18:51] ALSO CONTINUE TO REPORT OUT ON THE [01:18:53] PROGRESS THROUGH THE COMMISSION'S [01:18:55] ENVIRONMENT. I MESS UP THE NEW NAME, [01:18:59] BUT THE NEW COMMITTEE THAT IS THE [01:19:01] SENIORITY ENVIRONMENT AND CLIMATE [01:19:05] COMMITTEE. JUST THINK SEACC. [01:19:10] OKAY, THANK YOU. THAT'S ALL MY [01:19:12] QUESTIONS. GREAT WORK. I LOOK FORWARD TO [01:19:14] HEARING THE RESULTS HERE AND SPECIAL [01:19:16] THANKS AND SHOUT OUT TO COMMISSIONER [01:19:17] FELLEMAN FOR HIS EARLY VISIONARY [01:19:20] LEADERSHIP AND SEEING THIS THROUGH TO [01:19:22] THIS POINT. AND THANK YOU. [01:19:27] THANK YOU. AND COMMISSIONER FELLEMAN. [01:19:30] ALL RIGHT. WELL, THANK YOU AGAIN. AND [01:19:33] WHAT WAS IT? COUNCIL MEMBER DAMBOWSKI [01:19:36] SAID, ONE PERSON'S TRASH IS ANOTHER [01:19:38] PERSON'S TREASURE. I MEAN, HOPEFULLY [01:19:40] THIS IS TRUE. I DO ACKNOWLEDGE THAT [01:19:45] COUNCIL MEMBER LAMBERT HAS ALWAYS BEEN [01:19:47] LOOKING TO DO SOMETHING TRASH, BUT SHE [01:19:48] WAS ALWAYS TALKING ABOUT INCINERATING [01:19:50] IT, WHICH WAS NEVER GOING VERY FAR. SO I [01:19:53] THINK THE NEW TECHNOLOGIES THAT ARE [01:19:55] COMING FORWARD HERE ARE VERY EXCITING. [01:19:59] AND THE FACT THAT THEY ARE BEING PILOTED

**[01:20:02] IN OTHER PLACES WHERE WE CAN LEARN THOSE** [01:20:04] LESSONS IS REALLY FANTASTIC AND NOTHING [01:20:07] LIKE LETTING OTHER PEOPLE MAKE MISTAKES [01:20:09] FOR US TO LEARN FROM. AND I JUST REALLY [01:20:12] WANT TO EXPRESS MY APPRECIATION FOR [01:20:14] STAFF REALLY EMBRACING THIS IDEA. [01:20:17] AND REALLY FOR KING COUNTY COUNCIL FOR [01:20:20] JUST TAKING THIS IDEA THAT YOU GUYS [01:20:23] PRESENTED US WITH THE WSU REPORT, AND [01:20:26] THEY SAID, WELL, LOOK, WE'RE REALLY GOOD [01:20:27] AT PRODUCING TRASH ON A SUSTAINABLE [01:20:29] BASIS. UNFORTUNATELY, THAT'S THE CASE OF [01:20:33] ALL THE RESOURCES, THOUGH, TO BE ABLE TO [01:20:34] USE A WASTE RESOURCE TO PUT INTO A [01:20:36] PRODUCTIVE USE. I JUST SAW THAT AS TOO [01:20:40] GOOD AN OPPORTUNITY TO NOT COLLABORATE. [01:20:43] BUT THE ONE OF THESE, WE SET THESE VERY [01:20:44] AMBITIOUS JET FUEL GOALS, AND EVERYBODY [01:20:47] ACKNOWLEDGES OVERLY AMBITIOUS, BUT AT [01:20:50] THE SAME TIME, THE PORT HAS BEEN SHOWING [01:20:52] LEADERSHIP AT THE AIRPORT, JUST USING [01:20:54] RENEWABLE DIESEL ON OUR VEHICLES. AND TO [01:20:58] THE DEGREE, THIS COULD BE A SOURCE OF [01:21:00] CONTINUING TO SERVE AT A LESS AMBITIOUS [01:21:03] LEVEL. INITIALLY, JUST GETTING THINGS [01:21:05] LIKE THIS GOING. I JUST HOPE THAT [01:21:08] OBVIOUSLY IT HAS TO PENCIL OUT FOR IT TO [01:21:09] BE DOABLE. BUT THERE ARE MANY [01:21:12] APPLICATIONS, AND HOPEFULLY WITH THE [01:21:14] CLEAN FUEL STANDARD AND OTHER THINGS [01:21:15] THAT WE WILL BE ABLE TO MAKE SOME [01:21:18] APPLICATION OF THIS PROJECT WORK FOR US [01:21:20] IN THE REGION. AND ONE OF THE THINGS I'M **[01:21:24] JUST NOT CLEAR WHEN WE'RE TALKING ABOUT** [01:21:25] THE POTENTIAL FOR ESTABLISHING A [01:21:27] FACILITY WHILE THE LANDFILL CAN'T MOVE, [01:21:31] THE FACILITY COULD GO JUST ABOUT [01:21:33] ANYWHERE RIGHT. I MEAN, WE'RE NOT DOING [01:21:35] JUST A FEASIBILITY TO STUDY A FACILITY [01:21:38] IN KING COUNTY, OR ARE WE WE ARE LOOKING [01:21:41] AT A FACILITY THAT COULD BE CITED NEAR [01:21:47] OTHER LANDFILLS OR ADJACENT TO IT [01:21:51] DEPENDS ON THE CONVERSION TECHNOLOGY AS [01:21:54] WELL AS WHAT'S AVAILABLE AND NEARBY. [01:21:56] AND SO I KNOW WHEN THE WSU STUDY WAS [01:21:59] LOOKING AT THE LARGER WASTE, THERE ARE [01:22:01] SOME IN SOUTHERN WASHINGTON STATE OR [01:22:04] NORTHERN CENTRAL OREGON WHERE THERE IS A [01:22:06] LOT OF LAND ADJACENT. SO THE SITED [01:22:09] FACILITY, IT IS RELATED TO THE [01:22:10] PRODUCTION. BUT IT DOESN'T NECESSARILY [01:22:13] MEAN IT IS AT THAT EXACT LOCATION OR AT [01:22:15] CEDAR HILLS LANDFILL. THAT'S PART OF [01:22:17] WHAT THE FEASIBILITY STUDY WILL DO IS [01:22:19] EXAMINE WHAT IS THE BEST SIGHTING. [01:22:22] THAT'S GREAT, BECAUSE WHEN I FIRST READ [01:22:24] IT, THERE WAS SOME WHAT SOUNDED LIKE [01:22:26] THAT. THE FACILITY HAS TO BE IN KING [01:22:27] COUNTY. WE KNOW THE LANDFILL HAS TO BE. [01:22:30] AND IT MAY BE ONE OF MANY. BUT SO THANK [01:22:33] YOU FOR THAT CLARIFICATION. AND I THINK [01:22:35] WE MODIFIED THE PRESS RELEASE [01:22:37] ACCORDINGLY. SO, AGAIN, THANK YOU SO



[01:22:40] MUCH FOR ALL THE WORK YOU GUYS HAVE BEEN [01:22:41] DOING AND THE COLLABORATION. SO CAN WE [01:22:44] HAVE A MOTION AND A SECOND TO MOVE [01:22:47] FORWARD WITH THIS GREAT EFFORT? SO [01:22:50] MOVED. SECOND, THE MOTION HAS [01:22:53] BEEN MOVED. AND SECONDED, CLERK PAINE, [01:22:55] PLEASE CALL THE ROLL FOR THE VOTE. [01:22:59] COMMISSIONER CALKINS. AYE. [01:23:02] COMMISSIONER CHO. AYE. **[01:23:04] COMMISSIONER STEINBREUCK, YES.** [01:23:07] AND COMMISSIONER FELLEMAN. AYE. [01:23:10] THERE ARE FOUR YESES AND ZERO NOS FOR THIS [01:23:12] ITEM. THE MOTION PASSES. AND IF I COULD [01:23:15] JUST REITERATE COMMISSIONER CALKIN'S [01:23:17] DESIRE FOR SPEED, MAKE HASTE AS POSSIBLE [01:23:20] FAIR WINDS. THANK YOU SO MUCH. [01:23:24] THANK YOU. [01:23:26] ALL RIGHT. SO, CLERK PAINE, PLEASE READ [01:23:30] THE NEXT ITEM INTO THE AGENDA. ITEM TEN [01:23:33] C ORDER NUMBER 2020 112. [01:23:36] IN ORDER DIRECTING THE EXECUTIVE [01:23:38] DIRECTOR TO REVIEW THE PORTFOLIO KING [01:23:40] COUNTY FUND GRANT PROGRAM FOLLOWING ITS [01:23:42] FOURTH YEAR TO ASSESS THE PROGRAM'S [01:23:45] IMPACT, TO DEVELOP RECOMMENDATIONS ON [01:23:47] THE FUTURE OF THE PROGRAM AND POSSIBLE [01:23:49] EXTENSION AND TO RENAME THE FUND. [01:23:55] THE COMMISSIONERS HAVE GOT TO TURN THIS [01:23:57] INTO. IT OVER TO AARON PRITCHARD. [01:24:00] THANK YOU. EXECUTIVE DIRECTOR METRCK AND [01:24:03] COMMISSIONERS. IN 2019, THE COMMISSION [01:24:06] ESTABLISHED A GRANT FUND OF \$10 MILLION [01:24:07] TO BE DISTRIBUTED TO COMMUNITY PROGRAMS [01:24:10] OVER FIVE YEARS. THE FUND, NAMED THE [01:24:12] SOUTH KING COUNTY FUND, STARTED [01:24:13] DISTRIBUTING GRANTS IN 2020 AND IS [01:24:16] EXPECTED TO CONTINUE THROUGH THE END OF [01:24:18] 2024. IN HIS FIRST TWO YEARS, \$3.5 [01:24:21] MILLION WENT TO PROGRAMS IN SOUTH KING [01:24:24] COUNTY SUPPORTING ENVIRONMENTAL [01:24:25] RESTORATION, ECONOMIC REVITALIZATION AND [01:24:28] COMMUNITY CAPACITY BUILDING. I'LL NOTE [01:24:30] THAT THE COMMISSION RECENTLY AUTHORIZED [01:24:32] \$2 MILLION MORE TO BE OBLIGATED IN MULTI [01:24:34] YEAR GRANTS, ESSENTIALLY BRINGING OUR [01:24:36] SPENDING OVER THE NEXT FEW YEARS TO \$3.5 [01:24:39] MILLION. THE PORT COMMISSIONERS THE [01:24:43] TEXT OF THIS MOTION SAYS THE PORT [01:24:45] COMMISSION HEREBY DIRECTS THE EXECUTIVE [01:24:47] DIRECTOR TO CONDUCT A PROGRAM EVALUATION [01:24:50] OF THE IMPACT OF THE SOUTH KING COUNTY [01:24:51] FUND PRIOR TO THE END OF YEAR FIVE OF [01:24:54] THE PROGRAM, WHICH IS 2024. THIS [01:24:56] EVALUATION SHALL INCLUDE OBJECTIVE [01:24:59] MEASURES OF COMMUNITY IMPACT CODEVELOPED [01:25:02] BY PORT STAFF AND COMMUNITY STAKEHOLDERS [01:25:04] COMMUNITY ASSESSMENT OF PORT FUNDING [01:25:06] STRUCTURES AND PROCESSES, AND THE [01:25:09] CODEVELOPMENT OF A THEORY OF CHANGE. [01:25:10] CLEARLY ARTICULATING SHARED PORT AND [01:25:12] COMMUNITY GOALS AND OBJECTIVE MEASURES [01:25:15] AGAINST WHICH FUTURE SUCCESS CAN BE [01:25:17] EVALUATED CONTINGENT UPON THE OUTCOME OF



**[01:25:19] THAT REVIEW. THE EXECUTIVE DIRECTOR** [01:25:21] SHALL DEVELOP A RECOMMENDATION ON THE [01:25:23] EXTENSION OF THE PROGRAM FOR THE NEXT [01:25:24] FIVE YEARS AT \$10 MILLION. THE SECOND [01:25:27] PORTION OF THIS RENAMES THE SOUTH KING [01:25:29] COUNTY FUND TO THE SOUTH KING COUNTY [01:25:32] COMMUNITY IMPACT FUND THAT CONCLUDES MY [01:25:34] PRESENTATION AND TURN IT BACK OVER TO [01:25:37] COMMISSION PRESIDENT FELLEMAN. [01:25:40] THANK YOU, AARON. [01:25:44] LET'S PUT A MOTION ON THE FLOOR AND HAVE [01:25:47] DISCUSSION AND JUST WANT TO THANK SO IT [01:25:50] MOVED. THANK YOU, COMMISSION STEINBRUECK, [01:25:52] FOR YOUR LEADERSHIP ON THIS. THANK YOU [01:25:54] FOR THE MOTION AND WE HAVE IT. SECONDED [01:25:57] CLERK PAINE, WOULD YOU PLEASE GO AROUND [01:26:00] THE ROOM TO ASK ANY QUESTIONS? [01:26:10] WELL, THANKS. I'M PARTICULARLY GRATIFIED [01:26:13] TO SEE THE INTENT EXPRESSED HERE NOT [01:26:17] BINDING, OF COURSE, ON FUTURE [01:26:18] COMMISSIONS, AS WE KNOW YOU CAN'T BIND [01:26:21] FUTURE COMMISSIONS, BUT THIS PROGRAM HAS [01:26:25] PRODUCED REMARKABLE RESULTS IN TERMS [01:26:28] OF COMMUNITY OUTCOMES, PARTICULARLY [01:26:31] AMONG DIVERSE DISADVANTAGED COMMUNITIES [01:26:33] THROUGHOUT SOUTH KING COUNTY AS IT WAS [01:26:35] INTENDED. BUT I THINK IT'S GONE BEYOND [01:26:38] WHAT WE MIGHT HAVE INITIALLY THOUGHT [01:26:41] ABOUT THE OUTCOMES OF [01:26:45] THIS IMPORTANT RESOURCE COMMUNITY [01:26:47] RESOURCE, WHICH IS WHY I PROPOSE TO [01:26:50] RENAME IT A COMMUNITY IMPACT FUND [01:26:52] BECAUSE IT IS HAVING FROM MY REVIEW OF **101:26:551 THE DOZENS OF PROJECTS AND PROGRAMS THAT** [01:26:58] ARE BEING FUNDED AND THE RANGE AND [01:27:01] QUALITY OF THOSE PROJECTS INVOLVING [01:27:02] YOUTH, YOUTH OF COLOR, UNDERSERVED [01:27:05] COMMUNITIES, DIVERSE COMMUNITIES, [01:27:08] BOTH IN AREAS OF ENVIRONMENTAL ACTIVITY [01:27:12] AND ECONOMIC DEVELOPMENT, JOB TRAINING, [01:27:15] GREEN JOBS. IT DOESN'T GET MUCH BETTER [01:27:18] THAN THIS, AND I'M PARTICULARLY PLEASED [01:27:21] WITH THE MANNER IN WHICH STAFF HAS [01:27:23] MANAGED THIS. ANDY, YOU AMONG THEM, [01:27:26] CERTAINLY HAVE HAD A VERY IMPORTANT [01:27:28] ROLE. THE COMMUNITY AMBASSADORS OR [01:27:32] LIAISONS THAT HAVE BEEN INVOLVED, I [01:27:35] THINK, IS PARTICULARLY IMPORTANT SO THAT [01:27:38] IT CENTERS COMMUNITY HERE AND NOT A [01:27:40] BUREAUCRATIC STAFF LEVEL APPROACH. AND I [01:27:43] THINK THAT'S A TERRIFIC MODEL [01:27:48] FOR ACHIEVING THE KINDS OF OUTCOMES [01:27:51] WE'VE SEEN. WE DON'T NEED TO GO THROUGH [01:27:53] THAT. YOU'LL REPORT OUT AGAIN ON THE [01:27:55] OUTCOMES, BUT I HAVE REVIEWED [01:27:59] THEM UP TO DATE, AND I'M SO IMPRESSED [01:28:02] AND PLEASED WITH THE QUALITY, [01:28:06] THE VALUE, AND HOW A LITTLE BIT OF [01:28:09] RESOURCE CAN GO A LONG WAY IN TERMS OF [01:28:11] COMMUNITY BUILDING AS WELL AS WELL AS [01:28:14] ALL THE OTHER THINGS BENEFITS THAT I'VE [01:28:16] MENTIONED. SO THIS SIMPLY SETS, OF [01:28:18] COURSE, FOR A LONGER TERM INTENTION TO



**101:28:211 KEEP THIS PROGRAM GOING. IT'S NOT** [01:28:25] LIKELY THAT ALL OF THE DISPARITIES OF [01:28:29] SOUTH KING COUNTY COMMUNITIES ARE GOING [01:28:30] TO GO AWAY IN THE NEXT FOUR YEARS. NOR [01:28:33] IS IT LIKELY THAT THIS FUND ALONE IS [01:28:36] GOING TO MAKE A HUGE IMPACT IN TERMS OF [01:28:40] REDUCING THOSE DISPARITIES, BUT IT IS [01:28:42] DEFINITELY MAKING AN IMPACT LITTLE BY [01:28:45] LITTLE PIQUITO POCO, AS THEY SAY IN [01:28:47] SPANISH, AND IT IS PROVING [01:28:51] ITSELF. SO I LOOK FORWARD IN THE YEARS [01:28:55] AHEAD TO SEE THE EXECUTIVE [01:28:59] STAFF REVIEW OF OUTCOMES AND HOPEFULLY [01:29:03] A COMMITMENT TO CONTINUE THE PROGRAM FOR [01:29:05] ANOTHER FIVE YEARS. [01:29:09] OKAY. EXCUSE ME, PLEASE MUTE YOUR [01:29:12] PHONES. I'LL STOP THERE. [01:29:16] THANK YOU, COMMISSIONER STEINBREUCK. [01:29:18] THANK YOU, COMMISSIONER CALKINS. [01:29:22] NO QUESTION. THANK YOU, COMMISSIONER [01:29:25] CHO. I DON'T HAVE ANY QUESTIONS. I JUST [01:29:28] WANTED TO SAY A FEW WORDS WITH [01:29:31] REGARDS TO THE SULTAN COUNTY PHONE. I [01:29:33] THINK IT'S PRUDENT THAT WE'RE PASSING [01:29:35] THIS NOW AND LOOKING INTO WHETHER OR NOT [01:29:38] WE SHOULD BE CONTINUING IT. I FULLY [01:29:40] EXPECT US TO HAVE SOME ITERATION OF [01:29:42] THIS. IF NOT THE CONTINUATION EXTENSION [01:29:44] OF THIS GOING FORWARD. AND I ALSO JUST [01:29:47] WANT TO GIVE A SHOUT OUT TO COMMISSIONER [01:29:50] STEINBRUECK FOR BEING THE ONE TO ESTABLISH [01:29:52] THIS. I THINK OF ALL THE WORK THAT [01:29:55] YOU'VE DONE HERE, THIS IS PROBABLY GOING **[01:29:57] TO BE ONE OF YOUR BIGGEST AND LONGEST** [01:30:00] LASTING LEGACIES HERE AT THE PORT OF [01:30:01] SEATTLE. TRULY, I KNOW THAT WHEN IT WAS [01:30:04] FIRST SUGGESTED, THERE WAS SOME [01:30:06] HEARTBURN THAT PEOPLE AT THE HEART PORT [01:30:08] OF SEATTLE HAD TO GET OVER. BUT THIS IS [01:30:11] EXACTLY THE PUSHING THE ENVELOPE THAT WE [01:30:14] NEEDED. AND I KNOW FOR A FACT THE [01:30:16] COMMUNITY ESPECIALLY APPRECIATES YOU AND [01:30:20] ALL ADVOCACY YOU'VE DONE ON BEHALF OF [01:30:22] THEM. THANK YOU SO MUCH FOR ESTABLISHING [01:30:25] THIS. AND I LOOK FORWARD TO TAKING THE [01:30:28] TORCH AND CONTINUE. THANK YOU, [01:30:30] COMMISSIONER. I APPRECIATE THAT. THANK [01:30:32] YOU. THANK YOU. AND, [01:30:34] COMMISSIONER. WELL, I'D LIKE TO [01:30:39] BUILD ON THAT APPRECIATION OF [01:30:40] COMMISSIONER STEINBRUECK'S LEADERSHIP ON [01:30:42] THIS. I MUST SAY, [01:30:45] I WAS AMAZED. IT WAS ONE OF HIS EARLIEST [01:30:47] ACTIONS. I GO OUT OF THE GATES. \$10 [01:30:50] MILLION. I GO, WHO IS IT? IT WAS [01:30:54] LIKE, OH, MAN, THAT SOMEBODY IS LIKE AN [01:30:56] OLD PRO FROM CITY COUNCIL KNOWS HOW TO [01:30:58] MAKE THIS SHIP RUN. AND I'VE BEEN TAKING [01:31:00] NOTES EVER SINCE. SO THANK YOU FOR YOUR [01:31:02] LEADERSHIP ON THAT AND LOOK FORWARD TO [01:31:05] THE NEXT MOTION AS WELL. IT SHOWS [01:31:07] ANOTHER BIG TAG TEAM EFFORT, BUT IT'S [01:31:12] ONE THING TO HAVE THE MONEY. IT'S THE

[01:31:13] ONLY THING TO KNOW HOW TO SPEND IT. AND [01:31:15] ANDY AND COMPANY, YOU GUYS HAVE BEEN [01:31:17] REALLY INSIGHTFUL IN THE WAY IN WHICH [01:31:20] YOU MAKE SURE THE FOLKS THAT NEED IT THE [01:31:22] MOST HAVE ACCESS TO IT. [01:31:25] AND WE JUST KEEP ON GETTING BETTER AT [01:31:26] IT. AND SO TO COMMISSIONER STEINBRUECK'S [01:31:30] CONCERN THAT THIS WILL BE DURABLE. [01:31:34] IT'S BECAUSE OF THE CLEVERNESS AND [01:31:36] COMMITMENT OF OUR STAFF TO MAKE SURE [01:31:38] IT'S DOING WHAT IT'S MEANT TO DO THAT I [01:31:41] HAVE NO QUESTION THAT IT WILL PERSIST. [01:31:44] AND CERTAINLY, AS YOU POINT OUT, THE [01:31:46] NEED WILL NEVER BE, UNFORTUNATELY GONE [01:31:49] AWAY. AS I'VE SAID BEFORE, [01:31:53] SOME PEOPLE, THIS IS ONE OF THE MOST [01:31:55] APPROPRIATE USES OF THE TAX LEVY, WHICH [01:31:57] WE WILL BE SPEAKING TO LATER TODAY, AND [01:32:00] THAT FOR ANYBODY THAT HAS CONCERN ABOUT [01:32:03] THE PORT COLLECTING, EVEN THE SMALL LEVY [01:32:05] THAT WE DO JUST UNDERSTAND [01:32:09] THAT WE ALL BENEFIT FROM HAVING THIS [01:32:11] AIRPORT IN THIS REGION, BUT A SELECT [01:32:14] COMMUNITY HAS A DISPROPORTIONATE IMPACT [01:32:17] ON THAT, AMONGST OTHERS. BUT THE AIRPORT [01:32:19] IS REALLY THIS HUGE SOURCE OF BENEFIT [01:32:23] AND CHALLENGE. AND I THINK THE LEVY IN [01:32:27] THESE KIND OF APPLICATIONS REALLY [01:32:30] PROVIDES SOME EQUITY IN THAT DISCUSSION. [01:32:33] BUT THANK YOU FOR THAT LEADERSHIP. AND [01:32:36] THANK YOU FOR STAFF FOR MAKING IT REALLY [01:32:38] POSSIBLE FOR IT TO DO THE JOB SET OUT TO [01:32:40] DO SO. WE'VE HAD A MOTION IN A SECOND, [01:32:44] AND SO NOW. PLEASE. [01:32:46] KIRK PAINE, PLEASE CALL THE ROLL FOR THE [01:32:49] VOTE. YES. COMMISSIONER STEINBREUCK. [01:32:54] [inaudible 01:32:59] YES [01:33:00] THANK YOU, COMMISSIONER FELLEMAN. [01:33:03] AYE. THANK YOU, COMMISSIONER CALKINS. [01:33:06] ALL RIGHT. AND COMMISSIONER CHO AYE. [01:33:10] THANK YOU. THERE ARE FOUR YESES AND ZERO [01:33:11] NOS TO THIS ITEM. THEN THE MOTION PASSES [01:33:15] HAPPILY. CLERK PAINE, [01:33:19] PLEASE READ THE NEXT ITEM INTO THE [01:33:20] AGENDA. YES. ITEM TEN D ORDER NUMBER [01:33:24] TWO IN ORDER DIRECTING THE EXECUTIVE [01:33:28] DIRECTOR TO DEVELOP AND EXECUTE A [01:33:29] MEMORANDUM OF UNDERSTANDING BY JULY 29, [01:33:33] 2022 THAT ESTABLISHES A STRATEGIC [01:33:35] RELATIONSHIP WITH THE SEATTLE AQUARIUM [01:33:37] AND COMMITS 5 MILLION OVER FIVE YEARS [01:33:40] FOR THE DEVELOPMENT OF THE AQUARIUMS [01:33:41] OCEAN PAVILION, INCLUDING A PORT RELATED [01:33:45] MARINE ENVIRONMENTAL EDUCATIONAL [01:33:47] EXHIBIT. COMMISSIONERS, [01:33:50] I SUPPORT AND LOOK FORWARD TO CARRYING [01:33:52] OUT THIS EFFORT TO FORMALIZE OUR [01:33:54] RELATIONSHIP WITH OUR NEIGHBORS ON THE [01:33:56] WATERFRONT OF SEATTLE AQUARIUM. I [01:33:58] APPRECIATE BOB DAVIDSON SPEAKING EARLIER [01:34:02] AND AGAIN, THIS IS A GREAT THING MOVING [01:34:05] FORWARD, AND I SUPPORT IT WITH THAT, [01:34:08] I'M GOING TO TURN OVER TO AARON



[01:34:10] PRITCHARD, INTERIM CHIEF OF STAFF. [01:34:14] THANK YOU. EXECUTIVE DIRECTOR AND [01:34:16] COMMISSIONERS AS WE HEARD FROM THE [01:34:19] AQUARIUM CEO DAVIDSON EARLIER, THE [01:34:22] SEATTLE AQUARIUM AND THE PORT OF SEATTLE [01:34:23] SHARE VALUES THAT INCLUDE ENVIRONMENTAL [01:34:25] STEWARDSHIP OF THE MARINE ENVIRONMENT, [01:34:27] WORKFORCE DEVELOPMENT AND EQUITY. [01:34:29] HEADQUARTERED ON THE SEATTLE WATERFRONT, [01:34:31] THE PORT OF SEATTLE AND THE SEATTLE [01:34:32] AQUARIUM ARE IN CLOSE PROXIMITY TO THE [01:34:34] BELL HARBOR CONVENTION CENTER MARINA AND [01:34:36] CRUISE SHIP TERMINAL AT PIER 66, [01:34:38] WHICH ARE VENUES OF GREAT PUBLIC [01:34:40] INTEREST AND TRACTION FOR TOURISM. THE [01:34:42] NEW OCEAN PAVILION IS EXPECTED TO DRAW [01:34:45] OVER 1.5 MILLION VISITORS ANNUALLY. [01:34:48] THIS PRESENTS A GENERATIONAL [01:34:49] OPPORTUNITY, AS COMMISSIONER FELLEMAN [01:34:51] OFTEN SAYS, FOR THE PORT OF SEATTLE TO [01:34:53] PARTNER WITH THE SEATTLE AQUARIUM IN THE [01:34:55] DEVELOPMENT OF THE OCEAN PAVILION AND [01:34:57] PROGRAMMING AND TO CREATE A MARINE [01:34:59] FOCUSED EXHIBIT HIGHLIGHTING THE PORT'S [01:35:01] INNOVATIVE ENVIRONMENTAL PROGRAMS AND [01:35:04] POTENTIALLY PROMOTING AWARENESS OF THE [01:35:05] FORD'S MARITIME FACILITIES. THE NEW [01:35:07] FACILITY MAY ALSO PROVIDE FOR FUTURE [01:35:09] YOUTH TRAINING AND WORKFORCE [01:35:11] OPPORTUNITIES FOR PARTICIPATION IN THE [01:35:12] BLUE ECONOMY. THE SUPPORT SUPPORT OF [01:35:15] THIS EFFORT WILL ALSO ASSIST A MAJOR [01:35:17] TOURIST ATTRACTION TO THE REGION. **101:35:201 THE TEXT OF THIS MOTION STATES AT THE** [01:35:22] PORT OF SEATTLE NEARBY DIRECTS THE [01:35:23] EXECUTIVE DIRECTOR TO EXECUTE A [01:35:25] MEMORANDUM OF AN UNDERSTANDING BY JULY [01:35:27] 29, 2022. IT ESTABLISHES A STRATEGIC [01:35:31] RELATIONSHIP WITH THE AQUARIUM SEATTLE [01:35:33] AQUARIUM AND COMMITS PORT FUNDING OF \$5 [01:35:35] MILLION OVER FIVE YEARS FOR THE [01:35:37] DEVELOPMENT OF THE AQUARIUM'S OCEAN [01:35:39] PAVILION. THIS WILL INCLUDE DESIGN AND [01:35:42] CONSTRUCTION OF A MARINE FOCUSED EXHIBIT [01:35:44] THAT PROVIDES LOCAL COMMUNITIES AND [01:35:46] VISITORS EDUCATIONAL OPPORTUNITIES AND [01:35:49] AWARENESS OF THE PORT OF SEATTLE'S [01:35:50] ENVIRONMENTAL MISSION AND GOALS FOR [01:35:52] ADVANCING OCEAN HEALTH, THE SAILORS SEA [01:35:54] ECOSYSTEM AND THE BLUE ECONOMY, [01:35:56] INCLUDING THE PORT'S MARITIME [01:35:58] OPERATIONS IN 2022. THE EXECUTIVE [01:36:01] DIRECTOR SHALL ALSO COMMIT UP TO 100,000 [01:36:04] TO SUPPORT THE DESIGN AND DEVELOPMENT OF [01:36:06] THE PORT OF SEATTLE EXHIBIT AT THE [01:36:08] AQUARIUM, SUBJECT TO THE COMPLETION OF [01:36:10] AN AGREEMENT WITH THE APPROPRIATE PARTY [01:36:12] THAT CONCLUDES MY PRESENTATION. TURN IT [01:36:15] OVER TO YOU COMMISSIONER PRESIDENT FELLEMAN. [01:36:17] THANK YOU. THANK YOU, AARON. [01:36:19] AND LET'S PUT A MOTION ON THE TABLE, [01:36:22] AND THEN WE GOT A DISCUSSION. [01:36:26] ALL RIGHT. THE MOTION HAS BEEN MOVED,



The Port of Seattle Commission.

[01:36:28] AND SECONDED CLERK PAINE. [01:36:31] PLEASE CALL THE ROLL FOR DISCUSSION. [01:36:34] COMMISSIONERS CALKINS? NO QUESTIONS. [01:36:38] THANK YOU, [01:36:39] COMMISSIONER CHO. I DON'T HAVE ANY [01:36:41] QUESTIONS. I JUST WANTED TO SAY THAT I [01:36:43] THINK THIS MAKES A LOT OF SENSE FOR US [01:36:45] TO SUPPORT FOR TWO REASONS. WHILE IT [01:36:47] MIGHT NOT BE OBVIOUS AT FIRST, I THINK [01:36:49] THIS ACTUALLY HELPS SOME OF OUR [01:36:50] WORKFORCE DEVELOPMENT GOALS. AND THE [01:36:53] REASON IS BECAUSE THE MORE WE EDUCATE [01:36:54] OUR YOUTH ON MARITIME IN THE INDUSTRY, [01:36:57] THE MORE WE WILL START TO BUILD UP THAT [01:36:59] PIPELINE TOWARDS THE MARITIME INDUSTRY [01:37:02] JOBS. AND I KNOW THAT IT WILL COMPLEMENT [01:37:05] THE WORK OF MY COLLEAGUE RYAN CALKINS [01:37:07] WHEN IT COMES TO MARITIME ACADEMY AND [01:37:10] GETTING OUR WORKFORCE PIPELINE UP TO [01:37:14] WHERE IT NEEDS TO BE. AND THEN THE [01:37:15] SECOND REASON IS BECAUSE OBVIOUSLY, [01:37:19] AS ERIN MENTIONED, WILL HELP WITH [01:37:20] TOURISM AND AS AN ECONOMIC DEVELOPMENT [01:37:23] ENTITY, I DO BELIEVE THAT WE HAVE A HUGE [01:37:25] HAND IN TOURISM, AS MANY OF MY [01:37:26] COLLEAGUES AGREE. AND OBVIOUSLY, THE [01:37:29] AQUARIUM IS A HUGE TOURIST ATTRACTION. [01:37:31] SO FOR US TO BE PART OF THIS MAKES A LOT [01:37:33] OF SENSE TO ME. AND SO I'M VERY THANKFUL [01:37:35] TO BOTH PETER, COMMISSIONER STEINBREUCK, [01:37:38] FOR SPEARHEADING THIS. I KNOW YOU'VE [01:37:40] BEEN PUSHING THIS DILIGENTLY AS WELL AS [01:37:43] MY COLLEAGUE FRED, AND I AM HAPPY TO BE [01:37:46] VOTING WITH A LOAN TODAY. [01:37:49] VERY GOOD. THANK YOU, COMMISSIONER [01:37:51] STEINBREUCK. WELL, GETTING US TO THIS [01:37:54] POINT WITH A VOTE TO GO TO PROCEED WITH [01:37:57] THIS SIGNIFICANT CONTRIBUTION TO [01:38:01] THE AQUARIUM, TO THE WATERFRONT, TO THE [01:38:03] CITY, THE REGION, AND THE STATE IN [01:38:07] A PARTNER LIKE RELATIONSHIP, I SHOULD [01:38:09] SAY, WITH SO MANY BENEFITS [01:38:15] THAT WILL OFFSET THE AMOUNT OF [01:38:18] 5 MILLION. AND AGAIN, THIS UTILIZES [01:38:24] OUR TAX LEVY, OUR MODEST TAX LEVY AT [01:38:27] THAT. AND I WANT TO ESPECIALLY THANK [01:38:30] DIRECTOR METRUCK FOR MAKING US GO THE [01:38:33] EXTRA MILE AND MAKING THE CASE WHEN [01:38:37] HE OFFERED INITIALLY SOME SKEPTICISM [01:38:40] ABOUT THIS KIND OF A RELATIONSHIP WHICH [01:38:43] IS ENTIRELY NEW AND UNPRECEDENTED WITH [01:38:46] THE SAL AQUARIUM, I FELT THAT THERE [01:38:50] WERE ENORMOUS BENEFITS EARLY ON IN WAYS [01:38:52] THAT HAVE BEEN ALREADY ARTICULATED BY MY [01:38:54] COLLEAGUES, ECONOMIC BENEFIT ADVOCACY, [01:38:58] EVEN CULTURAL BENEFIT, WITH [01:39:00] OPPORTUNITIES TO WORK MORE CLOSELY WITH [01:39:05] OUR TRIBES AND TO STRENGTHEN THE [01:39:08] PRESENCE OF OUR TRIBAL [01:39:13] HISTORY HERE AND CULTURAL ASPIRATIONS TO [01:39:18] BE PART OF THE COMMUNITY AND LITTLE [01:39:21] BY LITTLE HERE. ONCE AGAIN, I THINK [01:39:24] WE'RE DEMONSTRATING THAT THIS PART OF



[01:39:26] SEATTLE IS COMMITTED TO BEING A PART OF [01:39:29] THE COMMUNITY, AND WE HAVE AS OUR [01:39:32] PRIMARY MISSION AND ECONOMIC ROLE, AND [01:39:34] WE MUST NEVER LOSE SIGHT OF THAT AS OUR [01:39:36] CORE MISSION. WE CAN'T ALLOW THAT TO BE [01:39:38] DILUTED, BUT WE ALSO HAVE COMMITTED [01:39:41] THROUGH OUR NORTH STAR CENTURY AGENDA [01:39:44] WHAT I CALL THE THREE LEGGED STOOL OF [01:39:47] ENVIRONMENTAL STEWARDSHIP, COMMUNITY AND [01:39:50] ECONOMIC SUSTAINABILITY. [01:39:53] AND THAT'S WHAT PROPS US UP. AND WE'RE [01:39:56] STRENGTHENING THAT WITH THIS TYPE OF NEW [01:39:59] UNDERTAKING THAT, AS COMMISSIONER FELLEMAN [01:40:02] SO APTLY HAS REFERRED TO AS NOT TO MISS [01:40:05] GENERATIONAL OPPORTUNITY BECAUSE THIS IS [01:40:08] NOT A ONE TIME SHORT TERM THING. THIS IS [01:40:11] A LONG TERM ESTABLISHES A LONG TERM [01:40:13] RELATIONSHIP. WE STRUGGLE AT THE PORT [01:40:16] WITH OUR PUBLIC FACING MEANS OF [01:40:21] SHARING THE GREAT ENVIRONMENTAL WORK [01:40:23] THAT THE PORT UNDERTAKES AND IS [01:40:25] UNDERTAKING AND PLANS TO DO IN THE [01:40:28] FUTURE. AND THIS WILL GIVE US A MUCH [01:40:30] BIGGER WINDOW TO THE WORLD BEYOND, [01:40:33] WHEREBY TRAVELERS THROUGHOUT [01:40:37] THE STATE, NATIONALLY AND [01:40:40] INTERNATIONALLY WILL HAVE AN OPPORTUNITY **[01:40:42] TO SEE SOME EXCITING, HOPEFULLY** [01:40:44] INTERACTIVE AND CHANGING EXHIBIT TREES [01:40:47] THAT TELLS THE STORY. THAT IS A [01:40:50] STORYTELLING OPPORTUNITY FOR THE GREAT [01:40:52] THINGS THAT WE'RE DOING, WHETHER IT BE [01:40:55] DEVELOPING EEL GRASS AND KELP FARMING IN [01:40:59] SMITH COVE. TO OUR EXPLORATION OF [01:41:02] MUNICIPAL SOLID WASTE, TO OUR QUIET, [01:41:07] SOUND EFFORTS TO OCEAN [01:41:12] ACIDIFICATION ISSUES AND OUR COMMITMENTS [01:41:15] THERE. I THINK IT NEEDS TO HAVE THE [01:41:17] FOCUS, THE MARITIME FOCUS. OBVIOUSLY, [01:41:19] THIS ISN'T AN AQUARIUM, SO THE MARINE, [01:41:23] THE HEALTH AND SUSTAINABILITY IS THE [01:41:25] FOCUS, AND I HOPE THAT WE WILL [01:41:29] STICK WITH THAT AND FOCUS. AND OF [01:41:31] COURSE, EVERYTHING THAT HAPPENS ON THE [01:41:34] LAND AFFECTS THE OCEAN AS WELL. AND [01:41:36] MAYBE EVEN TELLING HOW THE WORK THROUGH [01:41:39] THE DUWAMISH RESTORATION AND CLEAN UP [01:41:42] ACTUALLY HELP SUPPORT HABITAT [01:41:44] RESTORATION, HEALTHIER SALISH SEA [01:41:47] ULTIMATELY, AND HEALTHIER PEOPLE. SO [01:41:50] THERE'S GREAT STORYTELLING OPPORTUNITIES [01:41:52] HERE. I'M EXTREMELY EXCITED ABOUT SEEING [01:41:56] THIS WORK PROCEED IN TERMS OF THE NEW [01:41:58] EXHIBIT. AND LET ME MENTION ALSO, [01:42:01] FINALLY, THEN IT WAS THE PORT THAT [01:42:03] KICKED IN THE LAST DOLLARS THAT MADE ALL [01:42:06] OF THIS POSSIBLE WHEN IT SUPPORTED THE [01:42:09] VIADUCT REPLACEMENT OPTION OF THE [01:42:11] TUNNEL. NOT EVERYBODY AGREED THAT WAS [01:42:14] THE BEST OPTION, BUT IT HAS PRODUCED [01:42:17] ENORMOUS RETURN ON RECOVERING THE [01:42:21] WATERFRONT, THE PEOPLE'S WATERFRONT AND [01:42:23] ALLOWING THINGS THIS PROJECT COULDN'T





**[01:42:25] OCCUR WITHOUT THAT REMOVAL OF THAT** [01:42:28] HORRIBLE BLIGHT ON THE CITY. [01:42:32] AND SO THE PORT HAD A MAJOR ROLE IN THAT [01:42:35] MAKING THAT POSSIBLE. AND THIS [01:42:39] IS GOING TO BE ONE OF THE MOST BEAUTIFUL [01:42:42] PLACES YOU'RE GOING TO SEE IN THE STATE [01:42:43] OF WASHINGTON. IT ALREADY IS AT PIKE [01:42:46] PLACE MARKET, BUT THE FLOW OF PEOPLE [01:42:50] DOWN THE TERRACES TO THE WATERFRONT IS [01:42:53] GOING TO BE PHENOMENAL AND REUNITES THE [01:42:56] WATERFRONT WITH THE CITY AND [01:43:01] WITH COMMUNITIES AND FIRMLY ESTABLISHES [01:43:04] THE PORT AS A GOOD NEIGHBOR AND PARTNER [01:43:08] IN THE REVITALIZATION AND FUTURE [01:43:11] OPPORTUNITIES TO TELL OUR STORY, ALONG [01:43:14] WITH THE PROGRAMMING OF THE AQUARIUM [01:43:16] AROUND OCEAN HEALTH, MARINE HEALTH AND [01:43:20] ENVIRONMENTAL STEWARDSHIP. AND I THANK [01:43:23] MY COLLEAGUES, SAM, YOU ARE PARTICULARLY [01:43:26] INSTRUMENTAL IN MAKING THIS POSSIBLE, [01:43:29] AS WELL AS CERTAINLY COMMISSIONER [01:43:31] FELLEMAN, WHO HAD AN EARLY LEAD ON THIS, [01:43:34] BUT WE JUST KEPT WORKING AT IT [01:43:36] DILIGENTLY AND PERSISTENTLY. AND [01:43:39] SOMETIMES THAT'S WHAT IT TAKES THANK [01:43:44] YOU. THANK YOU. I RECEIVED WORD [01:43:48] THAT COMMISSIONER BOWMAN HAS JOINED US [01:43:49] IF SHE HAS ANY QUESTIONS OR COMMENTS. [01:43:53] OH, THANK YOU. I APPRECIATE THAT. AND [01:43:56] THANKS FOR ALLOWING ME TO JUMP IN HERE [01:43:59] DOING DOUBLE DUTY HERE REPRESENTING THE [01:44:01] PORT AT THE GREATER SEATTLE PARTNERS [01:44:04] CONFERENCE WITH CASCADIA COMMISSIONER [01:44:06] STEINBRUECK, I GUESS I WOULD JUST ECHO [01:44:08] YOUR COMMENTS. I THINK THAT THE AQUARIUM [01:44:10] IS LITERALLY ONCE IN A GENERATION [01:44:12] OPPORTUNITY FOR US TO BE A PARTNER AND [01:44:15] INVESTING IN THE CENTRAL WATERFRONT OF [01:44:17] WHICH THE PORT OF SEATTLE OWNS A GREAT [01:44:20] MAJORITY. IT'S CONNECTION DOWN TO THE [01:44:23] WATER. AND THE OPPORTUNITY, AS YOU [01:44:25] STARTED TO SAY, TO TELL THE STORY OF THE [01:44:27] HEALTH OF THE PUGET SOUND IS JUST [01:44:30] CRITICAL. I KNOW THAT WE GET ASKED AS AN [01:44:33] AGENCY TO INVEST IN MANY, MANY THINGS, [01:44:36] AND WE'VE SPENT QUITE A BIT OF MONEY IN [01:44:39] SOUTH KING COUNTY OVER THE LAST COUPLE [01:44:40] OF YEARS AND IN OTHER INITIATIVES TO [01:44:43] INCREASE EQUITY. I THINK THAT THIS IS A [01:44:47] VERY IMPORTANT PROJECT THAT WE NEED TO [01:44:48] MAKE SURE THAT WE ADVANCE AS WELL. I [01:44:51] DON'T HONESTLY THINK THAT WE'VE DONE [01:44:52] ENOUGH OVER THE LAST COUPLE OF YEARS TO [01:44:54] REALLY HIGHLIGHT THE PORT'S ROLE IN [01:44:57] ENVIRONMENTAL REMEDIATION, PARTICULARLY [01:45:00] IN RELATION TO THE SOUND AND OUR [01:45:02] MARITIME ACTIVITIES. AND SO I THINK THIS [01:45:04] IS A GREAT OPPORTUNITY TO DO [01:45:07] A LITTLE BIT MORE TO TELL THAT STORY [01:45:10] AGAIN. OUR FACILITIES ARE ON EITHER SIDE [01:45:12] OF THE AQUARIUM, AND THIS IS JUST A [01:45:15] WONDERFUL OPPORTUNITY TO BE A PART OF A [01:45:18] REALLY UNIQUE EDUCATIONAL OPPORTUNITY



[01:45:23] THE WORLD SO FULLY SUPPORTIVE AND WANT [01:45:26] TO THANK YOU AND COMMISSIONER FELLA AND [01:45:28] IN PARTICULAR FOR YOUR LEAD ON THIS. [01:45:30] YOU'VE BEEN GREAT ADVOCATES FOR THE [01:45:32] AQUARIUM OVER THE LAST SEVERAL MONTHS, [01:45:35] AND I'M GLAD TO SEE THIS MOVING FORWARD. [01:45:37] THANK YOU. THANK YOU. AND COMMISSIONER [01:45:40] FELLEMAN, I SAW SANDY JUMP IN. [01:45:44] DID YOU HAVE SOMETHING YOU WANTED TO [01:45:45] ADD? NO, I JUST [01:45:49] WANTED TO BE AVAILABLE IF THERE WERE [01:45:51] ADDITIONAL ENVIRONMENTAL QUESTIONS, I [01:45:52] AGREE WITH IT'S A GREAT LINK BETWEEN OUR [01:45:57] ENVIRONMENTAL WORK AND OUR WATERFRONT [01:46:00] INDUSTRY. SO JUST HERE FOR QUESTIONS IF [01:46:02] NECESSARY. THANK YOU. [01:46:06] WELL, I GOT TO TELL YOU, [01:46:09] COMING HERE AS A FISHERIES BIOLOGIST TO [01:46:11] BE ABLE TO PLAY WITH THE FISHES AGAIN IS [01:46:14] REALLY A GREAT FULL CIRCLE FOR ME. [01:46:18] BUT I GOT TO TELL YOU HOW SPECIAL [01:46:21] IT MEANS TO ME TO BE ABLE TO DO THIS [01:46:23] WITH THE STEINBREUCK, TO BE ABLE TO [01:46:25] CONNECT TO THE PIPE PLACE MARKET TO THE [01:46:27] WATERFRONT AND TO DO SOMETHING THAT [01:46:29] REALLY HAS THIS LONG TERM VISION. THIS [01:46:32] IS NO SMALL FEEDS. [01:46:36] AND I ALSO APPRECIATE THE EXECUTIVE [01:46:38] REALIZING THAT IT'S NOT JUST THE [01:46:40] AQUARIUM, BUT IT'S THE WHOLE WATERFRONT [01:46:42] AND OUR ABILITY TO REALLY AND TO [01:46:45] YOUR POINT, COMMISSIONER, SIMPLY, WE [01:46:47] ALREADY DROPPED 300 MILLION. [01:46:50] THIS IS A CHEAP DATE IN COMPARISON, [01:46:52] RIGHT. THIS IS A NATURAL EXTENSION OF [01:46:55] OUR ABILITY TO REALLY EMBRACE [01:46:59] THE COMMUNITY AROUND US. AND MY INITIAL [01:47:02] THOUGHT WAS TWOFOLD. ONE IS WE GET THESE [01:47:06] UNSUSPECTING VISITORS, RIGHT? THEY'RE [01:47:08] NOT COMING IN HERE LIKE THE ODYSSEY [01:47:10] MUSEUM THAT THEY ALREADY WANT TO SEE THE [01:47:12] PORT. THEY ARE COMING IN BECAUSE THEY [01:47:14] WANT TO SEE THE FISHES, AND THEN THEY [01:47:16] SEE SOMETHING THAT THEY HAD NO [01:47:18] EXPECTATION TO RUN INTO AND THE [01:47:20] CONNECTIVITY OF THE PORT TO THE [01:47:22] ENVIRONMENT AND TO THE BLUE ECONOMY. [01:47:24] THESE ARE THINGS THAT WE CAPTURED [01:47:27] THEIR IMAGINATION, SORT OF BY ACCIDENT. [01:47:30] AND I THINK THAT IS ONE OF THE THINGS [01:47:32] THAT REALLY MAKES IT INCREDIBLY [01:47:34] STRATEGIC. THE OTHER THING, THOUGH, [01:47:36] THAT I WAS REALLY CONCERNED ABOUT HERE, [01:47:38] YOU HAVE THIS WORLD CLASS FACILITY ON [01:47:41] THE EDGE OF AN INDUSTRIAL WATERFRONT. [01:47:43] AND I WAS CONCERNED THAT THE VISITING [01:47:46] PUBLIC WOULD SEE THE BEAUTY AND THE [01:47:47] BEAST AND WITHOUT INTERPRETATION, [01:47:50] WITHOUT KNOWING HOW REALLY ATTRACTIVE [01:47:52] THAT RUST REALLY IS. THAT PATINA IS [01:47:55] SOMETHING PEOPLE HAVE TO GET TO [01:47:56] APPRECIATE. AND THAT'S THE SMELL OF

**[01:45:21] FOR STUDENTS AND PEOPLE FROM ALL OVER** 

[01:48:00] EMPLOYMENT, THAT'S THE SMELL OF A RICH [01:48:03] WORKING WATERFRONT. AND UNLESS PEOPLE [01:48:05] REALLY ARE GIVEN WHAT THAT REALLY MEANS [01:48:09] TO HAVE A MARITIME COMMUNITY, IT'S JUST [01:48:12] NOT INTRINSIC TO PEOPLE THAT ARE COMING [01:48:13] IN FROM ALL OVER THE COUNTRY. SO THIS IS [01:48:16] DOING THE PORT WORK FOR US AND FOR [01:48:20] DECADES TO COME. SO THANK YOU SO MUCH [01:48:23] FOR EVERYBODY WHO MADE THIS POSSIBLE. [01:48:24] ALSO, THE FACT THAT WE'RE ALSO GOING TO [01:48:27] BE ABLE TO WORK WITH THE AQUARIUM [01:48:29] SCIENTIFIC STAFF ON KELP RESTORATION [01:48:31] EFFORTS, WHICH WILL POTENTIALLY BE ABLE [01:48:34] TO BE BUILT INTO THE EXHIBIT TREE. THIS [01:48:36] IS REALLY A PARTNERSHIP THAT I THINK HAS [01:48:38] BEEN LONG OVERDUE. AND WITH THE [01:48:41] TRANSFORMATION OF THE WATERFRONT IS THE [01:48:43] TRANSFORMATION OF THIS RELATIONSHIP. SO [01:48:45] THANK YOU FOR ALL YOUR HELP IN MAKING [01:48:46] THIS GOOD. AND I GUESS WE CAN NOW CALL [01:48:50] THE VOTE UNLESS THERE'S ANY FURTHER [01:48:51] QUESTIONS OF SANDY OR ANYTHING ELSE. [01:48:56] I THINK WE'VE WAXED ELOQUENTLY ENOUGH. [01:48:59] CLERK PAINE, PLEASE CALL THE ROLL FOR THE [01:49:02] VOTE. THANK YOU, [01:49:03] COMMISSIONER BOWMAN. AYE. [01:49:06] THANK YOU. [01:49:07] COMMISSIONER CALKINS. AYE. THANK YOU. [01:49:11] COMMISSIONER CHO. AYE. THANK YOU. [01:49:15] COMMISSIONER STEINBREUCK. [01:49:17] KELP IS THE FUTURE? YES. [01:49:20] THANK YOU, COMMISSIONER FELLEMAN. [01:49:23] AYE. THANK YOU. [01:49:26] YOU HAVE FIVE, YESES, ZERO NOS, [01:49:28] THANK YOU. THE MOTION [01:49:29] PASSES WITH THE LIGHT. ALL RIGHT. THANK [01:49:32] YOU SO MUCH. CAN YOU PLEASE READ ITEM [01:49:35] TEN D INTO THE RECORD? NEXT IS ITEM [01:49:39] TEN E RESOLUTION NUMBER 3793, [01:49:42] A RESOLUTION ADOPTING THE FINAL BUDGET [01:49:45] OF THE PORT OF SEATTLE FOR THE YEAR [01:49:47] 2022, MAKING DETERMINING AND DECIDING [01:49:50] THE AMOUNT OF TAXES TO BE LEVIED UPON [01:49:52] THE CURRENT ASSESSMENT ROLE, PROVIDING [01:49:55] PAYMENT OF BOND REDEMPTIONS AND [01:49:57] INTEREST, COST OF FUTURE CAPITAL [01:49:59] IMPROVEMENTS AND ACQUISITIONS, AND FOR [01:50:02] SUCH GENERAL PURPOSE ALLOWED BY LAW [01:50:04] WHICH THE PORT DEEMS NECESSARY IN [01:50:06] DIRECTING THE KING COUNTY COUNCIL AS TO [01:50:08] THE SPECIFIC SUMS TO BE LEVIED ON ALL OF [01:50:12] THE ASSESSED PROPERTIES OF THE PORT OF [01:50:13] SEATTLE DISTRICT IN THE YEAR 2022. [01:50:19] FOR YOU, TODAY IS THE FINAL ADOPTION OF [01:50:21] THE PORT'S 2022 BUDGET. WE DISCUSSED [01:50:24] THIS IN DETAIL LAST WEEK, SO I WILL KEEP [01:50:26] MY REMARKS BRIEF BEFORE TURNING THE [01:50:28] PRESENTATION OVER TO CHIEF FINANCIAL [01:50:30] OFFICER AT DAN THOMAS, WE CAN ALL BE [01:50:32] PROUD OF THE COLLABORATION BETWEEN THE [01:50:34] COMMISSION AND THE PORT OF SEATTLE STAFF [01:50:35] AND DEVELOPING OUR SPENDING PLAN FOR [01:50:37] NEXT YEAR, AS WELL AS THE ENGAGEMENT OF



[01:50:39] THE PUBLIC, WE'VE SET A HIGH STANDARD

[01:50:42] FOR TRANSPARENCY AND FINANCIAL [01:50:43] STEWARDSHIP AS WE SUPPORT STABLE AND [01:50:46] EQUITABLE REGIONAL ECONOMIC RECOVERY, [01:50:49] ESPECIALLY IN LIGHT OF THE UNCERTAINTY [01:50:51] THAT WE STILL FACE. AS I NOTED LAST [01:50:53] WEEK, WE EXPECT CONTINUED RECOVERY OVER [01:50:56] KEY LINES OF BUSINESS. AIR TRAVEL HAS [01:50:58] REBOUNDED SIGNIFICANTLY, WHICH IS A [01:51:00] STRONG INDICATOR OF ECONOMIC HEALTH AND [01:51:02] THE CRUISE INDUSTRY IS DEMONSTRATED. IT [01:51:04] CAN PROVIDE AN EXCELLENT TRAVEL [01:51:05] EXPERIENCE WHILE PROTECTING THE HEALTH [01:51:07] OF PASSENGERS, WORKERS IN THE COMMUNITY [01:51:09] AND THE CREWS. WE EXPECT STRONG REVENUES [01:51:12] FROM THE NORTHWEST SEAPORT ALLIANCE IN [01:51:14] THE COMING YEAR AS TERMINAL FIVE STAR [01:51:16] OPERATIONS AND ADDS BATTERY NEEDED [01:51:19] CAPACITY TO OUR GATEWAY TO MEET GROWING [01:51:22] DEMAND. WE ARE STEPPING UP OUR CRITICAL [01:51:24] CAPITAL IMPROVEMENTS IN AVIATION, [01:51:26] MARINE ECONOMIC DEVELOPMENT, AND CENTRAL [01:51:28] SERVICES DIVISIONS OVER THE NEXT FEW [01:51:31] MONTHS. IN THE COMING YEARS, WE WILL BE [01:51:33] INVESTING A RECORD FOR 4 BILLION IN [01:51:37] MAJOR NEW CAPITAL PROJECTS THAT WILL [01:51:39] POSITION THE REGION FOR SUSTAINABLE AND [01:51:41] EQUITABLE ECONOMIC VITALITY WELL INTO [01:51:43] THE FUTURE. I MENTIONED THE RENOVATION [01:51:45] OF TERMINAL FIVE A MOMENT AGO AND WILL [01:51:48] SOON OPEN THE INTERNATIONAL ARRIVALS [01:51:50] FACILITY AT SEATTLE TACOMA INTERNATIONAL [01:51:53] AIRPORT AS WELL. THIS BUDGET ALSO **[01:51:55] REFLECTS MY COMMITMENT TO INVEST IN OUR** [01:51:58] HUMAN CAPITAL NEXT YEAR. MORE RESOURCES [01:52:00] ARE NEEDED SO WE CAN MOVE FORWARD ON A [01:52:03] BACKLOG OF WORK THAT WAS DEFERRED DUE TO [01:52:06] THE UNCERTAINTY OVER THE LAST TWO YEARS [01:52:07] AND SO THAT WE CAN SUCCESSFULLY EXECUTE [01:52:09] FUTURE PROJECTS AND PROGRAMS. BECAUSE OF [01:52:13] THE COVID CONSTRAINTS AND UNCERTAINTY, [01:52:15] WE WERE FORCED TO FREEZE PAY INCREASES [01:52:17] FOR OUR EMPLOYEES OVER THE PAST YEAR. [01:52:19] FOR THOSE NONREPRESENTED, [01:52:22] THE 2022 BUDGET CALLS FOR BASELINE PAY [01:52:25] INCREASES AVERAGING 6% FOR NON [01:52:27] REPRESENTATIVE WORKERS WITH PAY [01:52:29] NEGOTIATED FOR REPRESENTATIVE WORKERS [01:52:31] BASED ON THEIR CONTRACT. SINCE WE BEGAN [01:52:34] THE BUDGET DEVELOPMENT, HOWEVER, WE HAVE [01:52:36] SEEN REPORTS OF SIGNIFICANT INFLATION, [01:52:38] AND WE WILL TAKE THIS INTO ACCOUNT WHEN [01:52:40] PREPARING PAPER PERFORMANCE GUIDELINES [01:52:43] IN THE COMING YEAR BASED ON THE CURRENT [01:52:46] INFLATION TRENDS OR FOR THE COMING YEAR [01:52:49] BASED ON CURRENT INFLATION TRENDS AND [01:52:50] OTHER FACTORS. I EXPECT THAT THE AVERAGE [01:52:52] PAY FOR PERFORMANCE INCREASES MAY BE [01:52:55] HIGHER THAN 6%. I ALSO WANT TO MENTION [01:52:59] THAT OUR PRESENTATION WILL INCLUDE FINAL [01:53:00] ADJUSTMENTS SINCE OUR LAST BRIEFING AND [01:53:03] DAN WILL GO OVER THOSE DURING THE [01:53:04] PRESENTATION. WITH THAT, I RECOMMEND



[01:53:07] YOUR ADOPTION OF OUR BUDGET FOR 2022 AND [01:53:10] PRESENTING TODAY OUR CHIEF FINANCIAL [01:53:12] OFFICER, DAN THOMAS AND DIRECTOR OF [01:53:14] CORPORATE BUDGET MICHAEL TOM, DAN, [01:53:17] THANK YOU, STEVE, AND GOOD AFTERNOON, [01:53:19] COMMISSIONERS. STEVE PROVIDED A GREAT [01:53:21] OVERVIEW OF THE BUDGET AND GIVEN THAT WE [01:53:24] PROVIDED NINE PUBLIC BRIEFINGS [01:53:26] THROUGHOUT THE COURSE OF THE YEAR, AND [01:53:29] ACTUALLY THERE HAVE BEEN NO CHANGES [01:53:30] SINCE THE FULL BRIEFING WE PROVIDED YOU [01:53:33] LAST WEEK. SO WE'RE NOT PLANNING TO GO [01:53:35] THROUGH THE SLIDES BUT WOULD REQUEST [01:53:38] ADOPTION OF RESOLUTION NUMBER 37 93, [01:53:40] AND WE'D BE HAPPY TO ANSWER ANY [01:53:43] QUESTIONS. THAT WAS THE MOST [01:53:46] SUCCINCT PRESENTATION YOU'VE MADE SO [01:53:48] FAR. DAN, THANK YOU SO MUCH FOR THE [01:53:50] SUMMARY. AND, STEVE, WE ARE VERY MUCH, [01:53:53] WELL, BRIEFED ON THIS THROUGHOUT THE [01:53:55] TIME. AND, MICHAEL, THANK YOU FOR ALL [01:53:58] YOUR WORK ON MAKING THAT BUDGET AND [01:54:00] BRIEF A READABLE DOCUMENT FOR PEOPLE TO [01:54:02] DIGEST WHAT IS A RATHER DENSE AMOUNT [01:54:06] OF WORK THAT YOU GUYS HAVE DONE A [01:54:07] TREMENDOUS JOB OF. SO WITH THAT. [01:54:11] COULD WE HAVE A MOTION FOR ADOPTION? [01:54:18] THE MOTION HAS BEEN ADOPTED. AND [01:54:20] SECONDED, ARE THERE ANY QUESTIONS LEFT [01:54:23] FOR OUR ESTEEMED STAFF [01:54:28] BY SHOW OF HANDS, OR WOULD YOU LIKE TO [01:54:31] GO AROUND THE ROOM? THERE WE ARE. [01:54:33] COMMISSIONER CALKINS, IS THAT A HAND I [01:54:35] SAW IT IS AND FORGIVE MY MOOD [01:54:38] LIGHTING HERE. IT'S THE DRAPES IN MY [01:54:40] OFFICE CREATING THE [01:54:44] NOIR LOOK THAT I'VE GOT TODAY. BUT I [01:54:47] JUST WANT TO MENTION ONE LITTLE ITEM [01:54:48] THAT IS VERY IMPORTANT TO ME THAT'S [01:54:50] BURIED IN THE BUDGET AND TO SAY THANK [01:54:52] YOU TO STEVE AND OTHERS FOR FINDING A [01:54:54] WAY TO INCLUDE IT. BUT IT'S SOME FUNDING [01:54:56] FOR A STUDY THAT WILL HELP US TO EXAMINE [01:54:59] THE ROLE THAT THE PORT OF SEATTLE MIGHT [01:55:01] PLAY IN THE NASCENT OFFSHORE WIND [01:55:04] INDUSTRY HERE ON THE WEST COAST. IT'S MY [01:55:08] BELIEF THAT THERE'S POTENTIAL FOR THE [01:55:10] PORT OF SEATTLE AND THE PORT OF TACOMA [01:55:12] THROUGH THE SEAPORT ALLIANCE AND THROUGH [01:55:13] OUR OWN LICENSED PROPERTIES TO BE A [01:55:16] CRITICAL SUPPLY CHAIN LINK FOR THIS [01:55:18] REALLY INTERESTING ELEMENT OF [01:55:22] THE GREEN ECONOMY THAT WOULD PROVIDE [01:55:25] EXTRAORDINARY JOB OPPORTUNITIES FOR [01:55:28] TRADES WORKERS AND OTHERS. AND SO I'M [01:55:32] GRATEFUL FOR THE OPPORTUNITY TO GET [01:55:36] A BETTER UNDERSTANDING OF WHAT ROLE WE [01:55:37] CAN PLAY FOR, [01:55:40] HOPEFULLY NOT TOO EXPENSIVE A [01:55:43] CONTRIBUTION IN THE OUTSET HERE. AND THE [01:55:46] FOLKS OVER AT MARITIME BLUE WHO ARE [01:55:48] HELPING TO FACILITATE THAT WORK. SO [01:55:49] THANK YOU.



The Port of Seattle Commission.

[01:55:53] DO WE HAVE ANY OTHER COMMENTS? I DO HAVE [01:55:55] A TITLE FOR YOUR OPED. IT'S THE NASCENT [01:55:58] NACELLS. SO HOW [01:56:01] DO YOU PRONOUNCE IT? NASELLES NOTED. [01:56:06] I'M NOT SURE I'M GOING TO USE THAT, [01:56:07] FRED, BUT I WILL MAKE NOTE OF IT. YOU [01:56:10] USE THE WORD NAIVE A LOT. SO ANYWAY, I [01:56:12] JUST THOUGHT THAT SOUNDED ALLITERATIVE. [01:56:14] COMMISSIONER STEINBRUECK, JUST A FEW **[01:56:17] COMMENTS ON HAVING BEEN THROUGH MANY** [01:56:24] BUDGET PROCESSES OVER THE YEARS PUBLIC [01:56:28] GOVERNMENTAL BUDGET PROCESSES. I FIND [01:56:32] THAT WE CONTINUE TO IMPROVE ON THE ART [01:56:34] AND SCIENCE OF BUDGETING IN A WAY THAT I [01:56:37] THINK I APPRECIATE HAS BECOME MORE OPEN [01:56:39] AND TRANSPARENT. AND THAT'S THANKS TO [01:56:42] THE LEADERSHIP OF DIRECTOR METRUCK AND TO [01:56:46] OUR BUDGET AND FINANCE STAFF, [01:56:49] AND THEY'RE OPEN HONEST PRESENTATIONS [01:56:53] OF THE PROPOSED PIECES [01:56:57] AND COMPONENTS TO THE BUDGET. IT'S NOT [01:56:59] EASY TO SYNTHESIZE AND DISTILL DOWN IN A [01:57:01] WAY THAT'S DIGESTIBLE, AS THEY SAY, [01:57:05] ALL THAT WE DO. AND ALSO, I THINK IT [01:57:08] HELPS INFORM THE PUBLIC AS TO WHAT WE DO [01:57:11] THROUGH AND HOW THE BUDGET SUPPORTS WHAT [01:57:13] WE DO. SO I ALSO WANT TO THANK [01:57:17] COMMISSIONER FELLEMAN FOR ENSURING THAT [01:57:19] THERE'S AMPLE OPPORTUNITY FOR PUBLIC [01:57:22] REVIEW AND COMMENT AND TRANSPARENCY IN [01:57:25] THE MEETINGS AS WELL, AND THE BUDGET [01:57:27] HEARINGS THAT WE'VE HAD ALL GOOD, AND [01:57:30] IT'S SURPRISINGLY, HAS BEEN NOT HUGELY **[01:57:33] CONTENTIOUS, AS IT OFTEN IS IN OTHER** [01:57:36] BRANCHES AND OTHER GOVERNMENTS THAT HAVE [01:57:39] MULTIPLE BRANCHES. WE HAVE THE ADVANTAGE [01:57:42] OF BEING IN ALIGNMENT, FOR THE MOST PART [01:57:45] AROUND OUR KEY GOALS AND PRINCIPLES AND [01:57:48] PURPOSES. SO WE MIGHT HAVE SOMEWHAT [01:57:53] DIFFERING PRIORITIES IN TERMS OF [01:57:55] WHATEVER DISCRETIONARY FUNDING IS [01:57:57] AVAILABLE, AND WE'VE HELD THE LINE. [01:57:59] WE'VE BEEN PRUDENT, PARTICULARLY LAST [01:58:03] YEAR. AGAIN, THANKS TO DIRECTOR METRICS [01:58:05] LEADERSHIP AND HOLDING THE LINE ON [01:58:10] COST CONTROL ON RETAINING [01:58:15] OUR IMPORTANT AND VALUABLE STAFF, [01:58:18] EMPLOYMENT, EMPLOYEES AND NOT LETTING [01:58:22] PEOPLE GO WHILE BALANCING A BUDGET [01:58:25] THAT WAS NOT EASY DURING ONE OF THE [01:58:27] WORST FINANCIAL CATASTROPHES AS WELL AS [01:58:30] HEALTH, OBVIOUSLY THAT THE PORT HAS [01:58:33] EXPERIENCED IN DECADES, AND I [01:58:36] THINK WE'RE STILL ON THE PATH OF [01:58:38] RECOVERY AND STILL APPLYING THOSE [01:58:41] PRINCIPLES OF PRUDENCE AND SOMEWHAT [01:58:47] THIS IS AN ELEMENT OF AUSTERITY TO THIS. [01:58:51] WHAT I THINK THE PUBLIC GETS THE BIGGEST [01:58:53] BANG FOR IS WHAT THEY DON'T PAY TAXES [01:58:56] FOR, NOTING ONCE AGAIN [01:59:00] THAT 5% OR LESS OF OUR OPERATING [01:59:04] BUDGET IS TAX SUPPORTED. JUST REMARKABLE [01:59:07] FOR WHAT THE PORT DELIVERS ON IN TERMS



[01:59:10] OF ECONOMIC DEVELOPMENT, JOBS AND [01:59:14] SHARED PROSPERITY, I MIGHT ADD, WHICH [01:59:17] HAS BEEN AN IMPORTANT AND MUCH NEEDED [01:59:20] GREATER EMPHASIS IS TO ENSURE THAT THE [01:59:23] OPPORTUNITIES FOR WHETHER IT BE [01:59:27] JOB TRAINING, PLACEMENT, CAREER [01:59:29] ADVANCEMENT ARE EQUALLY AND FAIRLY [01:59:31] SHARED THROUGHOUT OUR DIVERSE [01:59:33] COMMUNITIES. I JUST WANT [01:59:36] TO SAY THANKS TO ALL INVOLVED HERE. I'M [01:59:39] PREPARED TO WHOLEHEARTEDLY SUPPORT AND [01:59:42] VOTE TO APPROVE THE BUDGET AT THIS [01:59:44] POINT, AND WE CAN ALL HAVE A HAPPY [01:59:46] THANKSGIVING. [01:59:52] [inaudible 01:59:53] . [01:59:57] THE BUDGET IS LEAVING ME SPEECHLESS. [02:00:01] CLERK PAINE, COULD YOU SEE IF THERE'S [02:00:03] ANYBODY ELSE ON THE COMMISSION THAT [02:00:05] WOULD LIKE TO MAKE A STATEMENT. [02:00:08] I'M SORRY. THERE YOU GO. THANK YOU SO [02:00:12] MUCH. I KNOW I SAID THIS IN THE FIRST [02:00:15] READING, BUT I'LL REITERATE IN THE [02:00:17] SECOND READING THAT OBVIOUSLY, I THINK [02:00:20] THIS BUDGET CYCLE HAS BEEN DIFFERENT [02:00:22] FROM THE YEARS PAST, PRIMARILY BECAUSE [02:00:25] WE HAD A LOT OF COMMUNITY INPUT. MY [02:00:28] COLLEAGUES AND I WENT ON A LISTENING [02:00:29] TOUR WITH OVER 100 PARTICIPANTS OVER A [02:00:33] DOZEN GROUPS BASED ON SECTORS, [02:00:36] COMMUNITY BASED ORGANIZATION, VARIOUS [02:00:38] STAKEHOLDERS. AND I THINK THIS BUDGET [02:00:41] REALLY REFLECTS THE CONVERSATIONS WE HAD [02:00:44] WITH THOSE STAKEHOLDERS IN THE SENSE [02:00:45] THAT OUR GOAL WAS TO PUT TOGETHER A [02:00:48] BUDGET THAT WOULD REALLY LOOK TOWARDS A [02:00:50] POST CODE OF RECOVERY, ONE THAT WAS [02:00:52] EQUITABLE AND ONE THAT ADDRESSES THE [02:00:54] CONCERNS OF THE COMMUNITY. AND SO WHEN [02:00:57] IT COMES TO THINGS LIKE WORKFORCE [02:00:58] DEVELOPMENT, CAPITAL PROJECTS AND THE [02:01:01] LIKE, WE REALLY DID TAKE DIRECTION FROM [02:01:04] THE COMMUNITY ON WHERE OUR PRIORITIES [02:01:06] SHOULD BE. AND SO I REALLY WANT TO THANK [02:01:08] MY COLLEAGUES ON THAT. I DID WANT TO [02:01:11] CALL OUT REAL QUICKLY. ONE THING THAT I [02:01:14] DID SLIP IN THERE, AND THAT IS FUNDING [02:01:17] FOR OUR HUMAN TRAFFICKING INITIATIVE AT [02:01:19] THE PORT OF SEATTLE. THERE WILL BE [02:01:21] FUNDING APPROXIMATELY \$300,000 FOR THE [02:01:23] NEXT FEW YEARS TO TAKE OUR HUMAN [02:01:24] TRAFFICKING INITIATIVE TO THE NEXT [02:01:27] LEVEL. AND I APPRECIATE THE SUPPORT OF [02:01:28] MY COLLEAGUES ON THIS. WE, I THINK, [02:01:31] LEAD THE COUNTRY IN TACKLING HUMAN [02:01:33] TRAFFICKING, BUT I THINK THERE'S A LOT [02:01:34] MORE THAT WE CAN DO. AND WE HAVE A [02:01:36] ROBUST PLAN. AND I KNOW THAT IT HAS NOW [02:01:38] BEEN DESIGNATED TO BE UNDER THE AVIATION [02:01:43] DIRECTOR OF AVIATION. I'M SORRY, [02:01:45] MANAGING DIRECTOR, HOSPITAL OVER AT THE [02:01:48] AIRPORT. SO I'M REALLY EXCITED TO SEE [02:01:51] THE NEXT ITERATION OF THE PORT HUMAN [02:01:52] TRAFFICKING EFFORT. SO THANK YOU,



[02:01:54] STEVE, AND THANK YOU TO THE LEADERSHIP [02:01:57] AT THE AIRPORT FOR TAKING THIS ON. [02:02:02] THANK YOU. AND I WANT TO ASK IF [02:02:03] COMMISSIONER BOWMAN HAS ANY QUESTIONS. [02:02:05] SHE'S UNABLE TO RAISE HER HAND ON THE [02:02:06] PHONE. OH, THANK YOU FOR CALLING ON ME. [02:02:10] I DON'T HAVE ANY QUESTIONS. NO, I'M [02:02:13] GOOD. THANK YOU VERY MUCH. THANK YOU. [02:02:22] IT'S LEFT TO ME. I JUST REALLY THINK ALL [02:02:25] WE HAVE TO DO IS SAY THANK YOU ONCE [02:02:27] AGAIN. AND THE REALITY IS YOU [02:02:31] CAN BE AUSTERE BUDGETER [02:02:35] DURING HARD TIMES, BUT TO DO THAT AND [02:02:38] PRESERVE THE CORE VALUES OF THE [02:02:39] ORGANIZATION AT THE SAME TIME, THAT'S [02:02:42] WHAT SEPARATES GOOD FROM GREAT. [02:02:45] AND THAT'S WHAT MEANS HAVING A PUBLIC [02:02:48] SERVANT AS YOUR EXECUTIVE AND NOT JUST A [02:02:51] CORPORATE FOCUS. BOTTOM LINE GUY. [02:02:54] AND I THINK THAT THREAD GOES RIGHT [02:02:56] THROUGH THE WHOLE ORGANIZATION, AND [02:02:58] WE'RE DEEPLY APPRECIATIVE OF KEEPING OUR [02:03:00] EYE ON OUR VALUES AS WELL AS [02:03:04] OUR BOTTOM LINE. SO THANK YOU SO MUCH [02:03:06] AGAIN. AND IT'S MY PLEASURE TO ASK THE [02:03:10] CLERK TO CALL THE ROLL FOR THE VOTE ON [02:03:13] RESOLUTION NUMBER 37 93, THE ADOPTION OF [02:03:17] THE FINAL BUDGET OF THE PORT OF SEATTLE [02:03:18] FOR THE YEAR 2022. THANK YOU, [02:03:22] MR. BOWMAN. AYE. [02:03:26] THANK YOU. COMMISSIONER CALKINS AYE. [02:03:29] COMMISSIONER CHO. AYE. [02:03:33] COMMISSIONERS STEINBREUCK. YES. 102:03:361 AND COMMISSIONER FELLEMAN AYE. THERE ARE [02:03:40] FIVE YESES AND ZERO NOS TO THE SITE OF [02:03:43] WELL, THE MOTION PASSES UNANIMOUSLY. [02:03:46] THANK YOU AGAIN, SO MUCH. WE HAVE ONE [02:03:49] MORE ACTION ITEM LEFT ON THE AGENDA [02:03:50] BEFORE OUR PRESENTATION TODAY. CLERK [02:03:53] PAINE, WOULD YOU PLEASE READ IN ITEM TEN [02:03:55] F ITEM TEN F RESOLUTION NUMBER 3794, [02:04:00] A RESOLUTION SPECIFYING THE DOLLAR AND [02:04:03] PERCENTAGE CHANGE IN THE REGULAR [02:04:04] PROPERTY LEVY FROM THE PREVIOUS YEAR PER [02:04:08] RCW 84 55 120, [02:04:11] PROVIDING FOR 3% INCREASE OF THE LEVY [02:04:14] FROM \$78,676,\$344 TO [02:04:19] \$81,036,634. [02:04:26] COMMISSIONERS, AS WE DISCUSSED LAST [02:04:28] WEEK, I'M PROPOSING A 3% INCREASE IN THE [02:04:31] TAX LEVY FOR NEXT YEAR, WHICH WILL HELP [02:04:33] US KEEP PACE WITH INFLATION. THAT'S [02:04:35] DRIVING UP COSTS, INCLUDING CONSTRUCTION [02:04:37] COST. EVEN WITH THIS INCREASE, THE TAX [02:04:40] BILL FOR THE AVERAGE HOMEOWNER WILL STAY [02:04:41] FLAT NEXT YEAR AT \$72 FOR THE AVERAGE [02:04:44] HALL OR THE MEDIAN HALL. THAT IS A VERY [02:04:47] GOOD RETURN FOR ECONOMIC BENEFITS THAT [02:04:50] THE PORT GENERATES FOR THE COMMUNITY. [02:04:52] CHIEF FINANCIAL DAN THOMAS IS AVAILABLE [02:04:54] TO ANSWER ANY QUESTIONS. THANK YOU, [02:05:02] DAN. DO YOU HAVE ANYTHING YOU'D LIKE TO [02:05:03] SAY BEFORE WE WHITTLE YOU QUESTIONS



[02:05:06] WE'VE ALREADY ASKED? NO. I HAVE NO [02:05:08] FURTHER COMMENTS. I THINK STEVE COVERED [02:05:10] IT. WELL. VERY GOOD. SO, [02:05:13] CLARK, PAYNE, WOULD YOU PLEASE CALL THE [02:05:15] ROLL FOR QUESTIONS? YES, COMMISSIONER [02:05:18] BOWMAN, I DON'T HAVE [02:05:22] ANY QUESTIONS, ALTHOUGH I'M GOING TO [02:05:24] MAKE A COMMENT IF I MIGHT. I FEEL IT'S [02:05:27] MY ANNUAL COMMENT ABOUT THE TAX LEVY AND [02:05:31] | JUST WANTED TO, I GUESS, JUST ASK THE [02:05:34] STAFF MOVING FORWARD, [02:05:37] PARTICULARLY. YOU SEE THIS THE EXECUTIVE [02:05:39] DIRECTOR TO PLEASE CONSIDER IN [02:05:43] FUTURE YEARS NOT HAVING THE INCREASES [02:05:46] THAT WE'VE HAD. WE AGREED FIVE YEARS AGO [02:05:49] TO GIVE YOU THE LATITUDE TO DO A 3% [02:05:52] INCREASE FOR FIVE YEARS AND COMPOUNDED [02:05:56] THAT'S QUITE A BIT FOR THE TAXPAYERS OF [02:05:59] KING COUNTY. I DON'T NEED MY COLLEAGUES [02:06:01] TO KEEP HEAR, SAY THE SAME ARGUMENTS [02:06:03] THAT WE HAVE EVERY YEAR ABOUT. OH, IT'S [02:06:04] NOT MUCH MONEY AND IT'S A GREAT [02:06:05] INVESTMENT. BOTH OF THOSE ARE TRUE. I [02:06:08] WANT TO ACKNOWLEDGE THAT IT'S A VERY LOW [02:06:10] AMOUNT FOR A PERSONAL HOUSEHOLD AND IT [02:06:13] IS A GREAT INVESTMENT OF THE PUBLIC'S [02:06:15] MONEY. I DON'T ARGUE WITH EITHER OF [02:06:16] THOSE THINGS. I WILL SAY, HOWEVER, AS A [02:06:20] WORKING CLASS PERSON AND A HOMEOWNER IN [02:06:23] KING COUNTY, AND NOT ALL OF MY [02:06:25] COLLEAGUES ARE IN THE SAME POSITION. I [02:06:28] THINK IT'S REALLY IMPORTANT TO [02:06:29] ACKNOWLEDGE THE STRAIN THAT REGULAR **102:06:321 PEOPLE ARE HAVING MAKING THEIR ENDS MEET** [02:06:36] WITH THE PROPERTY INCREASES THAT WE'RE [02:06:38] SEEING THROUGHOUT KING COUNTY THIS YEAR [02:06:41] IN PARTICULAR. AND SO I WOULD JUST ASK [02:06:44] THE STAFF TO BE JUDICIOUS AS WE HAVE [02:06:47] BEEN WHEN I STARTED ON THE COMMISSION [02:06:49] EIGHT YEARS AGO, WE MADE INVESTMENTS. [02:06:52] THERE ARE CERTAINLY THINGS THAT NEEDED [02:06:53] TO BE BROUGHT UP TO SPEED, AND I VERY [02:06:56] MUCH APPRECIATE THE STAFF WORK OVER THE [02:06:58] YEARS, PARTICULARLY ON THE MARITIME [02:07:00] SIDE, ON THE CAPITAL SIDE OF THINGS, [02:07:02] YOU ALL HAVE DONE A PHENOMENAL JOB OF [02:07:05] PRIORITIZING THE PROJECTS THAT WERE [02:07:08] NEEDED FOR INVESTMENT. I WILL SAY, [02:07:11] HOWEVER, THE GROWTH AND EXTRA PROGRAMS [02:07:14] THAT HAVE COME FORWARD THAT [02:07:17] ARE NOW FUNDED THROUGH THE TAX LIVY IS [02:07:19] DRAMATICALLY DIFFERENT THAN WHAT IT WAS [02:07:22] EIGHT TO TEN YEARS AGO. AND SO AGAIN, [02:07:25] I WON'T BE HERE TO BE A HAWK ABOUT IT. [02:07:28] I'LL BE ON THE OTHER SIDE, AND I WILL [02:07:30] CONTINUE TO BE A HAWK ON BEHALF OF THE [02:07:32] WORKING CLASS PUBLIC, AND JUST ASKING [02:07:34] OUR STAFF TO CONTINUE TO BE AGAINST [02:07:36] JUDICIOUS ABOUT FUTURE INCREASES IN THE [02:07:39] TAX LEVY, IT DOES ACTUALLY MATTER. IT [02:07:42] REALLY DOES MATTER TO THE BOTTOM LINE [02:07:44] FOR HOMEOWNERS. THE INCREASES ARE [02:07:48] PHENOMENAL THIS YEAR, AND IT'S EATING



[02:07:50] AWAY AT THE BUYING POWER OF REGULAR [02:07:53] RESIDENTS IN OUR REGION. SO AGAIN, NOT [02:07:56] NECESSARILY OPPOSING THIS. I AGREED TO [02:07:58] IT SEVERAL YEARS AGO. STEVE, I [02:08:00] APPRECIATE ALL THE WORK THAT YOU HAVE [02:08:02] DONE IN BRINGING THIS FORWARD. I DO [02:08:05] THINK THAT THERE HAVE BEEN DRAMATIC [02:08:07] CHANGES IN WHAT WE AGREED FIVE YEARS AGO [02:08:11] AS WHAT THE INVESTMENT WOULD BE. WE ARE [02:08:14] NOT MAKING THE SAME INVESTMENTS AS WERE [02:08:16] FIRST PROPOSED BACK THEN. ONE SUCH [02:08:19] INVESTMENT WAS PUTTING THE TERMINAL 46 [02:08:23] CRUISE TERMINAL ON PAUSE. THAT IS NOT [02:08:26] MOVING FORWARD. AND SO I THINK FOR THE [02:08:29] PUBLIC TO HAVE A BETTER UNDERSTANDING OF [02:08:30] THOSE PROJECTS THAT WE'RE NOT MOVING [02:08:33] FORWARD AND HOW THAT MONEY IS BEING [02:08:34] REINVESTED IN OTHER AREAS IS IMPORTANT [02:08:37] WORK TO DO. JUST BECAUSE WE DON'T HAVE [02:08:41] A LOT OF FOLKS COME TO COMMISSION [02:08:42] MEETINGS AND TESTIFY ABOUT THE BUDGET. [02:08:45] I HOPE THAT IT'S NOT TAKEN AS WE DON'T [02:08:48] CONCLUDE FROM THAT, THAT PEOPLE DON'T [02:08:51] CARE OR ARE AMBIVALENT TO [02:08:54] THE IMPACT ON THEIR DAILY LIFE. SO WITH [02:08:57] THAT, THANK YOU FOR ALLOWING ME THE [02:08:59] OPPORTUNITY TO MAKE SOME FINAL COMMENTS [02:09:02] ABOUT THE PROPERTY TAX LEVY. I FEEL LIKE [02:09:04] I SAY THE SAME STORY EVERY YEAR, BUT I [02:09:06] REALLY APPRECIATE THE FACT THAT THE [02:09:08] STAFF, I HOPE, WILL CONTINUE TO REALLY [02:09:12] THINK TWICE BEFORE THESE ANNUAL [02:09:14] INCREASES YEAR AFTER YEAR. LET'S NOT BE **[02:09:17] A GOVERNMENT LIKE EVERY OTHER GOVERNMENT** [02:09:20] THAT HAS MADE THE PARTS OF SEATTLE [02:09:21] UNIQUE OVER THE YEARS IS THAT WE CAN [02:09:24] TAKE A MORE JUDICIOUS APPROACH TO [02:09:28] OUR BUDGETING, WHICH IS WHAT ACTUALLY [02:09:29] GOT US THROUGH THE FINANCIAL CRISIS, [02:09:31] BUT JUST HAVING A SURPLUS AND TAKING [02:09:35] A 3% INCREASE JUST BECAUSE WE CAN. I [02:09:38] HOPE THAT THAT WILL BE RECONSIDERED IN [02:09:40] FUTURE YEARS. THANK YOU, [02:09:46] MR. PRESIDENT, IF YOU JUST LET ME SAY A [02:09:49] COUPLE OF MONTHS. THANK YOU, [02:09:50] COMMISSIONER BOWMAN, AND THANK YOU FOR [02:09:52] ALWAYS APPRECIATE YOUR COMMENTS ON THIS, [02:09:56] ESPECIALLY FOR THE LONG RANGE VIEW AS [02:09:58] WELL. AND JUST TO LET YOU KNOW WE'LL [02:10:00] CONTINUE TO DO THAT, WE'LL CONTINUE [02:10:03] TO ANALYZE AND IT'S NEVER MAKING AN [02:10:06] ASSUMPTION. BUT I HEAR YOU ABOUT THAT, [02:10:07] AND WE UNDERSTAND THAT THIS IS ONE OF [02:10:11] THE PRECIOUS THINGS IS THE PRECIOUS [02:10:15] FUNDS THAT WE COME FROM THE TAX LIBERTY. [02:10:17] WE HAVE TO BE VERY JUDICIOUS IN THEIR [02:10:20] APPLICATION AND HOW WE DO THAT IN THE [02:10:22] TAX LIBERTY AS WELL IN THE DEVELOPMENT [02:10:24] OF THAT. BUT I JUST WANTED TO [02:10:25] ACKNOWLEDGE YOUR COMMENTS, BUT ALSO YOUR [02:10:29] LEADERSHIP ON THESE ISSUES AS WELL. [02:10:30] THANK YOU. THANKS, STEVE. [02:10:36] THANK YOU. COMMISSIONER CALKINS. YEAH.



[02:10:39] THANKS, I'M CERTAINLY GOING TO VOTE IN [02:10:42] SUPPORT OF THIS. I DO THINK IT'S [02:10:43] IMPORTANT, BASED ON THE [02:10:47] NEED FOR THE PORT TO MAINTAIN PURCHASING [02:10:50] POWER TO ADDRESS THE ELEMENTS [02:10:54] OF OUR BUDGET THAT ARE LEVY FUNDED [02:10:56] THINGS LIKE ENVIRONMENTAL REMEDIATION [02:10:58] AND BOND PAYMENTS ON CAPITAL PROJECTS [02:11:01] THAT SUPPORT THE WHOLE COMMUNITY, [02:11:02] PARTICULARLY AS AN OWNER OF [02:11:05] INFRASTRUCTURE. RIGHT. WE BUILD AND [02:11:08] MAINTAIN THINGS THAT SIMILAR TO HIGHWAYS [02:11:11] AND BRIDGES THAT DON'T NECESSARILY [02:11:15] WOULDN'T BE COVERED BY THE MARKET IF WE [02:11:17] STEPPED OUT OF IT. SO I THINK THOSE ARE [02:11:18] CRITICALLY IMPORTANT AND TO SUPPORT [02:11:22] COMMISSIONER BOWMAN'S COMMENTS. I THINK [02:11:24] WHAT'S REFLECTED HERE IS WE HAPPEN TO [02:11:26] RESIDE IN A STATE WITH AN UPSIDE DOWN [02:11:29] TAX STRUCTURE WHERE OUR POOREST [02:11:32] RESIDENTS ARE FOOTED WITH THE HIGHEST [02:11:34] PERCENTAGE OF TAX BURDEN. AND SO I [02:11:37] WHOLEHEARTEDLY AGREE WITH EVERY EFFORT [02:11:39] WE CAN MAKE TO MAKE OUR TAX CODE [02:11:42] MORE PROGRESSIVE IN THE STATE. AND I [02:11:44] THINK THAT'S GOT TO HAPPEN AT THE STATE [02:11:46] LEVEL, PREDOMINANTLY. THAT'S WHERE THE [02:11:48] REAL BURDEN IS ON THE WORKING CLASS [02:11:52] AND THOSE WHO ARE STRUGGLING TO MAKE [02:11:56] ENDS MEET PAYCHECK TO PAYCHECK. I THINK [02:11:59] IT'S IMPORTANT TO NOTE THAT BECAUSE OF [02:12:01] THE GROWTH OF KING COUNTY, THE ACTUAL [02:12:04] BURDEN FOR THE MEDIAN HOUSEHOLD THIS **102:12:071 YEAR TO NEXT YEAR IN THIS BUDGET GOES** [02:12:10] FROM \$\$72 TO \$72, SO IT [02:12:13] DOES NOT ACTUALLY GO UP FOR THE MEDIAN [02:12:16] HOUSEHOLD IN KING COUNTY. WE JUST NOW [02:12:18] HAVE A LARGER TAX BASE TO DRAW UPON FOR [02:12:21] THAT SLIGHT INCREASE IN THE ABSOLUTE [02:12:25] AMOUNT THAT WE'RE BRINGING IN. SO I CAN [02:12:27] REST SOMEWHAT ASSURED THAT WE'RE NOT, [02:12:29] IN FACT, CREATING A GREATER BURDEN. [02:12:33] BUT I DO THINK IN APROPOS OF OUR NEXT [02:12:36] ITEM, WE'RE GOING TO BE TALKING ABOUT [02:12:37] THE STATE LEGISLATIVE AGENDA, AND I KNOW [02:12:39] THAT IT'S OFTEN HARD WHEN WE'RE CRAFTING [02:12:41] THIS THING TO MAKE SURE WE'RE STAYING IN [02:12:44] OUR LANE AS A PORT. BUT I DO THINK THE [02:12:47] ISSUE OF WORKFORCE FOR US RESTS [02:12:51] UPON THE ABILITY TO FIND PEOPLE WITHIN A [02:12:53] REASONABLE SPACE FROM OUR FACILITIES [02:12:57] TO BE ABLE TO WORK IN THOSE FACILITIES. [02:12:59] AND IF THE AFFORDABILITY IS [02:13:04] SUCH THAT EVERYDAY WORKERS AREN'T ABLE [02:13:06] TO LIVE WITHIN AN HOUR OF OUR [02:13:08] FACILITIES, IT'S GOING TO BE HARDER AND [02:13:10] HARDER FOR US TO FIND GOOD WORKERS. SO I [02:13:13] THINK WE HAVE AN OBLIGATION TO GO TO [02:13:15] OLYMPIA AND ADVOCATE FOR THINGS THAT [02:13:18] ADDRESS AFFORDABILITY, WHETHER IT'S [02:13:20] APPROPRIATE WAGES OR ENSURING [02:13:24] THAT THE PROPERTY OR THE OVERALL TAX [02:13:27] STRUCTURE IS MORE PROGRESSIVE AND LESS



[02:13:29] OF A BURDEN ON THE POOREST IN OUR [02:13:31] COMMUNITY. I THINK THAT'S PART OF WHAT [02:13:32] WE SHOULD BE DOING. AND AS [02:13:35] I SAID, I WILL BE VOTING FOR THIS. [02:13:39] THANK YOU. YEAH, [02:13:43] I DON'T HAVE TOO MUCH TO ACCURATE. I'LL [02:13:45] JUST SAY THAT I'M GOING TO BE SUPPORTING [02:13:47] THIS. OBVIOUSLY THE TIME SCHEDULE [02:13:51] FOR INCREASING THE LEVY PREDATES ME, [02:13:54] BUT I'M STILL IN SUPPORT OF IT MAINLY [02:13:57] BECAUSE I THINK THAT THERE'S A [02:13:58] MULTIPLIER EFFECT THAT WE CAN TAKE [02:14:00] ADVANTAGE OF WHEN WE TAKE THE LEVY MONEY [02:14:04] INVESTED IN THE RIGHT PLACES. I DO THINK [02:14:06] THAT THE RETURN ON THAT INVESTMENT IS [02:14:08] OUTSIZED. AND THEN LASTLY, I JUST WANT [02:14:11] TO POINT OUT THAT GIVEN THE FACT THAT [02:14:13] INFLATION IS WHAT DAMN 6% NOW WE [02:14:16] ARE ACTUALLY NOT EVEN AT THAT WE'RE NOT [02:14:19] EVEN RECOVERING WHAT WE'RE LOSING DUE TO [02:14:22] INFLATION. AND SO I'M WHOLLY AWARE [02:14:25] OF AND AGREE WITH THE SENTIMENT THAT [02:14:28] COMMISSIONERS BOWMAN POINTED OUT. BUT I [02:14:31] ALSO THINK THAT THIS IS NECESSARY FOR US [02:14:33] IN ORDER TO KIND OF KEEP OUR HEAD ABOVE [02:14:35] WATER. SO I'LL BE SUPPORTING YOU [02:14:36] THINKING, THANK YOU. [02:14:42] NO COMMENTS. THANKS. THANK YOU. AND [02:14:45] COMMISSIONER FELLEMAN. WELL, [02:14:49] THANK YOU. I JUST THINK ONE OF THE [02:14:52] THINGS THAT THIS ALWAYS STRIKES ME IS [02:14:56] BEING IN AN INDUSTRIAL AREA AND HAVING [02:14:59] INHERITED SOME OF THESE INCREDIBLY **[02:15:02] POLLUTED SITES, AND THERE IS NO** [02:15:05] COMMERCIAL VALUE IN A POLLUTED SITE. [02:15:08] BUT THERE ARE BOTH SOCIETAL AND [02:15:10] REGULATORY REQUIREMENTS SELF IMPOSED, [02:15:14] IN PART TO CLEAN THEM UP. [02:15:17] AND WE'RE ALL THE BETTER FOR IT, AS ARE [02:15:20] THE CRITTER IN THE SEA. AND SO THESE ARE [02:15:23] THE KIND OF THINGS THAT HAVING THE [02:15:25] ABILITY TO DO THAT ON BEHALF OF THE [02:15:27] GREATER GOOD IS THE KIND OF STUFF THAT [02:15:30] YOU NEED TO HAVE SOME SORT OF REVENUE TO [02:15:33] BE ABLE TO DO THIS. IT'S NOT TO SPEND [02:15:36] WILDLY ON FRIVOLOUS THINGS. AND [02:15:39] CERTAINLY WE'RE NOT SPENDING WILDLY ON [02:15:42] COMMISSION SALARIES. WE TALK ABOUT [02:15:44] WANTING TO CREATE GOOD PAYING JOBS. WE [02:15:46] DO THAT FOR EVERYBODY BUT OURSELVES. SO [02:15:48] IN CASE PEOPLE THINK THAT WE ARE JUST [02:15:52] ROLLING IN IT, IT'S A DIFFERENT STORY [02:15:54] TRYING TO MAKE A LIVING AND LIVING IN [02:15:57] THIS AREA NEAR A PORT OFFICE. IT IS [02:16:01] A TRUE PUBLIC SACRIFICE AND SERVICE. [02:16:04] HAVING SAID THAT, I'M MORE THAN HAPPY TO [02:16:07] VOTE FOR THIS AND ASK FOR THE CLERK TO [02:16:10] CALL THE ROLL FOR THE VOTE ON ITEM [02:16:14] RESOLUTION NUMBER 37 94. [02:16:18] MR. PRESIDENT, WAS THERE A MOTION ON [02:16:20] THIS ITEM? [02:16:24] NO. ALL RIGHT. SORRY. NO, YOU'RE RIGHT. [02:16:27] I DIDN'T. ALL RIGHT. DO WE HAVE A



The Port of Seattle Commission.

102:16:29] SECOND? SECOND? THE MOTION HAS [02:16:32] BEEN MOVED. AND SECONDED, PLEASE CALL [02:16:34] THE ROLL FOR THE VOTE ON RESOLUTION [02:16:36] NUMBER 37 94. [02:16:40] THANK YOU, COMMISSIONERS BOWMAN. [02:16:43] AYE. [02:16:50] COMMISSIONER STEINBREUCK. YES. AND [02:16:53] COMMISSIONER BOWMAN. AYE. [02:16:56] THERE ARE FIVE YESES AND ZERO NOS FOR [02:16:58] THIS, IDA. THEN THE MOTION PASSES. [02:17:01] THE PORT OF SEATTLE IS NOW HAVING A [02:17:05] BUDGET FOR 2022, AND WE'RE ALL THE [02:17:08] BETTER FOR IT. THANK YOU SO MUCH FOR ALL [02:17:10] THAT WORK. THANK YOU, COMMISSIONERS. [02:17:13] ALL RIGHT. MOVING ON TO OUR LAST ITEM ON [02:17:16] THE AGENDA PRESENTATIONS, ITEM ELEVEN A. [02:17:19] WE WILL HEAR ABOUT THE DRAFT LEGISLATIVE [02:17:21] AGENDA FOR 2022, AND WE HAVE OUR VERY [02:17:25] OWN, MR. ERIC FITCH. [02:17:28] COULD YOU PLEASE INTRODUCE THE ITEM TO [02:17:30] YOURSELF? [02:17:34] I'LL GO AHEAD. MR. PRESIDENT. [02:17:37] COMMISSIONERS, THE NEXT BRIEFING YOU'LL [02:17:39] GET WILL BE ON THE DRAFT 2022 STATE [02:17:42] LEGISLATIVE AGENDA, THE AGENDA SCHEDULED [02:17:44] FOR YOUR ADOPTION ON DECEMBER 14. [02:17:47] THE UPCOMING LEGISLATION IS A SHORT [02:17:50] SESSION PRIMARILY FOCUSED ON MAKING [02:17:51] CHANGES TO THE BUDGETS PAST IN THE [02:17:55] 2021 SESSION, ONE CENTRAL FOCUS IS [02:17:57] EXPECTED TO BE A POTENTIAL [02:17:59] TRANSPORTATION REVENUE PACKAGE, WHICH [02:18:00] HAS BEEN A FORWARD PRIORITY DATING BACK 102:18:021 TO THE PREVIOUS LEG STAGE OF SESSION. [02:18:04] IN ADDITION, WE'LL MONITOR PROPOSALS [02:18:06] RELATED TO GLOBAL CHANGE. PROGRESSIVE [02:18:08] CLIMATE ACTION CONTINUE AS A TOP [02:18:10] PRIORITY FOR THE PORT. WE'LL ENGAGE IN [02:18:12] CONVERSATIONS ABOUT WORKFORCE ISSUES, [02:18:14] INCLUDING POTENTIAL PRE APPRENTICESHIP [02:18:17] AND APPRENTICESHIP LEGISLATION. COMING [02:18:18] FORWARD. PRESENTING WILL BE ERIC FETCH, [02:18:21] MANAGER OF STATE GOVERNMENT RELATIONS IN [02:18:22] OUR CONTRACT LOBBYIST, TRENT HOUSE. [02:18:25] ERIC, THANK YOU, STEVE. [02:18:28] AND THANK YOU, COMMISSIONERS. I'M GLAD [02:18:29] TO HAVE TRENT HERE WITH ME IN PREPARING. [02:18:32] I'M REFLECTING THAT THIS IS OUR 7TH [02:18:35] SESSION. TRENT AND I WORKING ON PORT OF [02:18:37] SEATTLE ISSUES IN OLYMPIA. TOGETHER. [02:18:40] I'M GOING TO KICK OFF THINGS AND THEN [02:18:41] HAND IT TO TRENT FOR A PREVIEW. THAT'S [02:18:43] HOW WE'VE TYPICALLY DONE THINGS. AND [02:18:46] ONCE TRENT'S GIVEN US AN OVERVIEW OF [02:18:47] WHAT TO EXPECT DURING SESSION, WE WILL [02:18:50] JUMP INTO THE ISSUES. SO I'M GOING TO [02:18:52] ASK TRENT TO GO FORWARD. AND THEN [02:18:55] THERE'S THE PRESENTATION. SO WE'LL GO [02:18:57] STRAIGHT TO SLIDE TWO AND WE'LL LET [02:18:58] TRENT GIVE ONLY BE A PREVIEW, AND THEN [02:19:01] WE'LL JUMP INTO THE ISSUES. TAKE IT [02:19:03] AWAY, TRENT. THANK YOU, ERIC. [02:19:05] COMMISSION PRESIDENT FELLEMAN, MEMBERS OF



**102:19:08] THE COMMISSION EXECUTIVE DIRECTOR METRIC** [02:19:11] TRENT HOUSE FOR THE RECORD CONTRACT [02:19:13] LOBBYISTS FOR THE PORT OF SEATTLE. I [02:19:14] APPRECIATE THE OPPORTUNITY BEFORE YOU [02:19:16] TODAY, ERIC ASKED THAT I GIVE YOU A [02:19:18] QUICK LEVEL SET OF WHAT WE SHOULD EXPECT [02:19:20] IN 2020. THE 2022 SESSION, AS YOU'VE [02:19:23] HEARD, WILL BE A SHORT SESSION AT 60 [02:19:25] DAYS IN NATURE. IT WILL START ON JANUARY [02:19:26] 10. IT'LL BE A NON BUDGETARY YEAR. [02:19:29] THERE WILL BE TWEAKS MADE TO THE [02:19:31] OPERATING BUDGET THAT WAS PASSED LAST [02:19:32] YEAR. FORTUNATELY, WE ARE IN A GOOD, [02:19:35] SOLID ECONOMIC POSITION AS A STATE. [02:19:38] CURRENTLY, WE HAVE A SURPLUS OF [02:19:40] APPROXIMATELY SIX AND A HALF BILLION [02:19:42] DOLLARS AND THE POTENTIAL FOR SOME [02:19:45] ADDITIONAL FEDERAL STIMULUS MONEY THAT [02:19:46] WILL JUST BOLSTER UP THAT POSITION. [02:19:49] IT'S ALSO BEEN UNIQUE TO WATCH THE TAX [02:19:52] COLLECTIONS THROUGHOUT THE PANDEMIC. [02:19:54] EVERY TAX COLLECTION IN THE STATE HAS [02:19:56] HELD SINCE THE PANDEMIC HAS SHOWN HIGHER [02:19:59] THAN EXPECTED TAX COLLECTIONS, WHICH IS [02:20:01] A POSITIVE FOR THE STATE AND HAS ALLOWED [02:20:03] US TO, I THINK, ADDRESS THE PANDEMIC [02:20:05] QUITE RESPONSIBLY. THERE ARE A NUMBER OF [02:20:08] THINGS LEFT OVER FROM THE 2021 [02:20:11] LEGISLATIVE SESSION. A LOT WAS [02:20:12] ACCOMPLISHED IN 2021, BUT WHAT WE CAN [02:20:15] LOOK TO IS FOR LAWMAKERS TO CONTINUE TO [02:20:17] STRUGGLE WITH THE TRANSPORTATION REVENUE [02:20:19] PACKAGE. ERIC AND I HAVE BEEN OUT **102:20:211 MEETING WITH LAWMAKERS TO FIND OUT WHAT** [02:20:22] THE PROBABILITY OF THAT WILL BE AND [02:20:25] MAKING OUR ASKS. BUT THAT'S STILL ON THE [02:20:27] AGENDA FOR 2022. AS YOU'VE HEARD, [02:20:30] THERE WILL ALSO BE SOME TWEAKS TO THE [02:20:31] POLICE REFORM MEASURES THAT WERE PASSED [02:20:33] LAST YEAR. I THINK YOU'LL ALSO SEE AN [02:20:35] ONGOING CONVERSATION AROUND THE LONG [02:20:37] TERM HEALTH INSURANCE TRUST FUND THAT [02:20:40] WAS CREATED POSSIBLE TWEAKS TO THAT [02:20:42] LEGISLATION IN 2022 AS WELL. [02:20:45] THE KOBE PROTOCOLS WILL BE INTERESTING [02:20:48] LAST YEAR RECALL, WE WERE NOT ALLOWED IN [02:20:50] THE BUILDING. EVERYTHING WAS DONE [02:20:52] VIRTUALLY. THE SENATE HAS AT LEAST [02:20:55] ANNOUNCED THAT THE HEARINGS WILL BE [02:20:58] VIRTUAL, BUT THE VOTING WILL BE IN [02:21:01] PERSON WITH SOME PROTOCOLS IN PLACE FOR [02:21:04] TESTING AND VACCINE REQUIREMENTS. BUT IT [02:21:07] LOOKS LIKE THE SENATE WILL HAVE SENATORS [02:21:09] ON THE FLOOR OF THE STATE SENATE TO HAVE [02:21:11] IMPORTANT FLOOR VOTES. WE'RE STILL [02:21:13] WAITING AN ANNOUNCEMENT FROM THE HOUSE [02:21:15] ON HOW THEY PLAN TO TACKLE SESSION WITH [02:21:17] COVID, AND WE EXPECT THAT THAT MAY BE [02:21:19] ANNOUNCED EITHER THIS WEEK OR NEXT WEEK. [02:21:21] THEY ARE CURRENTLY IN OLYMPIA FOUR [02:21:24] COMMITTEE WEEKS. VIRTUALLY. THE SENATE [02:21:27] IS MEETING YESTERDAY AND TODAY THE HOUSE [02:21:28] WILL BE MEETING THURSDAY AND FRIDAY,



[02:21:30] AND ALL OF THIS IS JUST PREPARATION FOR [02:21:32] THE JANUARY SESSION BEGINNING. THE FINAL [02:21:35] THING I'LL LEAVE YOU WITH IS THAT [02:21:37] THERE'S STILL AN UNKNOWN KNOWN ON OUR [02:21:38] PART IN THAT WE DON'T HAVE A CURRENT [02:21:41] SENATE TRANSPORTATION CHAIR. SENATOR [02:21:43] HOBBES WAS RECENTLY APPOINTED SECRETARY [02:21:46] OF STATE. THAT LEAVES A VACANCY. THERE [02:21:49] ARE A NUMBER OF VERY GOOD QUALIFIED **[02:21:51] CANDIDATES WITHIN THE SENATE THAT ARE** [02:21:52] VYING FOR THAT POSITION, SO WE'LL KEEP [02:21:55] YOU POSTED ON WHO MIGHT EMERGE [02:21:57] VICTORIOUS THERE. AND THEN THERE HAVE [02:21:59] BEEN A NUMBER OF SENATORS THAT HAVE [02:22:00] ANNOUNCED RETIREMENTS FOR THIS UPCOMING [02:22:03] SESSION. THOSE INCLUDE SENATORS FROCK, [02:22:05] SENATORS RIVER, SENATORS DARNELL AND [02:22:07] SENATORS BROWN. AND I EXPECT GOING INTO [02:22:10] THE 2022 ELECTION CYCLE THAT THAT NUMBER [02:22:12] WILL GROW WITH THAT VERY HIGH LEVEL. [02:22:14] HAPPY TO ANSWER ANY QUESTIONS, I'LL TURN [02:22:16] IT BACK OVER TO YOU, ERIC. THANK YOU. [02:22:18] THANKS, TRENT. I THINK WE'RE GOING TO [02:22:19] WAIT FOR QUESTIONS TILL THE END, JUST [02:22:22] FOR PURPOSES OF THE VIRTUAL MEETING EASE [02:22:25] AND COMMISSIONERS, I KNOW YOU'VE HAD A [02:22:27] LONG MEETING AND MANY OF YOU ARE [02:22:29] FAMILIAR WITH THIS. SO I'LL RUN THROUGH [02:22:31] THESE ISSUES IN THE AGENDA RELATIVELY [02:22:33] QUICKLY, JUST AS A REMINDER, THE WAY WE [02:22:35] DEVELOP THIS AGENDA IS BY EVALUATING [02:22:37] PROGRESS MADE. OF COURSE, WE GOT A LOT [02:22:39] DONE IN 2021 SESSION, AS TRENT 102:22:421 REFERENCED. PASSED TO A LOW CARBON FUEL [02:22:44] STANDARD, ADOPTION OF THE CAP AND TRADE [02:22:45] BILL HEEL ACT. THE BIG ENVIRONMENTAL [02:22:48] JUSTICE PUSH WAS ANOTHER VICTORY, [02:22:50] SOMETHING WE SUPPORTED. QUIET SOUND [02:22:52] FUNDING. I KNOW, NEAR AND FERRY [02:22:53] COMMISSIONER FELLEMAN AND THE ENTIRE PORT [02:22:55] PRIORITY TOURISM RECOVERY FUNDING, ET [02:22:57] CETERA. SO WE LOOK THROUGH OUR AGENDA, [02:23:01] WE DETERMINE WHAT WE GOT DONE AND WHAT [02:23:02] REMAINS. BUT ALSO THE AGENDA, AS WE'VE [02:23:05] DISCUSSED BEFORE, IS A STATEMENT OF OUR [02:23:07] VALUES AS AN ORGANIZATION. SO YOU'LL SEE [02:23:09] SOME OF THAT IN HERE. AND IT'S ALSO [02:23:11] INTENDED TO REFLECT A LOT OF THE GOOD [02:23:13] WORK THAT'S GOING ON IN THE VARIOUS [02:23:15] DEPARTMENTS ACROSS THE BOARD. SO I MEET [02:23:18] WITH FOLKS FROM DEPARTMENT HEADS TO MY [02:23:21] COLLEAGUES AT STAFF LEVEL AND WITH THE [02:23:24] EXECUTIVE LEADERSHIP TEAM, AND THEN, OF [02:23:25] COURSE, WITH COMMISSIONER CHO DEVELOP [02:23:27] THIS. SO HOPEFULLY THESE LOOK VERY [02:23:30] FAMILIAR TO YOU. AND THEN I'VE [02:23:33] MADE A MISTAKE HERE IN THE POWERPOINT. [02:23:34] MY APOLOGIES. I WAS THINKING DECEMBER 7 [02:23:37] WAS THE NEXT MEETING IS DECEMBER 14. SO [02:23:39] BETWEEN NOW AND THE 14TH, WE WILL BE [02:23:41] INTEGRATING FURTHER FEEDBACK THAT WE GET [02:23:44] FROM YOU AND THEN WE'LL SEEK ADOPTION ON [02:23:46] DECEMBER 14. SO WE HAVE CLEAR DIRECTION



102:23:481 FROM THE COMMISSION GOING INTO SESSION. [02:23:50] SO WITH THAT, I'LL TURN TO THE AGENDA [02:23:52] AND CLERK PAINT IF YOU COULD ADVANCE THE [02:23:55] SLIDES TO THE PRIORITY AGENDA ITEMS [02:23:57] SECTION. JUST A REMINDER. THIS PRIORITY [02:24:00] AGENDA ITEMS REFERS TO THE SECTION OF [02:24:03] THE AGENDA THAT'S SORT OF OUR MAIN PAGE [02:24:05] OR OUR FRONT PAGE. THESE ARE THE ISSUES [02:24:08] THAT WE PRIORITIZE. THEY'LL TAKE MOST OF [02:24:10] TRENT AND MY'S TIME DURING ADVOCACY, BUT [02:24:12] THEY'RE NOT TOTALLY INCLUSIVE OF [02:24:14] EVERYTHING WE'LL WORK ON. AS YOU KNOW, [02:24:15] WE HAVE THE PRIORITY ISSUE AREAS SECTION [02:24:18] OF THE AGENDA, WHICH IS MORE OF A [02:24:19] CATALOG OF ISSUES ON WHICH WE HAVE [02:24:21] ENGAGED BEFORE, WHICH WE EXPECT TO COME [02:24:24] FORWARD AND WHICH MAY MERIT OUR [02:24:26] ENGAGEMENT IN THE 2022 SESSION. BUT [02:24:30] STARTING WITH THE PRIORITY AGENDA ITEMS, [02:24:31] THE FIRST ONE, YOU'LL SEE, AND I'LL [02:24:33] SPEND A LITTLE MORE TIME ON THESE THAN I [02:24:34] WILL ON THE ADDITIONAL ONES. THESE ARE [02:24:35] AGAIN BEING OUR TOP PRIORITIES. INVEST [02:24:38] IN ESSENTIAL WORKFORCES. SO THIS IS [02:24:40] ACTUALLY SORT OF A HYBRIDIZATION OF TWO [02:24:43] DIFFERENT BULLETS IN OUR PRIORITY [02:24:44] SECTION FROM THE 2021 SESSION THAT [02:24:46] REFERRED TO THE IMPORTANCE OF ECONOMIC [02:24:48] AND COVERT RECOVERY AND ALSO [02:24:53] CONTINUED RELIEF FOR PEOPLE WHO ARE [02:24:54] STILL FACING HARDSHIP DUE TO THE [02:24:57] PANDEMIC AND OTHER ISSUES. ONE THING I [02:24:59] THINK THAT'S BECOME CLEAR TO EVERYBODY **102:25:011 IS THAT THE WORKFORCE AND WORKFORCE** [02:25:04] CHALLENGES MAY BE SOMETHING THAT HOLDS [02:25:06] BACK OUR ECONOMIC RECOVERY. THEREFORE, [02:25:08] IT'S AN AREA WHERE WE WANT TO INVEST. [02:25:10] SPECIFICALLY, YOU SEE, PRE [02:25:11] APPRENTICESHIP AND APPRENTICESHIP [02:25:13] MENTIONED IN MEETING WITH OUR OEDI [02:25:15] DEPARTMENT. THEY RAISE THE CHALLENGE OF [02:25:19] SOME PEOPLE NOT BEING ABLE TO ACCEPT [02:25:21] APPRENTICESHIPS BECAUSE THERE'S NO [02:25:22] PAYMENT. SO WE ARE GOING TO WORK WITH [02:25:24] THE STATE TO SEE IF WE CAN DEVELOP A [02:25:26] STIPEND FOR PRE APPRENTICESHIPS. AS WE [02:25:28] UNDERSTAND IT, IT MAY ALREADY BE UNDER [02:25:30] CONSIDERATION. WE ARE GOING TO MEET WITH [02:25:32] SENATOR KAISER, WHO'S GOT A DRAFT [02:25:35] APPRENTICESHIP BILL, ALONG WITH SENATOR [02:25:37] RANDALL, WHO'S WORKING ON THE ISSUE AS [02:25:39] WELL AND EXPRESS SUPPORT THERE OTHER [02:25:43] CHANGES TO APPRENTICESHIPS COULD IMPROVE [02:25:45] RETENTION. WE WANT TO LOOK INTO THOSE AS [02:25:47] WELL. SO THAT'S SOMETHING YOU'LL HEAR [02:25:48] MORE ABOUT DURING SESSION AND SOMETHING [02:25:50] THAT WE MAY SEEK COMMISSION ENGAGEMENT [02:25:52] FOR TESTIMONY ON. AS WE SEE THOSE BILLS [02:25:54] GO BEFORE COMMITTEES FOR HEARINGS. [02:25:56] TRANSPORTATION REVENUE PACKAGE. TRENT [02:25:59] MENTIONED IT. WE'LL TALK A BIT MORE [02:26:01] ABOUT IT. IT REMAINS A PRIORITY OF OURS. [02:26:04] THE WEST SEATTLE BRIDGE IS THE BIG PIECE



[02:26:05] IN THERE, AS I'VE SHARED WITH YOU, ALL [02:26:08] THE DRAFT PROPOSALS THAT HAVE BEEN [02:26:09] BROUGHT FORWARD LAST SESSION IN THE [02:26:11] INTERIM BETWEEN THE TWO SESSIONS HAVE [02:26:14] ALL INCLUDED STRONG FUNDING FOR THE WEST [02:26:15] SEATTLE BRIDGE THAT'S BEEN ONE OF OUR [02:26:17] PRIORITIES. ENSURING THAT GATEWAY [02:26:20] PROGRAM IS NOT DELAYED AND IS DELIVERED [02:26:22] ON TIME IS ANOTHER PRIORITY, OF COURSE, [02:26:24] ROBUST INVESTMENT IN TRANSIT TO ENSURE [02:26:26] THAT THERE ARE OTHER OPTIONS BESIDES [02:26:28] SINGLE OCCUPANCY VEHICLE TRIPS IS [02:26:30] ANOTHER PORT PRIORITY. AND THEN, OF [02:26:32] COURSE, A LOW CARBON APPROACHES TO [02:26:34] REGIONAL TRANSPORTATION. ONE OF THE [02:26:36] MAJOR FUNDING SOURCES FOR A [02:26:37] TRANSPORTATION PACKAGE GOING FORWARD [02:26:39] WILL BE FUNDS FROM THE CLIMATE [02:26:40] COMMITMENT ACT. SO WE WILL BE ENGAGING [02:26:43] IN THE RULEMAKING ON THE CLIMATE [02:26:45] COMMITMENT ACT, ALONG WITH ANY [02:26:46] ADDITIONAL PIECES OF LEGISLATION THAT [02:26:47] COME FORWARD RELATED TO THAT BILL, TO [02:26:50] ENSURE THAT THE TRANSPORTATION POLICIES [02:26:52] THAT ARE FUNDED BY THE CLIMATE [02:26:54] COMMITMENT CAP AND TRADE BILL, EXCUSE [02:26:56] ME, ARE CONSISTENT WITH OUR VALUES. [02:26:58] AND THEN FINALLY ON THIS PAGE, [02:27:00] PROGRESSIVE CLIMATE ACTION I MENTIONED [02:27:02] BEFORE. THIS AGENDA IS BOTH A STATEMENT [02:27:04] OF OUR PRIORITIES IN OLYMPIA, BUT ALSO [02:27:07] OUR VALUES AS AN ORGANIZATION. YOU'LL [02:27:09] SEE THAT THOSE TWO AT PLAY HERE. WE DO **102:27:12] EXPECT THERE WILL BE POTENTIAL SO CALLED** [02:27:15] TRAILER BILLS ON THE BIG CLIMATE BILLS [02:27:17] THAT PASSED LAST YEAR CLIMATE COMMITMENT [02:27:19] ACT AND LCFS. SO WE WANT TO BE PREPARED [02:27:21] TO ENGAGE THERE. WE ALSO EXPECT TO SEE [02:27:23] ACTION ON HYDROGEN ENERGY, GREEN [02:27:26] HYDROGEN, MAJOR FOCUS OF A LOT OF THE [02:27:29] ENVIRONMENT POLICY MAKERS OVER THE [02:27:31] INTERIM. SO WE EXPECT TO SEE SOME [02:27:33] POLICIES COME FORWARD THERE. AND THEN, [02:27:35] OF COURSE, COMMISSIONER CHO, I KNOW, [02:27:37] AND OTHERS ARE INTERESTED IN SHORE [02:27:39] POWER. SO WE ARE GOING TO PURSUE SOME [02:27:40] FUNDING, POTENTIALLY A CAPITAL BUDGET [02:27:43] ITEM FOR STATE PARTNERSHIP IN FUNDING [02:27:46] PURE 66 SHORE POWER. AND WE'RE ALSO [02:27:48] GOING TO LOOK INTO OTHER REVENUE STREAMS [02:27:51] THAT COULD HELP MAKE INVESTMENTS ALONG [02:27:52] THE WATERFRONT. AS I KNOW, MANY OF YOU [02:27:54] HAVE EXPRESSED INTEREST IN OUR MEETINGS [02:27:56] TOGETHER. KIRK PAINE NEXT SLIDE, PLEASE. [02:28:01] THE EQUITY AND COMMUNITY FOCUS AGENDA [02:28:04] ITEM LIVES ON FROM LAST LEGISLATIVE [02:28:05] SESSION, THE BIG ONE TO PAY ATTENTION TO [02:28:08] HERE IS THE REDUCED LOCAL MAPS FOR [02:28:09] COMMUNITY IMPROVEMENTS. I KNOW MY [02:28:12] COLLEAGUE ANDY WAS HERE SPEAKING TO YOU [02:28:14] BEFORE ABOUT THE SOUTH KING COUNTY FUND. [02:28:16] ANDY AND I HAVE BEEN TALKING OVER THE [02:28:17] LAST FEW MONTHS. REALLY IMPORTANT, AS



**102:28:201 FAR AS THE EFFICACY OF OUR GRANT FUNDS** [02:28:22] IN SOUTH KING COUNTY IS REDUCING THE [02:28:24] AMOUNT THAT GRANT APPLICANTS HAVE TO [02:28:26] PROVIDE AS A SO CALLED LOCAL MATCH IN [02:28:29] ORDER TO RECEIVE THESE FUNDS. SO [02:28:30] REPRESENTATIVE ORWAL IS WILLING TO RUN [02:28:33] WITH THIS BILL AGAIN THIS YEAR, WE'RE [02:28:35] HOPING THAT IN A 60 DAY SESSION, EVEN [02:28:37] WITH OTHER BIG ISSUES TO BE CONSIDERED, [02:28:39] THIS IS SOMETHING WE CAN MOVE FORWARD SO [02:28:40] THAT THE PUBLIC IMPROVEMENT PROJECTS WE [02:28:42] WANT TO FUND IN SOUTH KOREAN COUNTY AND [02:28:44] ELSEWHERE CAN HAVE MORE APPLICANTS, [02:28:48] GREATER REACH, GREATER IMPACT PUBLIC [02:28:51] CONTRACTING GRANT MAKING. YOU'LL SEE [02:28:53] THIS IN OUR AGENDA ANNUALLY. [02:28:57] THERE ARE ANNUALLY ATTEMPTS TO IMPROVE [02:28:59] PUBLIC CONTRACTING, TO BRING IN MORE [02:29:02] TYPES OF CONTRACTORS, TO MAKE IT EASIER [02:29:04] FOR PUBLIC ENTITIES TO MAKE GRANTS [02:29:07] THROUGH THEIR SMALL WORK TRUST. OR, FOR [02:29:08] EXAMPLE. AND I THINK MANY OF YOU KNOW [02:29:10] OUR OWN GENESIS ON IS CURRENTLY CHAIRING [02:29:13] THE STATE'S CAPITAL PROJECTS ADVISORY [02:29:14] REVIEW BOARD. SHE AND I WILL WORK [02:29:16] TOGETHER ALONG WITH DEPARTMENT ODI TO [02:29:19] EVALUATE PROPOSALS TO HOPEFULLY KEEP [02:29:21] THEM IN LINE AGAIN WITH OUR VALUES OF [02:29:23] EXPANDING THE REACH OF OUR PUBLIC [02:29:25] CONTRACTING AUTHORITIES AND THEN PLEASE [02:29:27] PERFORM AN ACCOUNTABILITY. IT'S [02:29:29] SOMETHING THAT WAS PERHAPS THE [02:29:33] BIGGEST TIME FOCUS OF THE LEGISLATURE **[02:29:35] LAST SESSION, BEYOND CLIMATE BILLS, WE** [02:29:37] EXPECT THERE TO BE QUITE A BIT OF [02:29:39] DISCUSSION THIS YEAR. LAST YEAR WE WERE [02:29:41] IN THE MIDST OF OUR OWN POLICING [02:29:42] ASSESSMENT. THIS YEAR WE'VE CONCLUDED [02:29:44] THAT SO ALONG WITH ODI, [02:29:48] WE'VE BEEN MEETING WITH SOME OF THE [02:29:50] STAKEHOLDER GROUPS TO SEE WHAT THEY [02:29:52] EXPECT TO COME FORWARD. WE ARE NOT GOING [02:29:54] TO PROACTIVELY PUSH ANYTHING, BUT WITH [02:29:55] OUR POLICING ASSESSMENT FINALLY DONE, [02:29:57] WE'LL EVALUATE ALL THESE POLICING ITEMS [02:29:59] AGAIN BASED ON PORT POLICY AND PORT [02:30:02] VALUES. NEXT SLIDE, PLEASE. [02:30:06] SO THE FIRST OF OUR SORT OF CATALOG [02:30:09] PRIORITY ISSUE AREAS, CATALOG SECTIONS, [02:30:11] QUALITY JOBS AND SMALL BUSINESS. FOR [02:30:13] EACH OF THESE, I HAVEN'T INCLUDED ALL OF [02:30:16] THE TEXT, WHICH SHOULD BE SOME RELIEF TO [02:30:18] YOU BECAUSE THEY'RE VERY TEXT HEAVY, [02:30:20] BUT I WANT TO CALL OUT A FEW THINGS. [02:30:22] OBVIOUSLY. YOU SEE STRENGTH AND REFORM, [02:30:24] PRE APPRENTICESHIP AND APPRENTICESHIP. [02:30:26] I MENTIONED THAT TO YOU EARLIER. IT WILL [02:30:29] BE SOMETHING WE WORK ON. AND AGAIN, IT [02:30:32] SOUNDS LIKE IT WILL BE A FOCUS OF THE [02:30:33] LEGISLATURE, WHICH IS ALWAYS GOOD STATE [02:30:36] PARTNERSHIP ON TOURISM PROMOTION. THAT [02:30:38] IS AGAIN, ONE OF THESE ENDURING POLICY [02:30:40] GOALS OF OURS. I DON'T EXPECT A TON OF



[02:30:44] ROBUST FUNDING FOR TOURISM PROMOTION [02:30:46] LAST SESSION, BUT IT'S SOMETHING WE'LL [02:30:48] TRACK AND THEN JUST ON RURAL ECONOMIC [02:30:51] DEVELOPMENT. IN THE EXTENDED VERSION OF [02:30:53] THIS DOCUMENT THAT INCLUDES BROADBAND [02:30:55] DEPLOYMENT, BROADBAND IS SOMETHING THAT [02:30:57] THE INFRASTRUCTURE INVESTMENT AND JOBS [02:31:00] ACT COMING OUT OF DC HAD A TON OF [02:31:02] FUNDING FOR. SO WE DO EXPECT THE STATE [02:31:04] WILL TRY TO ALLOCATE SOME OF THAT [02:31:07] FUNDING TO BROADBAND PARTNERSHIPS, AND [02:31:09] IT'S SOMETHING THAT I KNOW IS OF [02:31:10] INTEREST TO A FEW OF OUR COMMISSIONERS, [02:31:12] AND WE WILL CONTINUE TO TRACK AND ENGAGE [02:31:14] PRIMARILY THROUGH OUR MEMBERSHIP OF THE [02:31:16] WASHINGTON PUBLIC PORTS ASSOCIATION. [02:31:18] NEXT SLIDE, PLEASE. [02:31:22] CONTINUING ON TO THE SMALL BUSINESS SIDE [02:31:24] OF THE EQUATION. AGAIN, HERE YOU SEE THE [02:31:26] FOCUS ON EXPANDING THE REACH OF OUR [02:31:29] PUBLIC CONTRACTING, THE CONTINUED [02:31:32] SUPPORT FOR REPEAL OF I 200. IT'S AN [02:31:34] AREA WHERE I DON'T EXPECT THE STATE WILL [02:31:36] MAKE MAJOR PROGRESS THIS YEAR. IT WOULD [02:31:40] UNDOUBTEDLY BE THE BIGGEST SINGLE FACTOR [02:31:44] IN EXPANDING OUR REACH, BUT WE CONTINUE [02:31:46] TO SEE OTHER CREATIVE OPTIONS, [02:31:48] INCLUDING, YOU SEE, THEIR SMALL WORKS [02:31:50] ROSTER AND SMALL WORKS PROJECTS. SO [02:31:52] AGAIN, THAT'S SOMETHING THAT WE EXPECT [02:31:54] TO SEE SOME LEGISLATION COME FORWARD ON, [02:31:56] AND WE WILL ONCE AGAIN ENGAGE ON NEXT [02:31:58] SLIDE, PLEASE, HERE, [02:32:02] YOU SEE THE SOMEWHAT BELABORED, BUT I [02:32:05] THINK NECESSARY ELABORATION OF WHAT OUR [02:32:08] SPECIFIC ARTICULATION, MAYBE INSTEAD OF [02:32:10] OUR SPECIFIC POLICY GOALS FOR THE [02:32:13] TRANSPORTATION PACKAGE, WE WANT TO SEE [02:32:16] IT PARTIALLY FUNDED BY A PRICE ON [02:32:17] CARBON. YOU SEE THAT HAPPENING THROUGH [02:32:19] THE CLIMATE COMMITMENT ACT ROAD USAGE [02:32:21] CHARGE I'VE LONG FELT NEEDS TO BE A [02:32:23] GREATER PART OF THE CONVERSATION. AND [02:32:25] YOU'VE ALL AGREED. AND THEN THERE HAS [02:32:27] BEEN DISCUSSION OF INDEXING THE GAS TAX [02:32:29] TO INFLATION TO INCREASE ITS PURCHASING [02:32:31] POWER, SOMETHING THAT HASN'T HAPPENED IN [02:32:32] QUITE SOME TIME. IT WOULD MAKE IT A LOT [02:32:34] EASIER TO FUND NECESSARY TRANSPORTATION [02:32:36] PROJECTS. AND THEN YOU SEE, OF COURSE, [02:32:39] WEST SEATTLE BRIDGE FREIGHT ACCESS [02:32:41] TRANSIT, THE PORT SPECIFIC GRANT [02:32:43] PROGRAM, WHICH WE'VE ARGUED TO HAVE [02:32:44] INCLUDED AND HAS BEEN IN MOST OF THE [02:32:46] PROPOSALS THAT HAVE COME FORWARD AND [02:32:48] THEN REDUCING CONFLICT BETWEEN [02:32:50] PASSENGERS AND FREIGHT AGAIN, JUST MEANS [02:32:51] GIVING DRIVERS OTHER OPTIONS. JUST A [02:32:53] NOTE HERE, WHICH I'M SURE WILL COME UP. [02:32:56] FIRST OFF, WE'RE SEEING A LOT OF [02:32:58] POLITICAL WILL FOR PASSAGE OF A [02:32:59] TRANSPORTATION PACKAGE. IT'S ONLY A 60

**102:30:421 ACTION THIS SESSION BECAUSE THERE WAS** 



102:33:011 DAY SESSION. SO IT'S NEVER EASY. BUT [02:33:04] TRENT AND I HAVE BEEN TALKING TO [02:33:05] LEGISLATORS, DEMOCRAT AND REPUBLICAN, [02:33:07] HOUSE AND SENATE WHO ALL WANT TO SEE [02:33:09] SOMETHING GET DONE THAT'S IMPORTANT, [02:33:11] AND HOPEFULLY WE'LL CARRY SOME MOMENTUM [02:33:14] INTO SESSION. THE CHANGE OF [02:33:16] TRANSPORTATION SHARES IS A CHALLENGE. [02:33:19] SENATOR HOBBS, IN SPITE, HE DIDN'T [02:33:21] ALWAYS AGREE WITH US ON CLIMATE POLICY. [02:33:22] BUT HE WAS A HUGE PROPONENT OF FREIGHT [02:33:25] MOBILITY, REALLY UNDERSTOOD AND WAS [02:33:27] INTERESTED IN THE PORT PORTS WERE [02:33:28] OPTIMISTIC THAT THE NEXT CHAIR WILL BE [02:33:30] SIMILARLY SITUATED. BUT IT'S DEFINITELY [02:33:32] A DYNAMIC TO PAY ATTENTION TO. AND THEN, [02:33:35] BECAUSE I KNOW I'LL GET THE QUESTION [02:33:37] PASSAGE OF THE FEDERAL TRANSPORTATION [02:33:39] PACKAGE. I DO THINK PROBABLY INCREASES [02:33:41] THE ODDS THAT THE STATE WILL ACT, BUT [02:33:44] IT'S UNCLEAR EXACTLY HOW THE TWO WILL [02:33:46] INTERACT. THERE WILL BE MORE FUNDING [02:33:48] AVAILABLE FOR CORE PRIORITIES. THERE IS [02:33:50] STILL FUNDING FROM THE AMERICAN RESCUE [02:33:52] PLAN ACT THAT WE UNDERSTAND SOME IN THE [02:33:54] LEGISLATURE WANT TO USE FOR PROJECTS [02:33:56] SUCH AS CULVERTS. SO THAT IS JUST AN [02:33:58] ISSUE THAT WE NEED TO TRACK. I CAN'T [02:33:59] TELL YOU DEFINITIVELY. IT WILL [02:34:01] ABSOLUTELY MEAN WE GET A PACKAGE. BUT I [02:34:03] DO THINK IT MAKES IT EASIER. AND [02:34:06] FINALLY, TODAY, ACTUALLY, TRENT [02:34:08] MENTIONED THAT THEY'RE IN THESE VIRTUAL [02:34:09] ASSEMBLY DAYS, COMMISSIONER MARZANO FROM [02:34:11] PORT OF TACOMA AND THE SEAPORT ALLIANCE, [02:34:13] ALONG WITH MY COLLEAGUE SEAN FROM THE [02:34:14] SEAPORT ALLIANCE, PRESENTED TO THE [02:34:16] SENATE BUSINESS, FINANCIAL SERVICES AND [02:34:18] TRADE COMMITTEE ABOUT SUPPLY CHAIN [02:34:21] CONGESTION AND UNEQUIVOCALLY. ONE OF THE [02:34:23] MAJOR THINGS THE STATE CAN DO TO HELP [02:34:25] WITH THE SUPPLY CHAIN ISSUES IS TO [02:34:27] INVEST IN FRAME MOBILITY. WE'RE GETTING [02:34:28] A LOT OF INTEREST FROM THE LEGISLATURE [02:34:30] BECAUSE OF THAT, THERE'S TALK OF FORMING [02:34:32] A SUPPLY CHAIN CAUCUS THAT WOULD BE [02:34:34] EXPLICITLY DIRECTED OR TASKED WITH [02:34:38] IDENTIFYING INVESTMENTS THAT CAN SPEED [02:34:40] THE MOVEMENT OF GOODS TO PEOPLE. SO I [02:34:43] THINK THAT'S THE DYNAMIC THAT WILL MAKE [02:34:45] IT MORE LIKELY FOR PASSAGE OF THE [02:34:47] PACKAGE. SO HOPEFULLY I'VE MOOTED ALL OF [02:34:50] YOUR QUESTIONS WITH THAT LITTLE TIRADE [02:34:53] AND CLERKK PAINE. NEXT SLIDE, PLEASE. [02:34:56] THESE ARE OUR GENERAL TRANSPORTATION [02:34:58] POLICY PRIORITIES. OBVIOUSLY, THE STATE [02:35:01] TRANSPORTATION PROJECTS REFERENCED IN [02:35:03] THE FIRST BULLET INCLUDE THE JUICE [02:35:04] GATEWAY PROGRAM. ALSO STATE ROUTE 518. [02:35:06] WE HAVE OFFICIALLY THE REPORT FROM [02:35:09] WSDOT ON INVESTMENTS THAT COULD BE [02:35:12] MADE TO EASE CONGESTION ON 518. WE'RE [02:35:14] GOING TO TRY TO PURSUE SOME OF THOSE IN

[02:35:16] THE CURRENT SESSION AND ESPECIALLY IF A [02:35:18] BIG PACKAGE COMES TOGETHER. AND THEN I [02:35:21] MENTIONED THE SUPPLY CHAIN TRADE [02:35:23] COMPETITIVENESS AND HOW IT TIES TO [02:35:25] TRANSPORTATION IS ALWAYS A FOCUS OF OURS [02:35:28] WILL CONTINUE TO BE THIS YEAR AND [02:35:32] ROUNDING OUT THE TRANSPORTATION SECTION [02:35:33] CLERK PANE NEXT SLIDE ANOTHER EVERGREEN [02:35:39] FOCUS OF OURS IS AVIATION PLANNING. [02:35:43] MANY OF YOU HAVE BEEN FOLLOWING THE [02:35:44] COMMERCIAL AVIATION COORDINATING [02:35:46] COMMISSION AND THEIR WORK. WE DON'T [02:35:48] EXPECT LEGISLATIVE ACTION RELATED TO [02:35:50] THAT BODY THIS SESSION, BUT IT'S [02:35:52] SOMETHING THAT IS OF INTEREST TO MANY [02:35:54] LEGISLATORS. THERE'S FOUR LEGISLATORS [02:35:55] THAT SIT ON THE PANEL, SO WE KEEP IT IN [02:35:57] OUR AGENDA SO THAT WE CAN REACT QUICKLY [02:35:59] IF ISSUES COME FORWARD. AND OF COURSE, [02:36:01] YOU'LL BE THE FIRST TO KNOW IF BILLS [02:36:03] COME FORWARD RELATED TO THAT. NEXT [02:36:06] SLIDE, PLEASE. SO THIS, OF COURSE, IS A [02:36:09] FAVORITE OF MINE, AND IT'S PART OF THE [02:36:12] LAND USE PRIORITIES ARE DIRECTLY RELATED [02:36:14] TO TRANSPORTATION, FREIGHT, MOBILITY AND [02:36:17] PROTECTION OF INDUSTRIAL LANDS ARE TWO [02:36:19] ISSUES ON WHICH I SPEND A TON OF TIME, [02:36:20] AND I KNOW YOU ALL HAVE A TON OF [02:36:22] INTEREST. SO WE HAVE ONLY ADDED ONE THIS [02:36:25] YEAR, WHICH IS PROPOSALS THAT SEEK TO [02:36:27] STRENGTHEN CONTAINER REPORT ELEMENT OF [02:36:28] THE GROWTH MANAGEMENT ACT. COMMISSIONER [02:36:30] BOWMAN AND COMMISSIONER STEINBREUCK HAVE [02:36:33] BEEN DOING A TON OF WORK WITH THE CITY [02:36:34] OF SEATTLE THROUGH THE MAYOR'S [02:36:35] INDUSTRIAL MARITIME STRATEGY PROCESS. [02:36:37] HUGE CREDIT TO BOTH OF THEM. AND [02:36:40] COMMISSIONER BOWMAN REALLY STUCK UP FOR [02:36:42] OUR STATED PRIORITIES IN THAT PROCESS, [02:36:45] AND WE GOT A LOT OF WHAT WE WANTED, BUT [02:36:47] A LOT OF IT IS NOW HUNG UP IN LAWSUITS [02:36:50] FROM DEVELOPERS WHO ARE TRYING TO STALL [02:36:52] THE IMPLEMENTATION OF SOME OF THESE [02:36:54] INDUSTRIAL LANDS PROTECTIONS. SO [02:36:55] COMMISSIONER BOWMAN HAD ASKED THAT WE [02:36:57] START LOOKING INTO A LEGISLATIVE [02:36:58] STRATEGY TO POTENTIALLY STRENGTHEN THE [02:37:01] CONTAINER PORT ELEMENT, SO THAT WORK IS [02:37:02] UNDER WAY. AND I WILL REPORT BACK TO YOU [02:37:05] ALL ON THAT PRIOR TO SESSION. IF WE DO [02:37:07] GET A BILL, OR IF IT JUST TURNS INTO [02:37:09] CONVERSATIONS, MAYBE WITH THIS NEW [02:37:11] SUPPLY CHAIN CAUCUS ABOUT HOW THINGS [02:37:13] LIKE INDUSTRIAL LANDS PRESERVE AND [02:37:16] PROMOTE FREE MOBILITY, SO THAT'S THAT [02:37:19] SECTION DONE NEXT, SLIDE CLERK PAINE I [02:37:23] SWEAR WE'LL PAUSE FOR YOUR QUESTIONS [02:37:24] HERE WHEN WE ADDED A FEW MORE NOTES. [02:37:27] SO TWO THINGS TO PAY ATTENTION TO ON OUR [02:37:29] ENERGY AND ENVIRONMENT SLIDES. SO YOU'LL [02:37:31] NOTICE THAT I'VE NOW ADDED ZERO CARBON [02:37:33] ENERGY TO OUR STANDARD REFERENCE TO LOW [02:37:35] CARBON ENERGY. THAT'S A NOD TO THE FOCUS

**[02:37:38] ON GREEN HYDROGEN, PROPONENTS OF GREEN** 

[02:37:40] HYDROGEN CLAIM THAT IT IS A ZERO CARBON [02:37:42] ENERGY COMPARED WITH A LOWER CARBON, [02:37:45] BUT NOT ZERO CARBON, SUCH AS RENEWABLE [02:37:48] DIESEL. FOR EXAMPLE. THEY'LL BE [02:37:49] PROMOTING THAT IN OLYMPIA THIS SESSION [02:37:51] AND ADDING THAT TO OUR AGENDA ALLOWS ME [02:37:53] THE FLEXIBILITY TO POTENTIALLY ENGAGE [02:37:55] AND SUPPORT THOSE EFFORTS. AND THEN [02:37:58] YOU'LL NOTE ANOTHER NEW ADDITION. [02:38:00] WETLAND MITIGATION BANKING. IT'S [02:38:02] PRIMARILY BEEN AN ISSUE WITH WHICH WE'VE [02:38:04] ENGAGED WITH THE ARMY CORPS AT THE [02:38:06] FEDERAL LEVEL, BUT WE NOW HAVE SOME WORK [02:38:08] TO BE DONE AT THE STATE LEVEL. SO JOHN [02:38:11] SLOAN ASKED THAT, WOULD THIS BE [02:38:12] INCLUDED? I THINK IT REFLECTS OUR VALUES [02:38:15] AND OUR WORK. I THINK IT'S ALSO A GOOD [02:38:18] STORY. YOU'D LIKE TO GO DOWN TO A LOT OF [02:38:19] PEOPLE WITH GOOD STORIES OF OUR WORK ON [02:38:21] ENVIRONMENTAL REMEDIATION AND [02:38:22] PROTECTION. SO I THINK THAT'S ANOTHER [02:38:25] GOOD ONE. AND THAT'S WHY IT'S BEEN [02:38:26] RECOMMENDED TO BE ADDED HERE. QUICK [02:38:29] PANE. WE'VE GOT A SECOND ENERGY [02:38:30] ENVIRONMENT SLIDE. NEXT AND AGAIN. [02:38:34] HERE THE STATE PARTNERSHIP WITH THE PORT **[02:38:36] ON SUSTAINABLE AVIATION FUELS. I BELIEVE** [02:38:38] I'VE SHARED WITH ALL THE COMMISSIONERS [02:38:40] IN OUR PREP MEETINGS. THE STATE REACHED [02:38:42] OUT OVER THE SUMMER TO ASK IF WE WERE TO [02:38:45] GIVE YOU MONEY FOR SUSTAINABLE AVIATION [02:38:46] FUELS. WHAT WOULD YOU SPEND IT ON? **[02:38:48] THAT'S A GREAT QUESTION TO BE ASKED BY** [02:38:50] THE STATE. IT'S NOT CLEAR THAT THE [02:38:52] FUNDING WILL COME THROUGH, WHETHER THE [02:38:54] TRANSPORTATION PACKAGE THROUGH THE [02:38:56] CAPITAL BUDGET. BUT I WORKED WITH OUR [02:38:58] ENVIRONMENT TEAMS TO SHARE A FEW [02:39:00] EXAMPLES OF INVESTMENTS THAT COULD BE [02:39:02] MADE TO PROMOTE THE ADOPTION OF [02:39:04] SUSTAINABLE AVIATION FUELS. I KNOW IT'S **[02:39:05] A LONG TERM PRIORITY FOR THE PORT IN AN** [02:39:08] AREA WHERE WE SHOWED A TON OF [02:39:09] LEADERSHIP. SO THAT'S ANOTHER THING THAT [02:39:10] WILL BE EAGER TO TALK TO LEGISLATIVE [02:39:14] LEADERS ABOUT GOING INTO THE 2022 [02:39:16] SESSION. NEXT SLIDE, PLEASE. [02:39:21] AND THIS IS OUR FINAL CATCH ALL [02:39:24] CATEGORY, BUT NO LESS IMPORTANT. YOU SEE [02:39:26] A FEW KEY ISSUES CALLED OUT, [02:39:29] INCLUDING BROADBAND, BIOMETRICS AND [02:39:34] CYBERSECURITY. AND I KNOW COMMISSIONER CHO [02:39:36] MENTIONED HUMAN TRAFFICKING BEFORE. [02:39:38] THAT'S ACTUALLY AN ISSUE WHERE THERE HAS [02:39:40] BEEN LEGISLATIVE PROGRESS IN PRIOR [02:39:42] YEARS. AND IT'S ALSO A PLACE WHERE WE'VE [02:39:44] BEEN ABLE TO PARTNER WITH REPRESENTATIVE [02:39:46] ORWALD WHO, OF COURSE, REPRESENTS THE [02:39:47] 33RD DISTRICT. SO KEEPING THAT ON THERE [02:39:49] IN CASE THERE ARE ADDITIONAL EFFORTS AT [02:39:51] THE STATE LEVEL. AND THEN ONE THING TO [02:39:54] NOTE WHERE WE DID MAKE PROGRESS LAST



[02:39:56] YEAR, BUT WHERE CONSTANT VIGILANCE IS [02:39:58] REQUIRED, YOU SEE THE TAX POLICY ITEM [02:40:01] REFERRING TO WAREHOUSING AND [02:40:02] DISTRIBUTION INFRASTRUCTURE. THERE WAS A [02:40:04] BILL PASSED LAST YEAR TO CONTINUE TO [02:40:07] PROVIDE COMMUNITIES IN THE SO CALLED [02:40:09] STREAMLINE STREAMLINED SALES TAX FALLOUT [02:40:12] AREA WITH REVENUE SUPPORT TO [02:40:16] SUPPORT CONTINUING OPERATIONS. BUT IT'S [02:40:18] ALWAYS A MATTER OF DEBATE. EVEN IN THE [02:40:20] OFF BUDGET YEARS. SO IT'S SOMETHING WE [02:40:22] KEEP ON OUR AGENDA SO WE CAN CONTINUE [02:40:24] SUPPORTING OUR PARTNERS WHO PROVIDE THE [02:40:26] WAREHOUSE AND SERVICES NECESSARY TO [02:40:28] SUPPORT PORT OPERATIONS. AND THEN THAT [02:40:31] BRINGS US TO THE NEXT AND FINAL SLIDE [02:40:33] AND TO OUR DISCUSSION. OF COURSE, [02:40:35] BRIEFING YOU TODAY. OF COURSE. THERE YOU [02:40:37] SEE THE REPEATED REFERENCE TO AN [02:40:39] ERRONEOUS COMMISSION DATE. WE WILL BE [02:40:41] INCORPORATING FEEDBACK BETWEEN NOW AND [02:40:42] DECEMBER 14 AND FOLLOWING ADOPTION. [02:40:45] WE'LL DISTRIBUTE THE AGENDA, THE [02:40:47] LEGISLATORS, AND WE'LL BE LOOKING FOR [02:40:49] WAYS TO ENGAGE COMMISSIONERS WITH THOSE [02:40:51] LEGISLATORS PRIOR TO SESSION IN THE [02:40:53] EARLY DAYS OF SESSION TO ADVANCE SOME OF [02:40:55] THESE PRIORITIES. SO I WILL CEASE AND [02:41:00] PAUSE FOR QUESTIONS. AND I THINK KIRK [02:41:02] PAINE, YOU'LL RUN THROUGH THE ROLE. IS [02:41:03] THAT RIGHT? EXACTLY. [02:41:10] YES. I DID WANT TO NOTE THAT WE BELIEVE [02:41:12] MR. OBAMA HAS EXITED THE MEETING AS WE [02:41:14] NO LONGER SEE HER ONLINE AT THIS TIME. [02:41:16] DID SHE LEAVE BEFORE OR AFTER I GAVE HER [02:41:17] CREDIT FOR ALL THAT WORK AT THE SAME, [02:41:20] I THINK, BEFORE, BUT SORRY, IT'S WORTH [02:41:24] SAYING AGAIN. AND COMMISSIONER STEINBRUECK [02:41:25] WAS THERE, TOO, AND WE EXPECT TO SEE [02:41:28] DIVIDENDS FROM THAT WORK, AND THEY MAY [02:41:30] BE DELAYED, BUT THEY'RE NO LESS [02:41:32] IMPORTANT, SO IT'S WORTH NOTING. SO [02:41:34] THANK YOU FOR THAT. THANK YOU. SO [02:41:37] COMMISSIONER CALKINS WOULD BE NEXT? [02:41:41] YEAH, JUST A QUESTION. AND MAYBE TRENT [02:41:45] OR ERIC COULD ANSWER IT. I GOT UP ON [02:41:48] SATURDAY MORNING AND PULLED UP A COUPLE [02:41:51] OF IIIJA SUMMARIES THAT SHENFELD [02:41:57] HAD SENT TO US LATE THIS LAST WEEK AND [02:42:01] JUST KIND OF POUR THROUGH THEM TO SEE [02:42:04] FROM AN UNTRAINED EYE. WHERE DID IT SEEM [02:42:06] WE WOULD HAVE OPPORTUNITIES TO GARNER [02:42:09] SOME ADDITIONAL FEDERAL SUPPORT FOR OUR [02:42:11] MAIN PRIORITIES? AND YOU DON'T GET TOO [02:42:13] FAR INTO THAT BEFORE YOU START REALIZING [02:42:15] THAT THERE ARE HUGE IMPLICATIONS [02:42:19] FOR OUR RELATIONSHIP WITH THE STATE [02:42:20] LEGISLATURE BECAUSE SO MANY OF THESE [02:42:23] PROJECTS THAT WE RELY ON ARE EITHER [02:42:26] STATE PROJECTS OR SIGNIFICANTLY FUNDED [02:42:28] BY THE STATE, AND NOBODY [02:42:33] WORKING IN GOVERNMENT RIGHT NOW HAS SEEN [02:42:35] AN INFRASTRUCTURE BUILD AS BIG. AND SO I



102:42:371 THINK WE'RE ALL KIND OF LEARNING [02:42:38] TOGETHER WHAT THIS IS GOING TO LOOK [02:42:39] LIKE. BUT FROM YOUR PERSPECTIVE ON THE [02:42:42] STATE LEGISLATIVE AGENDA, WHAT CHANGES [02:42:44] DO WE NEED TO MAKE IN ORDER TO [02:42:46] ACCOMMODATE THE IHA AND POTENTIALLY THE [02:42:49] BUILD BACK BETTER ACT IF IT GOES THROUGH [02:42:51] AS WELL? I DON'T KNOW [02:42:55] THAT I'VE IDENTIFIED. I'VE BEEN THINKING [02:42:56] ABOUT THIS, TOO, AND I APPRECIATE YOU [02:42:58] TELL US SOME QUESTIONS. FOR ONE THING, [02:43:01] WE ARE GOING TO KNOW A LOT MORE AS THE [02:43:02] STATE POLICYMAKERS DIVE INTO IT. [02:43:04] THERE'S A BRIEFING TOMORROW TO THE HOUSE [02:43:05] TRANSPORTATION COMMITTEE THAT'S [02:43:07] SPECIFICALLY ABOUT THIS. TRENT AND I [02:43:10] JUST IN OUR LAST COUPLE OF CONVERSATIONS [02:43:11] HAVE HEARD COVERT FUNDING MENTIONED [02:43:13] COVERT IS A HUGE, UNFUNDED LIABILITY [02:43:16] THAT WE HAVE TO FUND TO COMPLY WITH THE [02:43:18] COURT DECISION. WE THE STATE, NOT THE [02:43:20] COURT, THANKFULLY, AND THEY COULD GET A [02:43:22] BIG CHUNK OF MONEY FROM THE FEDS TO [02:43:26] SUPPORT THAT. AND IT WOULD HELP FREE UP [02:43:28] MONEY FOR OTHER TRANSPORTATION POLICIES [02:43:30] THAT WE MIGHT HAVE. I DON'T KNOW THAT WE [02:43:32] NEED TO MAKE CHANGES TO OUR AGENDA, BUT [02:43:35] I THINK THAT AS WE GO ADVOCATE ON FOR [02:43:39] A TRANSPORTATION REVENUE PACKAGE, WE [02:43:41] NEED TO BE AWARE THAT IF WE'RE ASKING [02:43:42] FOR A PORT SPECIFIC GRANT PROGRAM, FOR [02:43:44] EXAMPLE, WHICH SENATOR HOBBES HAD [02:43:46] INCLUDED IN EVERY VERSION OF HIS PRIOR [02:43:49] FOR WASHINGTON PACKAGE. WE'LL GET ASKED. [02:43:52] WHAT ABOUT ALL THE NEW FEDERAL MONEY [02:43:53] THAT'S AVAILABLE TO YOU? DO YOU STILL [02:43:54] NEED THIS? BECAUSE I WORRY THAT THERE [02:43:57] MIGHT BE THIS IDEA THAT THE PORTS ARE [02:44:00] GETTING A TON OF MONEY THROUGH THE RAISE [02:44:01] PROGRAM THROUGH INFRA AND THEREFORE [02:44:04] DON'T NEED STATE PARTNERSHIP. I MEAN, [02:44:05] THE TRUTH IS THAT TO ACCOMPLISH THE [02:44:07] GOALS THAT WE HAVE ON THE NORTHWEST [02:44:09] CLEAN AIRPORT CLEAN AIR STRATEGY, ON [02:44:13] FREEING UP THE FREIGHT BACKLOG, WE NEED [02:44:16] ALL THE PARTNERSHIP WE CAN GET. AND LIKE [02:44:18] TRENT AND I ALWAYS SAY WE'RE MAKING [02:44:20] THESE INVESTMENTS OURSELVES. WE'RE JUST [02:44:22] ASKING THE STATE TO HELP, SO I CAN'T [02:44:24] GIVE YOU A GREAT ANSWER ABOUT WHAT WE [02:44:25] MIGHT NEED TO CHANGE ON THIS AGENDA. [02:44:27] BUT IT'S SOMETHING THAT'S GOING TO BE ON [02:44:28] OUR MIND IN EVERY TRANSPORTATION [02:44:30] CONVERSATION WE HAVE, BECAUSE LIKE YOU [02:44:31] SAY, THIS IS THE BIGGEST PACKAGE WE'VE [02:44:33] SEEN. AND THEN SECOND, SORRY, [02:44:36] TRENT, GO AHEAD. I'M JUST GOING TO ADD, [02:44:38] I THINK, ERIC'S EXACTLY RIGHT. THE ONE [02:44:40] THING THAT WE'RE NOTICING EMERGED IN THE [02:44:43] CONVERSATIONS ERIC AND I HAVE HAD WITH [02:44:44] LAWMAKERS IS ANYTHING THAT'S ONE TIME [02:44:46] MONEY IS BEING SHIFTED OVER TO THE [02:44:48] FEDERAL SIDE OF THE EQUATION. AND SO IF



**[02:44:51] WE'VE GOT ONGOING HISTORICAL PROJECTS** [02:44:53] WHERE WE'VE ASKED FOR MONEY, BUT IT'S [02:44:54] ONE TIME MONEY THAT HAVE BEEN PUT OFF, [02:44:56] THIS IS THE IDEAL TIME TO TRY AND PUT [02:44:58] THAT LIST TOGETHER, BECAUSE THE MONEY [02:45:00] THAT'S SITTING AROUND RIGHT NOW IS RIGHT [02:45:01] FOR THAT KIND OF ATTENTION. AND SO I [02:45:04] THINK LAWMAKERS ARE BEING STRATEGIC [02:45:05] ABOUT HOW THEY'RE SPENDING THE RESERVES 102:45:071 AT WHICH BUCKET THEY'RE COMING OUT OF. [02:45:08] SO WE'LL BE MINDFUL OF THAT AS WELL AND [02:45:10] TRY AND NEGOTIATE OUR ISSUES [02:45:12] ACCORDINGLY. THEN MY SECOND UNRELATED [02:45:16] QUESTION IS, CAN YOU GIVE US A MINUTE ON [02:45:20] THE HEEL ACT AND WHAT IT MEANS FOR THE [02:45:22] PORT. [02:45:26] YEAH, I CAN [02:45:29] RESPOND OFFLINE. I THINK THAT THE BIG [02:45:32] THING FOR MY AND THIS IS MOSTLY JUST [02:45:35] RECALLING OUR ADVOCACY DURING THE 2021 [02:45:38] SESSION. IT'S GOING TO REALLY CHANGE THE [02:45:39] WAY STATE AGENCIES DO BUSINESS, AND IT'S [02:45:42] GOING TO REQUIRE THEM TO CENTER EQUITY [02:45:45] IN ALL OF THEIR DECISION MAKING. SO, [02:45:47] FOR EXAMPLE, WSDOT IS GOING TO HAVE TO [02:45:50] EVALUATE PROJECTS, NOT JUST FROM THE [02:45:52] LENS, NOT TO THE STANDARD LENS OF [02:45:56] REDUCED TRAVEL TIME ENVIRONMENTAL [02:45:59] IMPACT. NOW THEY'RE GOING TO HAVE TO [02:46:00] CONSIDER THE IMPACT TO COMMUNITIES [02:46:04] THAT HAVE BORNE THE BRUNT OF SOME OF OUR [02:46:07] TRANSPORTATION INFRASTRUCTURE. YOU HEARD [02:46:08] IT TALKED ABOUT QUITE A BIT IN THE LAST [02:46:10] WEEK BETWEEN THE VOTE ON THE IIJA AND [02:46:14] THE PASSAGE THERE'S HISTORICAL INEQUITY [02:46:16] BUILT INTO THE TRANSPORTATION SYSTEM. [02:46:18] AND SO PASSAGE OF THE HELAK MEANS THAT [02:46:21] STATE AGENCIES LIKE WSDOT NOW HAVE TO [02:46:24] CONFRONT THOSE. I THINK FOR US, THE [02:46:27] IMPLICATION IS LESS BECAUSE THE BOOT IS [02:46:30] WORK AND THROUGH ODI AND THROUGH THE [02:46:32] COMMISSION'S LEADERSHIP. OBVIOUSLY, [02:46:34] YOU'VE ALREADY MADE THAT A MATTER OF [02:46:37] POOR POLICY. SO WHEN WE WERE LOBBYING ON [02:46:40] THE HEEL ACT AND PEOPLE WOULD SAY, [02:46:42] WELL, GOSH, YOU'RE PUTTING ALL THESE NEW [02:46:44] REQUIREMENTS ONTO THE ESTATE AGENCIES. [02:46:46] OUR REACTION WAS WE'RE PUTTING THEM ON [02:46:48] OURSELVES, TOO. AGAIN, WE WEREN'T ASKING [02:46:51] THEM TO DO SOMETHING WE WOULDN'T DO [02:46:52] OURSELVES. SO MAYBE IT'S BIGGEST IMPACT [02:46:55] WILL BE WHEN WE INTERACT WITH WSDOT [02:46:57] ON THINGS LIKE THE PUGET SOUND GATEWAY [02:46:59] PROGRAM THEY'LL HAVE TO CONSIDER. DOES [02:47:01] THE ROAD CUT THROUGH KENT IN AN AREA [02:47:03] THAT IS LOWER SOCIOECONOMIC LEVEL [02:47:07] THAN THE OTHER AREA THAT MIGHT HAVE GONE [02:47:09] THROUGH? OTHERWISE, THOSE ARE THE KIND [02:47:10] OF QUESTIONS THEY'LL BE ASKING. I WISH I [02:47:12] KNEW THE OUTCOME, BUT I KNOW THAT [02:47:15] ALLISON FROM OUR TEAM HAS APPLIED TO BE [02:47:16] ON THE ENVIRONMENTAL JUSTICE COUNCIL [02:47:18] THAT WOULD BE ADVISING IMPLEMENTATION OF



[02:47:21] THE HEEL ACT. SO IT MAY BE SOMETHING [02:47:22] THAT SHE AND I CAN COME REPORT TO THE [02:47:26] SEC COMMITTEE OR SOMETHING SO THAT YOU [02:47:28] GET A LITTLE BIT BIGGER OF AN ANSWER, [02:47:30] BECAUSE THAT'S ALL I CAN THINK OF RIGHT [02:47:31] NOW. YEAH. SORRY TO PUT YOU ON THE SPOT [02:47:33] ON THAT ONE. IT'S JUST SOMETHING THAT I [02:47:35] WAS THINKING ABOUT, BOTH IN TERMS OF THE [02:47:38] ENVIRONMENTAL JUSTICE WORK THAT WE'VE [02:47:39] BEEN DOING ALONG THE DUWAMISH AND, OF [02:47:40] COURSE, WITH THE NEIGHBORING COMMUNITIES [02:47:42] AROUND SEA TAG. I DO FEEL LIKE WE'VE GOT [02:47:45] A BIT OF A CENTER OF EXPERTISE THAT [02:47:48] COULD KIND OF SUPPORT THE IMPLEMENTATION [02:47:50] STATE LEVEL. BUT THEN JUST ALSO THINKING [02:47:52] ABOUT SO MANY OF THESE PROJECTS, WE'VE [02:47:54] GOT STATE, COUNTY, CITY AND PORT ALL [02:47:57] TRYING TO COORDINATE AND WHERE [02:48:01] THERE MIGHT BE REDUNDANCIES AND THOSE [02:48:02] THINGS. IT MIGHT BE NICE TO HAVE IT ALL [02:48:06] DONE AT THE STATE LEVEL. AND THEN WE CAN [02:48:07] SORT OF FLY IN THEIR WAKE, SO TO SPEAK. [02:48:12] YEAH. AND I THINK WE'LL LEARN A LOT JUST [02:48:13] FROM THE NEXT FEW NEXT YEAR OR SO WHEN [02:48:16] IT STARTS TO BE PART OF THE PROJECT, [02:48:20] FUNDING PROCESS. LIKE IF WE'RE [02:48:22] ADVOCATING FOR STATE ROUTE 518 FUNDING [02:48:24] AND WE'RE TRYING TO GET CITIES OF BURIEN [02:48:26] AND CITIES OF SEATAC TO SUPPORT THAT [02:48:28] ADVOCACY. ARE WE GOING TO BE ABLE TO [02:48:29] DEMONSTRATE THAT REDUCING CONGESTION ON [02:48:32] 518 IMPROVES AIR QUALITY IN THOSE [02:48:36] HISTORICALLY UNDERSERVED AREAS? [02:48:39] BECAUSE IF WE DO. IF WE CAN. DOES THAT [02:48:42] MAKE THAT A MORE ATTRACTIVE PROJECT FOR [02:48:44] WSDOT BECAUSE IT ADDRESSES SOME [02:48:46] ENVIRONMENTAL JUSTICE COMMUNITIES? I [02:48:47] DON'T KNOW, BUT I THINK THAT MIGHT BE [02:48:48] ONE PRACTICAL IMPACT OF THAT BILL. [02:48:52] APPRECIATE IT. THANKS, TRENT. [02:48:59] SO I WANTED TO ASK TRENT, AND MAYBE ERIC [02:49:02] WOULD KNOW THE ANSWER TO THIS AS WELL. [02:49:04] I HAD HEARD FROM SOME HOUSE NUMBERS THAT [02:49:07] THEY'RE PLANNING ON CAPPING THE NUMBER [02:49:09] OF BILLS THAT MEMBERS CAN INTRODUCE IS [02:49:12] THAT IF YOU HEARD SIMILARLY ON THE HOUSE [02:49:14] SIDE, AT LEAST I'M NOT SO SURE ABOUT THE [02:49:15] SENATE, BUT I'VE HEARD THAT ON THE HOUSE [02:49:17] THAT'S DEFINITELY GOING TO CASE. YES. [02:49:20] SO THERE HAS BEEN PROTOCOLS PUT IN PLACE [02:49:23] I HAVE NOT HEARD FOR 2022 WHAT THE [02:49:26] LIMITATIONS WILL BE. THERE WAS A [02:49:28] LIMITATION IN 21. I THINK [02:49:32] THE THING WE LEARNED AT 21, THOUGH, WAS [02:49:35] THERE WAS A LOT OF SOME [02:49:38] LAWMAKERS FOLLOWED THE SOFT CAP. [02:49:43] I THINK IT'S ONE OF THOSE SITUATIONS [02:49:45] WHERE LAWMAKERS HAVE TO KIND OF TEST THE [02:49:48] RISK REWARD BENEFIT OF INTRODUCING TOO [02:49:50] MANY BILLS AND WHETHER OR NOT THAT MAKES [02:49:52] THE LATER BILLS GET ON ARRIVAL. I [02:49:55] HAVEN'T HEARD A NEW NUMBER FOR THE [02:49:56] SESSION, BUT I EXPECT THAT THERE WILL BE



**[02:49:58] ONE, AND THE REASON I MENTIONED THAT IS** [02:50:00] BECAUSE OBVIOUSLY, WITH THE CHALLENGES [02:50:01] OF COVERT AND POTENTIALLY HYBRID [02:50:04] SESSION, I THINK WE NEED TO BE STRATEGIC [02:50:06] IN WHICH ONES WE PRIORITIZE, WHICH [02:50:08] PRIORITIES REPRIORITIZE. THE [02:50:10] PRESENTATION THAT ERIC JUST GAVE US WAS [02:50:13] PRETTY EXTENSIVE AND COVERED A LOT OF [02:50:15] GROUND, AND WE REALLY NEED TO THINK [02:50:17] ABOUT, LIKE, FOR 2022, WHAT DO WE REALLY [02:50:19] WANT TO GET DONE? AND WHAT CAN WE KICK [02:50:22] THE CAN TWO TO 23 OR FURTHER? AND [02:50:23] OBVIOUSLY, YOU KNOW WHAT I'M GOING WITH [02:50:25] THIS IS WHERE MY BIASES ARE, BUT I [02:50:29] FEEL LIKE LAST YEAR WE REALLY [02:50:31] PRIORITIZED SUSTAINABLE AVIATION FUELS [02:50:33] AND LOW CARBON FUEL STANDARD. AND [02:50:35] OBVIOUSLY THAT GOT DONE WHEN IT COMES TO [02:50:38] NEXT SESSION. BY THE TIME WE ROLL AROUND [02:50:40] TO ACTUALLY PROVE THE LEGISLATIVE AGENDA [02:50:42] IN DECEMBER, WE'LL HAVE A BETTER IDEA OF [02:50:44] WHAT THE TIER ONE PRIORITIES ARE VERSUS [02:50:46] THE TIER TWO AND TIER THREE. AND SO I [02:50:48] WOULD JUST ASK THAT MAYBE WE TRY TO RANK [02:50:50] OUR PRIORITIES IN OUR LEGISLATIVE AGENDA [02:50:53] JUST FOR NEXT YEAR, GIVEN THE [02:50:56] CONSTRAINTS. YEAH. I APPRECIATE THAT. I [02:50:58] MEAN, A GREAT EXAMPLE IS THE TWO TO ONE [02:51:00] MATCH BILL THAT WE WANTED REPRESENTATIVE [02:51:02] OR WALDO INTRODUCED. SHE INTRODUCED IN [02:51:03] 2020 PRIOR TO COVID 2021 WITH A SEVEN [02:51:06] BILL CAP. SHE DIDN'T FEEL LIKE SHE COULD [02:51:08] JUSTIFY THAT BEING ONE OF HER TOP SEVEN. [02:51:10] SO WE KIND OF SET THAT ONE DOWN. WE [02:51:12] BROUGHT IT BACK THIS YEAR BECAUSE WE [02:51:14] DIDN'T KNOW THAT WE'D BE IN THIS VIRTUAL [02:51:16] OR HYBRID FORMAT, AND SO WE CAN [02:51:18] REEVALUATE. SHE'S STILL INTERESTED IN [02:51:20] BRINGING THAT FORWARD, BUT IF IT MEANS [02:51:22] THAT THERE'S SOMETHING ELSE THAT WE [02:51:23] LIKE, SOMETHING ON THE APPRENTICESHIP [02:51:25] SIDE OR SOMETHING ON THE ENERGY SIDE [02:51:27] THAT WE WANT TO WORK ON, I TOTALLY SEE [02:51:30] YOUR POINT. AND I THINK TRENT AND I ARE [02:51:31] VERY SENSITIVE TO THAT, TOO, BECAUSE IT [02:51:32] IS JUST A LITTLE MORE TIME CONSUMING TO [02:51:35] LOBBY IN THE CURRENT FORMAT. SO, YEAH, [02:51:37] I APPRECIATE THAT. WANT TO BE EFFICIENT [02:51:41] WITH THEIR BANDWIDTH. THANKS. [02:51:45] THANK YOU, COMMISSIONER STEINBREUCK. [02:51:54] OKAY. THERE WE ARE. JUST TO SAY THANKS, [02:51:57] ERIC. GREAT WORK. AS ALWAYS. YOU ARE A [02:51:59] DYNAMO, AND THE PORT IS [02:52:02] VERY FORTUNATE TO HAVE YOU AND YOUR WORK [02:52:04] AS WELL AS TRENT. AND YOU GUYS MAKE A [02:52:08] GREAT TEAM. THANK YOU. THANK YOU. [02:52:11] YOU MAKE IT EASY. MAKE IT EASY FOR US [02:52:13] MOST OF THE TIME. [02:52:18] THANK YOU. AND COMMISSIONER FELLAS. [02:52:22] WELL, THANKS AGAIN FOR YOUR TAG TEAM [02:52:24] WORK AND GREAT ACCOMPLISHMENTS. LAST [02:52:27] YEAR, WE'RE EXPECTING AT LEAST AS MUCH [02:52:29] THIS YEAR, YOU'VE SET A HIGH BAR, SO

[02:52:31] WE'LL ONLY CONTINUE TO RAISE IT JUST. [02:52:33] YOU KNOW, YOU'RE GOING TO BE GRADED AT [02:52:36] THAT LEVEL NOW. SO THE CURVE [02:52:39] IS GETTING HIGHER. I REALLY APPRECIATE [02:52:41] ALL THAT. AND I ALSO APPRECIATE THE FACT [02:52:43] THAT BY DEFINITION, THESE GOALS HAVE TO [02:52:46] BE RELATIVELY BROAD. WE'RE NOT [02:52:48] SUPPORTING BILL NUMBER X, Y, OR Z, [02:52:51] BUT SOMETIMES WE GET INTO A **[02:52:54] LITTLE BIT MORE SPECIFIC. LIKE MACCA** [02:52:57] ISN'T ON THE AGENDA THAT I SAW, AT LEAST [02:53:00] WHAT I QUICKLY SAW. I BREATHED PAST IT. [02:53:03] YEAH. I JUST QUICKLY LOOKED AND WE [02:53:07] ALWAYS HAVE MICK ON THE AGENDA, RIGHT. [02:53:10] IT'S JUST LIKE ONE OF THOSE THINGS. WE [02:53:12] ALWAYS WANT TO GET MORE MONEY, RIGHT? [02:53:14] YEAH. WE GOT GOOD MONEY LAST SESSION. [02:53:16] I'LL JUST TELL YOU THAT THERE'S THE WPPA [02:53:18] AND SOME APPLIES MORE TO OTHER PORTS [02:53:21] MAYBE THAN TO US. BUT THERE'S AN ISSUE [02:53:23] WITH MOCK OF FUNDING, AND WHEN IT'S [02:53:25] OBLIGATED AND WHETHER PORTS CAN SPEND IT [02:53:27] BEFORE THE STATE TRIES TO TAKE IT BACK. [02:53:29] SO THERE MAY BE A BILL WHICH I [02:53:32] GIVE YOU A HEADS UP ON BEFORE I DO [02:53:33] ANYTHING ON RELATED TO MACCA, MAKING IT [02:53:35] EASIER FOR PORTS TO DO CLEAN UPS. SO [02:53:37] THAT MAY COME FORWARD. IT'S ON THE [02:53:39] AGENDA. IT'S JUST KIND OF IN THE BACK [02:53:41] PAGES, SO I CAN POINT IT OUT TO YOU [02:53:43] SEPARATELY. GREAT. AND I APPRECIATE [02:53:46] THAT. ALSO YOUR [02:53:50] DISCUSSION ABOUT, LIKE, WELL, IF THE [02:53:51] FEDS DO IT. WE DON'T HAVE TO DO IT KIND [02:53:53] OF DISCUSSION. ONE OF THE THINGS I'M [02:53:55] THINKING ABOUT IS IF THE FEDS ARE GOING [02:53:57] TO DO THIS OR WHAT WE DO, HOW DOES IT [02:54:02] NOT IN LIEU OF BUT BUILD ON WHAT [02:54:06] THE FEDS ARE DOING, LIKE THE HMT REFORM [02:54:09] AND THE THINGS THAT WE MAY BE ABLE TO [02:54:10] RECYCLE THAT MONEY INTO CLEAN UP IS THAT [02:54:13] DOES THAT CREATE MATCHING FUNDS? DOES [02:54:16] THAT HELP US WITH LEVERAGE AND MAKING [02:54:18] THE THING? AND SO ONE OF THOSE PLACES, [02:54:21] IN ADDITION TO I WAS JUST SPITBALLING [02:54:23] HERE ABOUT MAKKA AND HMT. BUT WE TALK [02:54:27] BROADLY ABOUT HABITAT RESTORATION, BUT [02:54:29] WE KNOW AT THE SAME TIME JUST THIS PAST [02:54:31] YEAR, SUBJECT NEAR AND DEAR TO MY HEART, [02:54:33] THE STATE INTRODUCED THEIR KELP RECOVERY [02:54:36] PLAN, AND IT'S EASY TO MAKE FUN OF [02:54:40] KELP, BUT IT'S A CLOSE, WIDE PROBLEM. [02:54:43] IT IS ESSENTIAL CRITICAL HABITAT TO OUR [02:54:46] FISH AND SALMON AND OUR FISHERIES [02:54:48] PEOPLE. SO IT'S NOT [02:54:51] JUST ANY VEGETABLE. AND THE STATE [02:54:54] RECOGNIZES THAT. AND I JUST SAW THAT. [02:54:56] AND THERE WAS MONEY ATTACHED TO THE [02:54:58] RECOVERY BILL. AND I JUST HEARD FROM [02:55:00] SENATOR RALPHIS OFFICE THAT THEY'RE [02:55:02] LOOKING AT DOING MORE ON THE WAY OF KELP [02:55:05] RECOVERY. THE PORT IS FUNDING [02:55:09] A PART POSITION WORKING WITH THE



[02:55:12] AQUARIUM ON KELP. AND I JUST [02:55:15] HAD A CHANCE TO MEET THE POSTDOC WHO'S [02:55:17] WORKING ON THAT. AND THEY HAVE THIS [02:55:20] REALLY BRILLIANT KIND OF PROJECT IN [02:55:24] TERMS OF QUANTIFYING KELP OCCURRENCE IN [02:55:26] ELLIOTT BAY AND ELSEWHERE THAT HASN'T [02:55:29] BEEN FULLY FUNDED. AND IT JUST SEEMS TO [02:55:32] ME AS KIND OF LIKE THE PERFECT KIND OF [02:55:33] PROJECT TO BE DOVETAILING WITH THE PSRF [02:55:38] AND C GRANT AND THE OTHER FOLKS THAT ARE [02:55:41] CONTRIBUTING TO THE KELP RECOVERY PLAN. [02:55:44] SO WE TALK ABOUT HABITAT RESTORATION. [02:55:47] I'M TALKING KELP RECOVERY PLAN. IT'S [02:55:50] LIKE ANOTHER LEVEL OF SPECIFICITY. BUT [02:55:52] ONE OF THE OTHER THINGS THAT STAFF HAS [02:55:53] BROUGHT TO OUR ATTENTION IS THAT FOR ALL [02:55:56] THE GOOD WORK THEY'RE DOING ON HABITAT [02:55:57] RESTORATION, THERE'S NOT A LOT OF [02:55:59] FEDERAL CREDITS, CARBON CREDITS OR [02:56:02] OTHERWISE GIVEN TO THESE HABITAT [02:56:04] RESTORATION PROJECTS. AND THIS IS, I [02:56:07] THINK, AN ARMY CORPS AND NYMPHS [02:56:10] REGULATORY ALLOCATION. AND SO, [02:56:13] AGAIN, IT'S A STATE THING THAT MAY ALSO [02:56:17] LEVERAGE A FEDERAL LEGISLATIVE AGENDA. [02:56:20] SO THE WAY IN WHICH WE CAN DOVETAIL [02:56:22] THESE THINGS, I THINK OUR ENVIRONMENTAL [02:56:24] STAFF ARE FAR MORE FAMILIAR WITH IT THAN [02:56:26] ME. STILL, WE TALK ABOUT EMISSION [02:56:29] REDUCTION GOALS AND ALL THE WONDERFUL [02:56:31] THINGS WE DO. BUT THERE IS JUST A [02:56:35] UNIFORM BURNING DESIRE TO DO SOMETHING [02:56:37] ABOUT TRUCKS AND THIS YEAR IN **[02:56:39] PARTICULAR, AND MY CONCERN IS THAT** [02:56:43] THERE'S A LOT OF GOOD INTENTION [02:56:46] SCATTERED. AND SO ONE OF THE THINGS THAT [02:56:48] THE SEAPORT ALLIANCE RECOGNIZED THAT WE [02:56:50] NEED A TRUCK CONSORTIUM TO BRING ALL [02:56:53] THE VARIOUS FOLKS BLOWING SMOKE. [02:56:56] SHALL WE SAY TO THE SAME TABLE NOW, [02:57:00] NOTHING BRINGS PEOPLE TO THE TABLE [02:57:02] BETTER THAN MONEY. AND THERE'S, [02:57:05] LIKE, A HALF A DOZEN PILOT PROJECTS. [02:57:08] AND I'M ACTUALLY KIND OF CONCERNED OF [02:57:10] THE INEFFICIENCY THAT COULD BE THE CITY [02:57:13] PUT UP A MILLION BUCKS. THE PORT HAS THE [02:57:16] ALLIANCE HAS A PILOT PROJECT. I KNOW [02:57:20] THAT NOW. I JUST HEARD FROM BRUCE AGNEW. [02:57:23] HE'S GOT A PROJECT AT THE I THINK, [02:57:25] STATE LEVEL STUFF IT WOULD BE. [02:57:28] AND LINDSAY IS ALL OVER THIS. BUT I'M [02:57:32] JUST THINKING THAT THERE'S DEFINITELY [02:57:35] MONEY IN THE IIJA TO LOOK AT DIESEL [02:57:38] EMISSION REDUCTION EFFORTS THERE'S, [02:57:40] LIKE, 275,000,000 THESE DAYS. THAT'S [02:57:43] NOTHING, RIGHT. WE'RE TALKING TRILLIONS, [02:57:45] BUT TWO TO 75 MILLION CAN GO SOMEPLACE. [02:57:50] I JUST THINK THAT WE'RE IN A REALLY [02:57:51] UNIQUE PLACE. EVERYBODY GETS IT. OUR [02:57:54] UPDATE TO THE AREA PLAN. THE CLEAN AIR [02:57:56] STRATEGY POINTS TO IT. WE BASICALLY HAVE [02:58:00] THE PROPOSAL TO DO SOMETHING. I JUST [02:58:01] WANT TO MAKE SURE TO THE DEGREE WE CAN



102:58:031 DO IT COLLECTIVELY EFFICIENTLY. THIS IS [02:58:06] SOMETHING THAT IS FAR MORE SPECIFIC THAN [02:58:09] CLEAN AIR, BUT I THINK AN ITEM THAT'S [02:58:12] GOING TO MOVE. ALL RIGHT. I THINK ONE [02:58:15] LAST THING. WELL, JUST ON THAT ONE. [02:58:17] JUST SO YOU KNOW, I MEANT TO BRING UP [02:58:19] TRUCKS. ACTUALLY, IT WAS IN MY NOTES. [02:58:21] MULTIPLE COMMISSIONERS BROUGHT IT UP IN [02:58:23] MY ONE ON ONES. SOMEBODY ON LANCE'S TEAM [02:58:25] BROUGHT IT UP. WHEN I WAS TALKING TO THE [02:58:27] AIRPORT DIRECTORS, I THINK THERE WILL BE [02:58:29] STATE ACTION ON VARIOUS ANGLES HERE, [02:58:32] LIKE, FOR EXAMPLE, COMMERCIAL DRIVER'S [02:58:35] LICENSES. THERE MAY BE SOME EFFORTS [02:58:37] THERE AS IT RELATES TO THE SUPPLY CHAIN. [02:58:40] AND THEN THERE WILL BE EFFORTS RELATED [02:58:41] TO TRUCKING ON THE CLEAN FUEL SIDE, [02:58:44] MEANING CREDITS UNDER CDCA, UNDER THE [02:58:47] CLIMATE COMMITMENT ACT, UNDER THE LOW [02:58:48] CARBON FUEL STANDARD. SO I THINK WE HAVE [02:58:50] TO BE CAREFUL BECAUSE THERE [02:58:53] WILL BE FOLKS WHO ARE ENTIRELY FOCUSED [02:58:54] ON SUPPLY OF TRUCK DRIVERS AND PORT [02:58:57] CONGESTION. AND THEN THERE WILL BE [02:58:58] PEOPLE WHO ARE TOTALLY FOCUSED ON [02:59:00] REDUCING EMISSIONS ASSOCIATED WITH [02:59:01] TRUCKING. WE NEED TO MAKE SURE WE CAN [02:59:04] ELEVATE BOTH THE IMPORTANCE OF BOTH. [02:59:06] AND I THINK THERE WILL BE OFFICIAL SORT [02:59:07] OF STATE LEVEL EFFORTS ON THAT. SO I'LL [02:59:10] INCLUDE THAT IN MY REGULAR UPDATES TO [02:59:12] YOU DURING THE SESSION. THAT'S GREAT. [02:59:13] AND WE HOSTED A ROUND TABLE FOR THE TWO [02:59:16] FMC COMMISSIONERS LAST WEEK. [02:59:20] AND IT WAS ALL ABOUT SUPPLY CHAIN [02:59:22] COMPONENTS. AND THERE ARE A COUPLE OF [02:59:24] TRUCK ASSOCIATION FOLKS THERE THAT [02:59:27] BESIDES STATING HOW IT'S PROBABLY ONE OF [02:59:29] THE WORST JOBS IN THE WORLD BEING A [02:59:31] DREADED DRIVER, AND THIS IS COMING FROM [02:59:33] THEMSELVES. BUT THE OBVIOUS DYNAMIC [02:59:37] BETWEEN WANTING TO GET GUYS BEHIND THE [02:59:40] WHEEL, TWO OR PEOPLE BEHIND THE WHEEL [02:59:42] BUT ONLY GETTING PAID PER CONTAINER, [02:59:44] THEY MOVE AT THE SAME TIME. THERE'S [02:59:46] THOSE DARN ENVIRONMENTALISTS THAT'S [02:59:48] MAKING IT MORE EXPENSIVE TO BUY CLEAN [02:59:51] TRUCKS AND THINGS LIKE THAT. SO THERE'S [02:59:53] AN EQUITY ISSUE GOING BOTH SIDES, THE [02:59:55] COMMUNITY THAT ARE BREATHING THE SMOKE, [02:59:56] THE GUYS THAT HAVE TO INVEST IN THE NEW [02:59:58] TRUCKS. WE JUST GOT SOME ADDITIONAL [03:00:00] DIERUM MONEY, I UNDERSTAND TO HELP SCRAP [03:00:02] TRUCKS. THESE ARE THE SORT OF THINGS [03:00:05] THAT I KNOW THIS FEDERAL FUNDING FOR [03:00:08] PART OF THE WAY IN TERMS OF THE RECRUIT [03:00:09] DRIVERS, OBVIOUSLY, IS TO FIND WAYS TO [03:00:12] MAKE IT LESS EXPENSIVE TO BE ABLE TO GET [03:00:14] INTO A CLEAN TRUCK. SO I COULD SEE THEM [03:00:16] BEING HAND IN HAND IN TERMS OF TRYING TO [03:00:19] ADVANCE THE RECRUITMENT OF DRIVERS AT [03:00:23] THE SAME TIME OF CLEANING UP THE AIR. [03:00:26] FINALLY, I THINK IT WOULD BE ALSO



103:00:281 HELPFUL FOR US TO GET SEPARATE, BUT [03:00:30] WE'RE GOING TO BE INVOLVED WITH A LOT OF [03:00:32] RULEMAKING AS A RESULT OF THE CLIMATE [03:00:35] COMMITMENT ACT AND CLEAN FUEL STANDARD [03:00:37] STUFF. AND SO TO THE DEGREE THAT IT'S [03:00:41] IMPORTANT THAT WE DON'T JUST PASS BILLS [03:00:42] RIGHT. WE FOLLOW THROUGH AND DO THAT, [03:00:44] AND THAT YOU LET US KNOW. IT'S NOT LIKE, [03:00:46] WELL, IF WE'RE NOT PASSING A MAJOR PIECE **[03:00:49] OF CLIMATE LEGISLATION TO SAM'S** [03:00:52] POINT, MAYBE WHAT WE SHOULD REALLY NEED [03:00:54] TO BE DOING IS MAKING SURE THAT WE GET [03:00:57] WHAT WE GOT DONE, RIGHT. NOT THAT [03:01:01] THEY'RE AT THE EXCLUSIVE OF EACH OTHER, [03:01:02] BUT IT'S IMPORTANT TO KEEP US AWARE THAT [03:01:05] YOU ARE ADVANCING THAT SCORE WITH STAFF [03:01:08] TO MAKE SURE THAT WE DON'T LOSE [03:01:10] TRACTION. AND FINALLY, SOMETHING THAT [03:01:12] CAME TO MY ATTENTION JUST RECENTLY, [03:01:13] THAT IS KIND OF FUNDAMENTAL TO THAT SAF [03:01:16] QUESTION. AND WE GOT THE MSW STUDY [03:01:20] GOING WITH THE COUNTY, AND EVERYBODY [03:01:21] WANTS TO BRING STAFF TO SEATAC. ONE OF [03:01:25] THE REAL CHALLENGES IS GOING TO BE [03:01:26] ACTUALLY PHYSICALLY GETTING IT THERE. [03:01:28] AND UNLESS IT'S GOING TO BE PRODUCED ON [03:01:30] THE I FIVE REFINERY CARD, [03:01:35] IT'S LIKE TRUCKS OR WE DON'T HAVE TRAINS [03:01:39] IN THERE. SO TRUCKING IN LOW CARBON [03:01:41] FUELS IS OBVIOUSLY KIND OF SELF [03:01:45] DEFEATING. BUT THERE [03:01:49] IS A JUNCTION. I THINK IT'S DOWN IN [03:01:50] TUKWILLA, WHERE THERE'S A PIPELINE [03:01:54] JUNCTION, AND THERE'S SOME DISCUSSION [03:01:56] ABOUT IS THERE A WAY TO ROUTE NOTHING [03:02:00] LIKE MORE POPULAR THAN ROUTING A [03:02:01] PIPELINE WHEN WE TALK ABOUT EQUITY [03:02:03] ISSUES, BUT THERE'S CONSIDERATIONS [03:02:06] THAT WE HAVE TO REALLY THINK ABOUT THAT [03:02:09] IF, INDEED, WE ARE GOING TO BRING IN [03:02:10] CLEAN FUELS, HOW ARE WE GOING TO BRING [03:02:12] IT INTO SEATAC? IS A KIND OF FUNDAMENTAL [03:02:14] QUESTION. [03:02:18] THAT'S PROBABLY AN FSEC STUDY OR [03:02:21] SOMETHING LIKE THAT. AND HERE'S, SANDY, [03:02:22] TO TELL US MORE THAN THE DANGEROUS [03:02:25] AMOUNT OF INFORMATION I HAVE ABOUT THE [03:02:26] SUBJECT, PERHAPS. GO AHEAD, [03:02:30] SANDY. OH, NO. I APPRECIATE THE [03:02:33] COMMENTS. AND IT IS SOMETHING THAT THE [03:02:36] TEAM IS AWARE OF AND CONSIDERING, AND [03:02:40] WE'RE WRAPPING THAT INTO THE OTHER [03:02:44] ISSUES WE'RE ANALYZING IN TERMS OF [03:02:47] SIGHTING, BUT DEFINITELY THE ABILITY TO [03:02:50] GET ANY ALTERNATIVE FUEL TO [03:02:54] THE AIRPORT IS A BIG PART OF OUR ABILITY [03:02:57] TO DO THIS. SO IT'S A GOOD POINT YOU [03:03:00] RAISE. AND WE ARE LOOKING AT THAT. [03:03:04] I FLAGGED IT FOR THE LEGISLATURE, TOO, [03:03:06] AND THEY REACHED OUT THIS SUMMER ASKING [03:03:07] ABOUT SAFE INFRASTRUCTURE. I MENTIONED [03:03:09] THAT TOOK WILL ASSIGN TO THEM, TOO. AND [03:03:10] OBVIOUSLY IT WOULDN'T BE MONEY FOR US,



[03:03:12] NOT ON OUR PROPERTY, BUT IT'S SOMETHING [03:03:14] I WANTED THEM TO BE AWARE OF. SO WE'LL [03:03:16] TRACK THAT GOING FORWARD FOR SURE. [03:03:20] ALL RIGHT. SO SOMETHING FOR VISIBILITY. [03:03:25] DOES THAT CONCLUDE OUR QUESTIONS ON [03:03:27] THIS? DO ANY OTHER COMMISSIONERS [03:03:31] HAVE ANY OTHER COMMENTS ON OUR [03:03:33] LEGISLATIVE AGENDA? IT'S JUST THE [03:03:35] PRESENTATION. WE DON'T HAVE A VOTE AT 103:03:361 THIS POINT, BUT YOU GUYS HAVE GOT [03:03:39] CERTAINLY YOUR SHARE OF FEEDBACK. [03:03:43] IN ADDITION TO ALL THE STUFF WE'VE [03:03:45] ALREADY BEEN CHEWING ON YOU ABOUT, [03:03:47] ANYTHING ELSE, FOR THE GOOD OF THE ORDER [03:03:48] FOR THESE TWO. FINE GENTLEMEN, BEFORE WE [03:03:51] LET THEM HAVE THEIR DAY BACK, IF NOT [03:03:55] HEARING NO FURTHER COMMENTS, WE WILL LET [03:03:58] YOU GO. THANK YOU AGAIN FOR ALL YOUR [03:04:00] WORK. THANK YOU. ALL RIGHT. SO NOW, [03:04:03] BEFORE WE ADJOURN, I'D LIKE TO SEE IF WE [03:04:05] HAVE ANY QUESTIONS ON ITEMS FOR REFERRAL [03:04:09] COMMITTEE OR CLOSING COMMENTS. STEVE, [03:04:12] YOU WANT TO START BY REFLECTING ON THIS [03:04:14] BUDGET REVIEW YEAR. I DO WANT TO [03:04:17] SAY THANK YOU, MR. PRESIDENT. AND I DO [03:04:20] WANT TO SAY I THINK JUST REFLECTING ON [03:04:23] THE BUDGET AND THE TAX LEVY DISCUSSION [03:04:26] EACH YEAR, I THINK IT WAS SAYING IS I'M [03:04:29] NOT SURE WHO SAID IT, WHETHER IT WAS ONE [03:04:31] OF THE COMMISSIONERS. I BELIEVE THAT [03:04:32] EACH YEAR IT'S A LITTLE BIT DIFFERENT. [03:04:33] AND I THINK THAT IS THE STEADY PROGRESS [03:04:35] WE'VE MADE, AT LEAST DURING MY TIME HERE [03:04:38] AND IN DEVELOPMENT EACH BUDGET. WE LOOK [03:04:40] FOR PROCESS IMPROVEMENTS AND INPUTS AND [03:04:43] FEEDBACK. I JUST WANT TO SAY [03:04:46] IN THE TIMES OF UNCERTAINTY WHEN YOU'RE [03:04:49] TRYING TO MEASURE THAT. AND I THINK [03:04:50] REALLY THOSE EARLY ON DISCUSSIONS HELP [03:04:52] THE COMMISSIONERS UNDERSTAND AT LEAST [03:04:54] WHAT OUR STRATEGY WAS TO ADDRESS RISK [03:04:58] AND UNCERTAINTY RELATED TO THE BUDGET [03:05:00] WHILE DRIVING THE RECOVERY AT THE SAME [03:05:03] TIME OR CONTRIBUTING TO THE RECOVERY. [03:05:05] SO I APPRECIATE ALL THE THOUGHTFULNESS [03:05:07] OF THE COMMISSIONERS OVER THESE MONTHS. [03:05:09] AND IT'S BEEN THREE QUARTERS OF THE [03:05:10] YEAR. I WOULD SAY NOW THE HARD WORK IS [03:05:13] BEFORE US, RIGHT ON THE EXECUTION OF [03:05:15] THIS. AND SOMETIMES THAT'S WHY YOU HEAR [03:05:18] ME TALKING ABOUT AND FOCUSING ON [03:05:20] CAPACITY BECAUSE WE HAVE TO HAVE THE [03:05:22] CAPACITY IN ORDER TO DELIVER ON THE [03:05:24] PROGRAM. SO WE HAVE SOME WORK AHEAD [03:05:28] OF US AS WE ALL WORK TOGETHER TO EXECUTE [03:05:31] A BUDGET. OF COURSE, THE BUDGET IS ONLY [03:05:33] A THING, AND THEN YOU HAVE TO EXECUTE IT [03:05:35] IN ORDER TO MAKE IT HAPPEN. SO THAT WORK [03:05:37] IS BEFORE US, AND WE LOOK FORWARD TO [03:05:40] ENGAGING WITH THE COMMISSION MOVING [03:05:41] FORWARD AND BRINGING THOSE ITEMS AND [03:05:43] PROGRESSING INTO 2022. SO I JUST REALLY [03:05:46] APPRECIATE THAT AND JUST LET YOU KNOW,



[03:05:49] TOO, I HEARD THE OTHER COMMISSIONERS [03:05:50] BESIDES, COMMISSIONER BOWMAN, TALKED [03:05:51] ABOUT THAT. WE NEVER ASSUME, AS A MATTER [03:05:54] OF FACT, WE'RE LOOKING AT A TAX LEVY TO [03:05:58] KEEP UP WITH INFLATION. OF COURSE, MY [03:06:00] THOUGHTS IS THAT FOR MANY YEARS, [03:06:02] INFLATION WAS EATING AWAY AT OUR OVERALL [03:06:04] CAPACITY TO DO THE GOOD THINGS THAT WE [03:06:06] NEEDED TO DO, ESPECIALLY RELATED TO 103:06:081 CAPITAL. BUT WE DON'T TAKE THAT FOR [03:06:11] GRANTED. WE START FROM A ZERO BASE [03:06:14] BUDGET APPROACH EVERY YEAR TO QUALIFY. [03:06:16] THAT JUST ON OUR BUDGET, BUT ON THE TAX [03:06:19] LEVY AS WELL. SO I JUST WANT TO THANK [03:06:20] THE COMMISSIONERS AND THE STAFF FOR [03:06:22] SUCCESSFUL COMPLETION OF OUR EFFORT HERE [03:06:24] TO LASER GROUNDWORK FOR US TO MOVE AHEAD [03:06:27] IN 2022. AND THANK YOU FOR THAT. [03:06:31] THANK YOU, STEVE. CLERK PAINE, CAN YOU [03:06:34] PLEASE CALL THE ROLL FOR FINAL COMMENTS? [03:06:37] YES. COMMISSIONER CALKINS? [03:06:42] YEAH. THANK YOU. GREAT MEETING TODAY. [03:06:45] THANK YOU, COMMISSIONER FELLEMAN, FOR [03:06:46] ASSURING US THROUGH THE MEETING AND [03:06:48] THROUGH THE WHOLE BUDGETING PROCESS. [03:06:50] AND I AGREE WITH COMMISSIONER STEINBREUCK [03:06:52] THAT YOU'VE LED A PROCESS THAT'S BEEN [03:06:55] TRANSPARENT AND AVAILABLE TO THE PUBLIC [03:06:57] TO PARTICIPATE IN. AND SO I'M REALLY [03:06:59] APPRECIATIVE. I THINK THIS IS A GREAT [03:07:00] BUDGET. THE OTHER THING I WANTED TO SAY [03:07:03] IS WE HAD A TOUGH DAY YESTERDAY AT THE [03:07:05] PORT, AND STEVE MENTIONED IT IN THE 103:07:071 EXECUTIVE DIRECTOR'S REPORT. WHERE. [03:07:09] WITH THE COMPLETION OF THE TIMELINE FOR [03:07:11] THE VACCINE MANDATE, THERE WERE A NUMBER [03:07:13] OF FOLKS WHO CHOSE NOT TO CONTINUE THE [03:07:15] PORT OF SEATTLE. BUT I JUST WANT TO [03:07:17] EMPHASIZE THAT WE DID CONTEMPLATE IN [03:07:20] OUR RULES FOR THAT OPPORTUNITIES FOR [03:07:23] THOSE FOLKS TO RETURN TO THE PORT. [03:07:25] AND WE TRULY CHERISH THEIR CONTRIBUTION [03:07:29] OVER ALL THE TIME THAT THEY WORK THERE [03:07:31] HERE. AND WE SINCERELY HOPE THAT OVER [03:07:34] THE NEXT WEEKS AND MONTHS THAT WE MAY BE [03:07:37] ABLE TO RECONNECT WITH SOME OF THOSE [03:07:39] FOLKS. SO I APPRECIATE STAFF MAKING SURE [03:07:42] THAT THERE'S AN OPEN DOOR FOR THOSE WHO [03:07:45] ARE WILLING TO TAKE THE [03:07:48] STEPS TO RETURN. [03:07:52] THANK YOU. AND COMMISSIONER CHO. [03:07:55] NOTHING FURTHER. THANK YOU. THANK YOU. [03:07:58] AND COMMISSIONER STEINBREUCK. NOTHING TO [03:08:00] ADD. THANKS. THANK YOU, COMMISSIONER [03:08:03] FELLEMAN. I JUST LIKE TO EXPRESS MY [03:08:07] APPRECIATION FOR BEING ABLE TO BE PART [03:08:09] OF THIS FIRST HAND EXPERIENCE OF HELPING [03:08:13] STEWARD THIS THROUGH. BUT REALLY, THE [03:08:16] LION'S SHARE OF THE WORK, OF COURSE, IS [03:08:17] ALL DONE BY THE STAFF. AND I SEE [03:08:21] DEFINITELY THE NEED TO TRY TO CARRY THE [03:08:23] TORCH THAT COMMISSIONERS BOWMAN IS STUN [03:08:25] BRICK DID ON THE WATERFRONT COMMITTEE.



[03:08:27] I HOPE TO ASSUME SOME OF THOSE [03:08:29] RESPONSIBILITIES BECAUSE I SEE THE [03:08:32] CONNECTIVITY OF THAT TO THE WORK ON THE [03:08:34] AQUARIUM AND THE WORK ON THE WATERFRONT [03:08:36] EDUCATIONAL EFFORTS, HEALTH RESTORATION, [03:08:39] ALL THAT. BUT IT'S KEY ROLE THAT YOU [03:08:41] BOTH HAVE PLAYED. THAT'S ESSENTIAL [03:08:44] FUNDAMENTAL TO HAVING A PORT IS THAT [03:08:46] HAVING THE INDUSTRIAL LANDS TO CONDUCT [03:08:48] BUSINESS, AND I THINK HAVING THE PUBLIC [03:08:51] APPRECIATE THE VALUE OF NOT HAVING [03:08:54] CONDOS RIGHT UP TO THE SHORELINE. SO [03:08:57] WITH THAT, THANK YOU ALL SO MUCH. [03:09:00] I WILL NOW CALL THE MEETING ADJOURNED. [03:09:02] THE TIME IS 3:08. [03:09:05] THANK YOU. THANK YOU. THANKS, [03:09:08] COMMISSIONERS. THANK YOU. AUBREE. [03:09:12] YOU'RE WELCOME.

END OF TRANSCRIPT